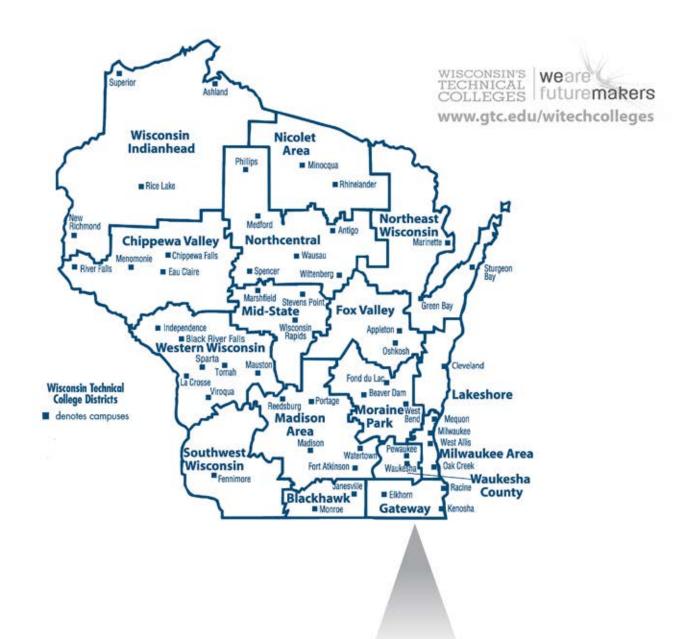


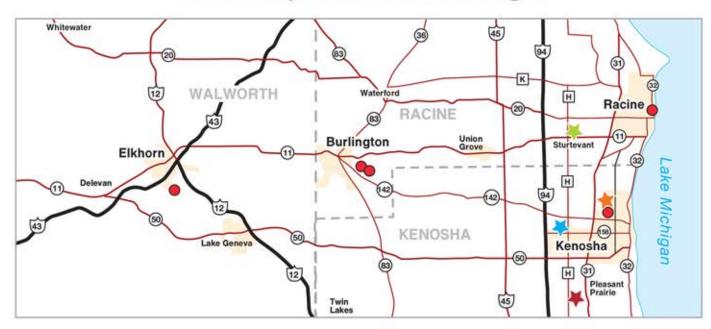


(With Independent Auditor's Report)
For the Fiscal Years Ended June 30, 2016 and 2015
Serving Southeastern Wisconsin





# **Gateway Technical College**







Racine/Kenosha/Elkhorn, Wisconsin

Comprehensive Annual Financial Report For the Fiscal Years Ended June 30, 2016 and 2015 (With Independent Auditors' Report)

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# COMPREHENSIVE ANNUAL FINANCIAL REPORT For the Fiscal Years Ended June 30, 2016 and 2015

#### **TABLE OF CONTENTS**

INTRODUCTORY SECTION	<u>Page</u>
Letter of Transmittal	1
District Board and Principal Officials	12
Organizational Chart	14
Certificate of Excellence in Financial Reporting	15
FINANCIAL SECTION	
Independent Auditors' Report	16
Management's Discussion and Analysis	18
Basic Financial Statements:	
Statements of Net Position	32
Statements of Revenues, Expenses and Changes in Net Position	33
Statements of Cash Flows	34
Notes to Financial Statements	36
Required Supplementary Information	
Schedule of Funding Progress - Other Post-Employment Benefits Schedule of Employer Contributions – Other Post-Employment Benefits Schedule of Proportionate Share of Net Pension Liability (Asset) – Wisconsin	77 77
Retirement System Schedule of Contributions – Wisconsin Retirement System Notes to Required Supplemental Information	78 78 79
Supplementary Information:	
General Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual (Non-GAAP Budgetary Basis)	82
Special Revenue Fund - Operating Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual (Non-GAAP Budgetary Basis)	84
Special Revenue Fund – Non-Aidable Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual (Non-GAAP Budgetary Basis)	85

