

EXECUTIVE SUMMARY

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The Economic Value of Gateway Technical College

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GATEWAY TECHNICAL COLLEGE (Gateway) creates value in many ways. The college plays a key role in helping students increase their employability and achieve their individual potential. The college draws students to the region, generating new dollars and opportunities for the Gateway Technical College District.⁻ Gateway provides students with the education, training, and skills they need to have fulfilling and prosperous careers. Furthermore, Gateway is a place for students to meet new people, increase their self-confidence, and promote their overall health and well-being.

Gateway influences both the lives of its students and the regional economy. The college supports a variety of industries in the Gateway Technical College District, serves regional businesses, and benefits society as a whole in Wisconsin from an expanded economy and improved quality of life. Additionally, the benefits created by Gateway extend to the state and local government through increased tax revenues and public sector savings.

This study measures the economic impacts created by Gateway on the business community and the benefits the college generates in return for the investments made by its key stakeholder groups—students, taxpayers, and society. The following two analyses are presented:



GATEWAY TECHNICAL COLLEGE DISTRICT, WI

Gateway influences both the **lives of its students** and the **regional economy**.



Economic impact analysis

Investment analysis

All results reflect employee, student, and financial data, provided by the college, for fiscal year (FY) 2020-21. Impacts on the Gateway Technical College District economy are reported under the economic impact analysis and are measured in terms of added income. The returns on investment to students, taxpayers, and society in Wisconsin are reported under the investment analysis.

For the purposes of this analysis, the Gateway Technical College District is comprised of Kenosha, Racine, and Walworth Counties in Wisconsin.



Gateway promotes economic growth in the Gateway Technical College District through its direct expenditures and the resulting expenditures of students and regional businesses. The college serves as an employer and buyer of goods and services for its day-to-day and construction operations. The college's activities attract students from outside the Gateway Technical College District, whose expenditures benefit regional vendors. In addition, Gateway is a primary source of higher education to the Gateway Technical College District residents and a supplier of trained workers to regional industries, enhancing overall productivity in the regional workforce.

Operations spending impact



Gateway adds economic value to the Gateway Technical College District as an employer of regional residents and a large-scale buyer of goods and services. In FY 2020-21, the college employed 787 full-

time and part-time faculty and staff, 83% of whom lived in the Gateway Technical College District. Total payroll at Gateway was \$71.5 million, much of which was spent in the region for groceries, mortgage and rent payments, dining out, and other household expenses. In addition, the college spent \$30.1 million on dayto-day expenses related to facilities, supplies, and professional services.

Gateway's day-to-day operations spending added \$81.1 million in income to the region during the analysis year. This figure represents the college's payroll, the multiplier effects generated by the in-region spending of the college and its employees, and a downward adjustment to account for funding that the college received from regional sources. The \$81.1 million in added income is equivalent to supporting 885 jobs in the region.

Construction spending impact



Gateway invests in construction each year to maintain its facilities, create additional capacities, and meet its growing educational demands. While the amount varies from year to year, these quick

infusions of income and jobs have a substantial impact on the regional economy. In FY 2020-21, Gateway's construction spending generated \$1.8 million in added income, which is equivalent to supporting 23 jobs.



Student spending impact



Around 8% of students attending Gateway originated from outside the region in FY 2020-21, and some of these students relocated to the Gateway Technical College District to attend Gateway. These

students may not have come to the region if the college did not exist. In addition, some in-region students, referred to as retained students, would have left the Gateway Technical College District if not for the existence of Gateway. While attending the college, these relocated and retained students spent money on groceries, accommodation, transportation, and other household expenses. This spending generated \$8.3 million in added income for the regional economy in FY 2020-21, which supported 172 jobs in the Gateway Technical College District.

Alumni impact

The education and training Gateway provides for regional residents has the greatest impact. Since its establishment, students have studied at Gateway and entered the regional workforce with greater knowledge and new skills. Today, thousands of former Gateway students are employed in the Gateway Technical College District. As a result of their education from Gateway, the students receive higher earnings and increase the productivity of the businesses that employ them. In FY 2020-21, Gateway alumni generated \$463.3 million in added income for the regional economy, which is equivalent to supporting 7,493 jobs.

Total impact

Gateway added \$554.4 million in income to the Gateway Technical College District economy during the analysis year, equal to the sum of the operations and construction spending impacts, the student spending impact, and the alumni impact. For context, the \$554.4 million impact was equal to approximately 2.4% of the total gross regional product (GRP) of the Gateway Technical College District. This contribution that the college provided on its own is nearly as large as the entire Professional & Technical Services industry in the region.