## **CONTENTS**, continued

FINANCIAL SECTION, continued	<u>Page</u>						
Supplementary Information (Continued)							
Capital Projects Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual (Non-GAAP Budgetary Basis)	87						
Debt Service Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual (Non-GAAP Budgetary Basis)	89						
Enterprise Fund Schedule of Revenues, Expenses and Changes in Net Position – Budget and Actual (Non-GAAP Budgetary Basis)	91						
Schedule to Reconcile the Budgetary (Non-GAAP) Combined Balance Sheet – All Fund Types to the Statement of Net Position – June 30, 2016	93						
Schedule to Reconcile the Budgetary (Non-GAAP) Basis Financial Statements To the Statements of Revenues, Expenses and Changes in Net Position -Year Ended June 30, 2016							
STATISTICAL SECTION, (unaudited)							
Financial Trends							
Net Position by Component	97						
Changes in Net Position	98						
Expenses by Use	99						
Revenue Capacity							
Equalized Value and Tax Levy Distribution by Municipality	100						
Property Tax Levies and Collections	102						
Principal Taxing Districts and Counties	103						

104

Principal Property Taxpayers by County

## **CONTENTS**, continued

## $\underline{\textbf{STATISTICAL SECTION}}, \, \text{continued}$

Revenue Capacity (continued)	<u>Page</u>
Property Tax Rates – All Overlapping Governments	105
Distribution of Real Property of Merged Equalized Values	106
Debt Capacity	
Ratio of Net Debt to Equalized Value and Net Debt Per Capita	107
Legal Debt Margin Information	108
Computation of Direct and Overlapping Debt	109
Demographic and Economic Information	
Demographics Statistics for Kenosha, Racine, and Walworth Counties	110
Principal Employers	111
Employment Trends by Equal Employment Opportunity Categories	112
Operating Information	
Enrollment Statistics	113
Per Credit Course Fee History	114
Program Graduate Follow-up Statistics	115
Square Footage of District Facilities	116
Insurance Coverage Summary	117
2016-17 Degree and Diploma Programs	120



Bryan D. Albrecht, Ed.D. President and CEO

#### **BURLINGTON CENTER**

496 McCanna Pkwy. Burlington, WI 53105-3623 262.767.5200

#### CENTER FOR BIOSCIENCE & INFORMATION TECHNOLOGY

3520 - 30th Avenue Kenosha, WI 53144-1690 262.564.3600

#### **ELKHORN CAMPUS**

400 County Road H Elkhorn, WI 53121-2046 262.741.8200

# HERO (HEALTH AND EMERGENCY RESPONSE OCCUPATIONS) CENTER

380 McCanna Pkwy. Burlington, WI 53105-3622 262.767.5204

#### HORIZON CENTER FOR TRANSPORTATION TECHNOLOGY

4940 - 88th Avenue Kenosha, WI 53144-7467 262.564.3900

#### SC JOHNSON IMET (INTEGRATED MANUFACTURING & ENGINEERING TECHNOLOGY) CENTER

Renaissance Business Park 2320 Renaissance Blvd. Sturtevant, WI 53177-1763 262.898.7500

#### KENOSHA CAMPUS

3520 - 30th Avenue Kenosha, WI 53144-1690 262.564.2200

## LAKEVIEW ADVANCED TECHNOLOGY CENTER

9449 - 88th Avenue (Highway H) Pleasant Prairie, WI 53158-2216 262 564 3400

#### RACINE CAMPUS

1001 South Main Street Racine, WI 53403-1582 262.619.6200

#### WGTD HD

Your Gateway to Public Radio wgtd.org 262.564.3800

262,672,6761 VP

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www.gtc.edu

December 23, 2016

## To the Citizens and Board of Directors, and College Community of Gateway Technical College District:

The Comprehensive Annual Financial Report (CAFR) of Gateway Technical College District (the District or Gateway) for the fiscal years ended June 30, 2016 and June 30, 2015 is hereby submitted. Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with the District. To the best of our knowledge and belief, the enclosed data is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

This report is consistent with legal reporting requirements of the State of Wisconsin, and in our opinion was prepared in conformity with generally accepted accounting principles. In addition to meeting legal reporting requirements, this report is intended to present a comprehensive summary of the significant financial data of the District in a readable format to meet the varying needs of the District's citizens, taxpayers, students, employees, financial institutions, intergovernmental agencies, and the Wisconsin Technical College System (WTCS).

Generally Accepted Accounting Principles (GAAP) require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The District's MD&A can be found immediately following the report of the independent auditors.

#### Gateway - Environment

Gateway Technical College District is one of 16 technical colleges in the Wisconsin Technical College System, providing quality workforce training and educational instruction which has been meeting the needs of area students, employers and the communities for more than 100 years.

Gateway's longstanding history has enabled it to become the outstanding institution it is today. In 1911, Gateway became the nation's first publicly funded continuation school (Racine Continuation School). In 1971 the district was established when the Kenosha/Walworth County and Racine County districts merged to form our name predecessor – Gateway Technical Institute. Gateway is a fully accredited two-year technical college that provides cutting-edge career education and technical training in Kenosha, Racine, and Walworth counties.

Over the years, Gateway has remained firm in its commitment to provide a quality education to all students to positively impact their lives, and to also impact the communities in which it serves. Gateway consistently strives to seek innovative ways to institute more flexible methods of education delivery, develop community, and business partnerships as well as incorporate green career initiatives. Gateway continues to distinguish itself as one of the top technical colleges in the nation.

In addition to three full-service campuses in Kenosha, Racine and Elkhorn, Gateway operates a center in Burlington and four advanced technology centers: Lakeview Advanced Technology Center in Pleasant Prairie, the Center for Bioscience and Information Technology in Kenosha, the SC Johnson integrated Manufacturing and Engineering Technology Center in Sturtevant and the Horizon Center for Transportation Technology in Kenosha. Gateway also owns and operates the public radio station WGTD-FM 91.1 at the Kenosha Campus.

Gateway serves more than 24,000 students, mainly from the counties of Kenosha, Racine and Walworth and remains an educational leader that aggressively ensures it delivers graduates who have learned real-world technical skills that get them hired.

The college is led by a board of trustees, administration, staff, and faculty who are committed to excellence and meeting the communities' needs.

#### **Gateway Technical College Governance**

Gateway Technical College is governed by a nine-member Board of Trustees, which is appointed by a committee comprised of the chairpersons of each of the three county boards—Kenosha, Racine, and Walworth. The Board of Trustees, with Administration, have developed, approved, and are conducting business according to the following Mission, Value and Vision statements.

**Mission** We collaborate to ensure economic growth and viability by providing education, training, leadership, and technological resources to meet the changing needs of students, employers, and communities.

**Values** At Gateway Technical College, we value:

- Diversity of individuals and perspectives
- Positive climate for working and learning
- Innovation and risk-taking
- Honest and ethical behavior
- Quality and excellence in education

#### **Vision and Strategic Direction**

#### Vision 3.2.1- Three Communities - Two Goals - One Vision

In order to provide more focus to the overall strategic direction of the college, Vision 3.2.1 was updated. The three communities and one vision remain the same. What's new are two overarching goals intended to bring a tighter focus to the plan. Goal 1 is focused on increasing enrollment and Goal 2 is focused on creating a culture of excellence and continual improvement. The objectives of the original plan are unchanged but have been realigned to fit under these two goals.

Our Vision: Gateway will be the community technical college of choice for academic achievement, occupational advancement, and personal development.

Five key strategic directions will lead Vision 3.2.1:

- Students will experience educational excellence and academic success.
- Gateway will empower students to attain credentials and find employment in their career field.
- Employees will work together in a college culture of innovation and opportunity.
- Gateway will strategically align programs and services with changing industry needs.
- Gateway will be valued as the community's college and a place of opportunity for all.