Gateway's total impact can also be expressed in terms of jobs supported. The \$554.4 million impact supported 8,573 regional jobs, using the jobs-to-sales ratios specific to each industry in the region. This means that one out of every 28 jobs in the Gateway Technical College District is supported by the activities of Gateway and its students. In addition, the \$554.4 million, or 8,573 supported jobs, stemmed from different industry sectors. Among non-education industry sectors, Gateway's spending and alumni in the Health Care & Social Assistance industry sector supported 2,382 jobs in FY 2020-21. If the college did not exist, these impacts would not have been generated in the Gateway Technical College District.

GATEWAY IMPACTS BY INDUSTRY (JOBS SUPPORTED)



Manufacturing



Accommodation & Food Services

One out of every 28 jobs in the Gateway Technical College District is supported by the activities of Gateway and its students.

INVESTMENT ANALYSIS



An investment analysis evaluates the costs associated with a proposed venture against its expected benefits. If the benefits outweigh the costs, then the investment is financially worthwhile. The analysis presented here considers Gateway as an investment from the perspectives of students, taxpayers, and society in Wisconsin.

Student perspective

In FY 2020-21, Gateway served more than 16,600 students. In order to attend the college, the students paid for tuition, fees, books, and supplies. They also took out loans and will incur interest on those loans. Additionally, students gave up money they would have otherwise earned had they been working instead of attending college. The total investment made by Gateway's students in FY 2020-21 amounted to a present value of \$47.5 million, equal to \$20.4 million in out-of-pocket expenses (including future principal and interest on student loans) and \$27.1 million in forgone time and money.

In return for their investment, Gateway's students will receive a stream of higher future earnings that will continue to grow throughout their working lives. For example, the average Gateway associate degree graduate from FY 2020-21 will see annual earnings that are \$10,100 higher than a person with a high school diploma or equivalent working in Wisconsin. Over a working lifetime, the benefits of the associate degree over a high school diploma will amount to an undiscounted value of \$424,200 in higher earnings per graduate. The present value of the cumulative higher future earnings that Gateway's FY 2020-21 students will receive over their working careers is \$317 million.

The students' benefit-cost ratio is 6.7. In other words, for every dollar students invest in Gateway in the form of out-of-pocket expenses and forgone time and money, they will receive a cumulative value of \$6.70 in higher future earnings. Annually, the students' investment in Gateway has an average annual internal



STUDENTS SEE A HIGH RATE OF RETURN FOR THEIR INVESTMENT IN GATEWAY



Source: Forbes' S&P 500, 1992-2021. FDIC.gov, 2-2022.

Source: Emsi Burning Glass employment data.

rate of return of 21.7%, which is impressive compared to the U.S. stock market's 30-year average rate of return of 10.5%.

Taxpayer perspective

Gateway generates more in tax revenue than it takes. These benefits to taxpayers consist primarily of taxes that the state and local government will collect from the added revenue created in the state. As Gateway students will earn more, they will make higher tax payments throughout their working lives. Students' employers will also make higher tax payments as they increase their output and purchases of goods and services. By the end of the FY 2020-21 students' working lives, the state and local government will have collected a present value of \$99.7 million in added taxes.

Benefits to taxpayers will also consist of savings generated by the improved lifestyles of Gateway students and the corresponding reduced government services. Education is statistically correlated with a variety of lifestyle changes. The educations that Gateway students receive will generate savings in three main categories: 1) healthcare, 2) justice system, and 3) income assistance. Improved health will lower students' demand for national health care services. In addition, costs related to the justice system will decrease. Gateway students will be more employable, so their reduced demand for income assistance such as welfare and unemployment benefits will benefit taxpayers. For a list of study references, contact the college for a copy of the main report. Altogether, the present value of the benefits associated with an education from Gateway will generate \$7.7 million in savings to state and local taxpayers.

Total taxpayer benefits amount to \$107.4 million, the present value sum of the added taxes and public sector savings. Taxpayer costs are \$82.8 million, equal to the amount of state and local government funding Gateway received in FY 2020-21. These benefits and costs yield a benefit-cost ratio of 1.3. This means that for every dollar of public money invested in Gateway in FY 2020-21, taxpayers will receive a cumulative present value of \$1.30 over the course of the students' working lives. The average annual internal rate of return for taxpayers is 1.0%, which compares favorably to other long-term investments in the public and private sectors.