#### **Significant Accomplishments and Recognitions**

In fiscal year 2015-16 Gateway won the American Technical Education Association (ATEA) Innovation Program award for our Boot Camps as well as the National Coalition of Certification Centers (NC3) National Leadership award. In addition, this fiscal year, Gateway received the United States Fab Lab Network (USFLN) Regents Business Partnership Excellence Award. All of these accomplishments were achieved by Gateway's Business and Workforce Solutions team who continue to strive for innovation in educational offerings to our community.

Gateway hosted a coalition of national labor, political and corporate leaders interested in learning about the components of the college's career and technical education success as well as its solid partnerships with area businesses which leads to solid training and graduates entering the workforce quickly. American Federation of Teachers was a key component in bringing the group together, seeking to gather information to drive a national model for career-tech education programs.

Gateway received the 2016 Military Friendly School award for the fifth straight year. This award is given by Victory Media to the top 15 percent of colleges providing quality services and initiatives to embrace America's military service members, veterans, and their spouses to ensure their success as students.

Wisconsin First Lady Tonette Walker and Department of Workforce Development Secretary Reggie Newson recognized Gateway as an Exemplary Employer for its efforts to create inclusive workplaces that include people with disabilities. Specifically, Gateway was recognized for its efforts connected with its Fab Lab housed at the SC Johnson integrated Manufacturing and Engineering Technology Center in Sturtevant.

Gateway Technical College was again named one of the top places to work among large employers in southeastern Wisconsin, according to the Milwaukee Journal-Sentinel's Top 100 Workplaces 2015 list. Gateway ranked 16th in the large company category of businesses with 500 employees or more. This is the sixth year of the survey, and Gateway was named among the top in that category for five of those years, twice in the top 10.

Gateway Technical College's successful boot camp program was featured in a national press conference hosted by the White House as an illustration of how education and business can partner to better connect Americans to in-demand jobs. A Gateway Board of Trustees member and SC Johnson Chairman and CEO, Fisk Johnson, lauded the boot camps and their ability to provide intense, short-term training to unemployed and underemployed workers to give them the skills to successful enter a solid career.

#### **Economic Condition & Development**

Wisconsin's economy is on the rebound. U.S. Bureau of Labor Statistics' unemployment and employment estimates showed Wisconsin's seasonally adjusted June 2016 unemployment rate at 4.2 percent, lower than the national rate of 4.9 percent. The unemployment rate in Kenosha County was 5.2 percent, Racine County 5.5 percent and Walworth County 4.5 percent in June

2016. Those rates compare to June 2015 numbers of 5.4 percent in Kenosha County, 5.9 percent in Racine County, and 5.0 percent in Walworth County.

As illustrated by the recent unemployment rates, the economy continues to gradually improve in the Gateway District as new business development moves into the area. Our area workforce, location, educational opportunities and infrastructure combined with our region's strong manufacturing base attract new companies. Through its ability to provide flexible and solid training, Gateway continues to be recognized as one of the reasons in which companies are drawn to the community and the district strives to quickly build strong partnerships with these new businesses.

Through its responsiveness to business needs as well as providing well-trained graduates ready to enter the workforce, Gateway Technical College has remained a generator for the area's economic engine. The college continues to make its mark to benefit area companies in expansion growth as well, kick starting new ways to bolster the economy through programs and education that has been recognized locally and statewide, as well as nationally.

The improving economy does, however, continue to present challenges to enrollment at Gateway. As the economy improves, enrollments tend to decline as potential students are choosing to enter the workforce rather than spending time and effort toward a degree or skills to gain them a job. Gateway's response to this challenge it to partner with new and existing businesses to provide the training to develop successful employees. As communicated by President Albrecht, Gateway's focus is "to partner with employers to dissect the jobs of today and implant the skills of the future to feed the engine of growth for business and workers."

Additional challenges that Gateway faced in recent as well as the current fiscal year, and will continue to face in coming fiscal years, is the increase in performance funding. This increase to 30 percent in FY 2017 with other potential changes in the future along with the rising cost of operational expenses, employee benefits and facility maintenance are obstacles that the district will face in the future.

In addressing these challenges, Gateway leaders have:

- Identified efficiency strategies that will allow for expansion in several areas including new programs, support services and updated facilities.
- Established and funded a task force that is dedicated to working on our enrollment challenge with the assistance of an outside firm to review our services and enrollment strategies in the next fiscal year.
- Identified partnerships to assist in creating energy savings over the next few years.
- Identified opportunities to grow our college including increased business training, international student recruitment, high school articulation, dual enrollment programming and customized delivery.

In addition, in February 2016, Gateway introduced the Gateway Promise scholarship program which will focus on helping those who desire to receive an education in the district do so tuition-free but, will also impact enrollment.

Gateway understands that our strength is in our shared goal of commitment to our students, community and staff and will rise to the challenges while continuing to contribute to our community's development.

#### **Major Initiatives and Accomplishments**

The commitment to excellence and innovation is guided by Vision 3.2.1, established under the leadership of Gateway President and CEO, Dr. Bryan D. Albrecht. Vision 3.2.1 is the new strategic direction that will guide Gateway Technical College faculty, staff, and administration through 2018. Following is a representative list of some of the major initiatives and accomplishments for the 2015-16 year.

#### Leadership of a Model College

In fiscal year 2015-16, Gateway demonstrated its leadership in the community and on a national level in a variety of ways to include the following:

- Gateway President and CEO, Dr. Bryan D. Albrecht, was named as the 2015 Entrepreneurial President by The National Association for Community College Entrepreneurship (NACCE). This award recognizes a college president nationally that has an "entrepreneurial mindset in building an entrepreneurial spirit throughout internal and external campus communities"
- The White House honored Gateway as one of the more than 230 Bright Spots in Hispanic Education for its commitment to improving the educational attainment of Hispanics.
- Gateway held an educational summit as part of its 22nd Annual Dr. Martin Luther King Jr.
  Celebration in January 2016, focused on literacy. The summit included leaders from
  across the Gateway Technical College District of Racine, Kenosha and Walworth
  counties. They addressed the current state of literacy in the region and key needs of area
  programs, highlighted successes, outlined best practices and discussed barriers and how
  to work together to improve the success of literacy programs throughout the district.
- The Commerce Department's National Institute of Standards and Technology (NIST)
  named Gateway's Quality Systems Manager to the Board of Examiners for the 2015
  Malcom Baldrige National Quality award. The examiners are responsible for reviewing and
  evaluating applications submitted for the Baldrige award, which is the highest honor for
  organizational innovation and performance excellence.
- Another national group selected Gateway as a host site for professional development in the area of innovation and technical education. In October 2015, Gateway hosted the American Technical Education Association's Region 3 Conference at the SC Johnson integrated Manufacturing and Engineering Technology Center. The conference, "Gateway to Innovation," drew instructors from the Midwest and featured workshops on technical education, innovation and entrepreneurship on topics such as robotics, Fab Labs, telecom technology, opening technical-focused businesses and partnerships between colleges and high schools, among others.
- The Wisconsin Broadcasters Association recognized WGTD Radio Theater with two awards at its May 7th convention; the top award for Best Specialty Programming in Medium Market Radio and third place for Best Significant Community Impact in Medium Market Radio.
- In December 2015, Gateway's Allied Health/Veterinary Sciences dean, was appointed to the Commission on Accreditation of Allied Health Education Programs (CAAHEP) as the national representative for Vocational Technical Education.