Social perspective

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Society as a whole in Wisconsin benefits from the presence of Gateway in two major ways. Primarily, society benefits from an increased economic base in the state. This is attributed to the added income from stu-

dents' increased lifetime earnings (added student income) and increased business output (added business income), which raise economic prosperity in Wisconsin.

Benefits to society also consist of the savings generated by the improved lifestyles of Gateway students. As discussed in the previous section, education is statistically correlated with a variety of lifestyle changes that generate social For every dollar of public money invested in Gateway, taxpayers will receive a cumulative value of **\$1.30** over the course of the students' working lives. savings. Note that these costs are avoided by the consumers but are distinct from the costs avoided by the taxpayers outlined above. Healthcare savings include avoided medical costs associated with smoking, alcohol dependence, obesity, drug abuse, and depression. Justice system savings include avoided costs to the government and society due to less judicial activity. Income assistance savings include reduced welfare and unemployment claims. For a list of study references, contact the college for a copy of the main report.

Altogether, the social benefits of Gateway equal a present value of \$1.1 billion. These benefits include \$799.9 million in added student income, \$228.1 million in added business income, \$81.5 million in added income from college activities, as well as \$18.5 million in social savings related to health, crime, and income assistance in Wisconsin. People in Wisconsin invested a present value total of \$142.9 million in Gateway in FY 2020-21. The cost includes all the college and student costs.

The benefit-cost ratio for society is 7.9, equal to the \$1.1 billion in benefits divided by the \$142.9 million in costs. In other words, for every dollar invested in Gateway, people in Wisconsin will receive a cumulative value of \$7.90 in benefits. The benefits of this investment will occur for as long as Gateway's FY 2020-21 students remain employed in the state workforce.

Summary of investment analysis results

The results of the analysis demonstrate that Gateway is a strong investment for all three major stakeholder groups—students, taxpayers, and society. As shown, students receive a great return for their investments in an education from Gateway. At the same time, taxpayers' investment in Gateway returns more to government budgets than it costs and creates a wide range of social benefits throughout Wisconsin.

SOCIAL BENEFITS IN WISCONSIN FROM GATEWAY



Source: Emsi Burning Glass impact model.

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STUDENT PERSPECTIVE		TAXPAYER PERSPECTIVE		SOCIAL PERSPECTIVE	
Present value benefits \$317.0 million		Present value benefits \$107.4 million		Present value benefits \$1.1 billion	
Present value costs \$47.5 million		Present value costs \$82.8 million		Present value costs \$142.9 million	
Net present value \$269.5 million		Net present value \$24.6 million		Net present value \$985.0 million	
Benefit-cost ratio 6.7	Rate of return 21.7%	Benefit-cost ratio 1.3	Rate of return 1.0%	Benefit-cost ratio 7.9	Rate of return N/a [*]

* The rate of return is not reported for the social perspective because the beneficiaries of the investment are not necessarily the same as the original investors.

CONCLUSION

The results of this study demonstrate that Gateway creates value from multiple perspectives. The college benefits regional businesses by increasing consumer spending in the region and supplying a steady flow of qualified, trained workers to the workforce. Gateway enriches the lives of students by raising their lifetime earnings and helping them achieve their individual potential. The college benefits state and local taxpayers through increased tax receipts and a reduced demand for government-supported social services. Finally, Gateway benefits society as a whole in Wisconsin by creating a more prosperous economy and generating a variety of savings through the improved lifestyles of students.

The results of this study demonstrate that Gateway creates value from **multiple perspectives.**

About the study

Data and assumptions used in the study are based on several sources, including the FY 2020-21 academic and financial reports from Gateway, industry and employment data from the U.S. Bureau of Labor Statistics and U.S. Census Bureau, outputs of Emsi Burning Glass's Multi-Regional Social Accounting Matrix model, and a variety of studies and surveys relating education to social behavior. The study applies a conservative methodology and follows standard practice using only the most recognized indicators of economic impact and investment effectiveness. For a full description of the data and approach used in the study, please contact the college for a copy of the main report.



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Emsi Burning Glass provides colleges and universities with labor market data that help create better outcomes for students, businesses, and communities. Our data, which cover more than 99% of the U.S. workforce, are compiled from a wide variety of government sources, job postings, and online profiles and résumés. Hundreds of institutions use Emsi Burning Glass to align programs with regional needs, drive enrollment, connect students with in-demand careers, track their alumni's employment outcomes, and demonstrate their institution's economic impact on their region. Visit economicmodeling.com/higher-education to learn more or connect with us.