#### **Service Learning – Serving the Community**

Gateway faculty, staff and students understand that we are stronger as a community and nation when we help and support each other. That knowledge was demonstrated through participation in many service learning projects in the 2015-16 fiscal year. A few examples of Gateway's service learning projects this year include the following:

- Students and staff in the new Animal Biology class on the Elkhorn Campus participated
  in a project in conjunction with Valley of the Kings (VOTK), a large cat sanctuary
  dedicated to providing homes for retired circus animals or exotics that were illegally
  kept as pets. Students designed an "enrichment" item to give to their assigned animal
  species. They then visited VOTK, gave the animal the enrichment item, and observed
  the behavior of the animal before, during, and after the enrichment item was given.
- Four Horticulture students and one faculty member traveled to Orange Walk, Belize. Students mentored 12 'Gateway Interns' from the Belize High School of Agriculture. Horticulture students and interns then taught lessons on parts of a seed, seed germination, seed planting and seed scheduling at Trinidad Primary School with plenty of time to prepare and plant the school garden.
- Cosmetology and barbering students along with an instructor, attended the Veterans of America Stand Down day at the Kenosha Job Center and provided 19 free haircuts.
- The HOSA student club hosted the Blood Center of Wisconsin preholiday blood drive on the Elkhorn campus.
- Several student clubs and human service class groups sponsored clothing drives for area charities.
- Members of Gateway's Association for Information Technology Professionals student chapter held free and donation-only public computer clinics. The clinics are very popular with the public and have served many who may have otherwise been unable to pay for computer problems to be resolved.
- Gateway Information Technology students and Peace Learning Circles held a series
  of free workshops in March and April designed to provide assistance and education in
  today's technology such as tablets, smartphones and other devices to the elderly
  population.

#### **Community Partnerships**

Gateway believes that community partnerships serve to strengthen both the quality of education we provide to our students and the value that the college adds to our communities.

Business and community partners provide industry insight which help Gateway tailor programs to meet real-world career needs, become a forum for best practices to better help students succeed and to provide ways for them to continue their education. In addition, partnering with local high schools provides students with dual-credit opportunities and prepares them to be career and college ready.

- In November 2015 Gateway signed two transfer agreements with George Williams College of Aurora University giving students in Nursing and Human Services expanded educational and career opportunities. The dual admission agreements will allow students to take classes at both institutions simultaneously, helping them to obtain their degrees more quickly.
- In 2016, Gateway partnered with Reader Precision Machining and Manufacturing Center to offer a state-of-the-art manufacturing education to students which will lead to solid, family-sustaining careers.

#### **Green Initiatives**

Gateway strives to be sustainable and "green" in its practices where practical, and has received local and national accolades for its leadership in this area. Its students engage in these practices, in the communities served by the college, through hands-on projects, while the college offers demonstrations and other opportunities for the public to learn how to live "greener." The college itself tries to operate sustainably and infuse these practices into program curriculum.

- Gateway was excited to partner with Greening Greater Racine to produce and promote EcoFest Racine on the Racine campus this fiscal year. This was a community celebration designed to share information and encourage participation in activities that help us live our lives in a more environmentally friendly way.
- Gateway Technical College once again held its Celebrate Earth Day on its Kenosha Campus and Elkhorn Campus, featuring fun, hands-on activities for those of all ages to learn how to be stewards of the environment. The event features many earth-friendly activities, informational booths, workshops and children's crafts across the campus, which has drawn thousands to the event.
- In November 2015, Gateway Technical College President and CEO, Dr. Bryan D. Albrecht, signed on to the American Campus Act on Climate Pledge to demonstrate the college's support for strong climate action by world leaders. A total of 218 colleges and universities representing 3.3 million students from 40 states are committed to taking action on climate by signing the national pledge and detailing how they would work to meet the pledge on their own campuses.
- In an effort to provide more opportunities for the public to learn about the environment and Gateway's sustainable efforts, the college produced "green" walking tours for its Racine, Elkhorn and Kenosha campuses. The walking tours point out best sustainable practices employed by the college, as well as some of its green equipment and efforts such as solar panels, prairie grassland restoration and animal habitat.

#### **Facilities**

Quality facilities and equipment help to provide the Gateway Experience in which students and the community engage. Fiscal year 2015-16 projects added resources and training opportunities to help students in their academic and career endeavors.

- Gateway Technical College's opened its new Reader Precision Machining and Manufacturing (RPM) Center on its Elkhorn Campus in April 2016, offering state-of-theart manufacturing education which leads to solid, family-sustaining careers. The center consists of 3,000 square feet of remodeled space already existing on the Elkhorn Campus, with 3,200 square feet of added space.
- In the fall of 2015, construction was completed on the new Veterinary Sciences building on the Elkhorn campus which houses Gateway's new Veterinary Sciences program.
- In 2016, Gateway began offering walk-in health clinic services to its employees, free of charge to those enrolled in Gateway's health plan. Sites for these clinics are designated on each of the main campus locations.
- Work on the new Kenosha shooting range and Police Academy began this fiscal year with completion set for late 2016.

#### **Student Success**

Gateway provides students the opportunity to succeed in their future careers through innovative programs and state-of-the art instruction, and by continually improving its ancillary services and encouraging participation in activities outside the classroom that will enhance the student's education and career goals. Gateway is committed to being a catalyst to student success

- The Student Finance Specialist and Financial Aid team partnered with United Way to offer our SALT / VITA / FAFSA completion workshops. These workshops provided over 50 students the opportunity to complete a SALT Financial Literacy lesson on personal tax information, receive free tax preparation in partner with VITA (a volunteer tax preparation service), and complete their FAFSA accurately and early. This is a huge benefit to our students to complete their FAFSA early and know their financial aid eligibility.
- Fiat Chrysler Automobiles (FCA LLC), at Gateway's Horizon Center for Transportation Technology in Kenosha, announced a new automotive technician program which will

provide students with the training to be certified as Mopar Level 1 technicians. Gateway is the first college to engage in the training which will be embedded in its two-year Automotive Technician associate degree program. Gateway Technical College students will gain access to this first-in-the-nation certification training for Fiat Chrysler Automobiles, giving them the skills and industry credentials to better secure their career future in the automotive industry.

- In February 2016 Gateway announced its Gateway Promise program, a scholarship initiative which enables access, success and completion of a college degree. The program is designed to help ensure all qualifying students seeking an education in the college's district will be able to do so tuition-free. During the fiscal year, Gateway has received more than \$1.5 million in support of this initiative and the class of 2017 will be the first class eligible to qualify for Promise funds.
- Gateway floral design students and members of Gateway's Student chapter of American Institute of Floral Designers composed a masterpiece design which was on display at the Milwaukee Art Museum in March.
- The Gateway Foundation continues to provide crucial support that enables students to reach their educational goals and ultimately impact their lives, the lives of their families as well as the community. This fiscal year the Gateway Foundation received more than \$1.6 million in gifts from individuals including faculty, staff and alumni, corporations, service clubs and foundations to support this mission.
- Several Gateway Collegiate DECA students captured first-place, second-place and thirdplace honors at the 54th Wisconsin Collegiate DECA annual Spring Competitive Events Conference held March in Madison. Those students went on to compete at the international competition in Washington D.C., where they captured one third-place and several top 10 honors, as well.
- Gateway recognized 840 prospective candidates for graduation from all semesters of the fiscal year during the May commencement ceremony featuring keynote speaker Jim Hawkins, CEO and owner of Kenall Manufacturing.

#### **Technology Initiatives**

Gateway's information technology team continues to research alternative technologies in support of learning objectives. As a technical college, Gateway realizes the importance of offering skills training through the most up-to-date technology, as well as providing technology to its staff to better meet the needs of students, the community, and business partners. Some of the advancements in technology initiatives in fiscal year 2015-16 are as follows:

- Gateway continues to add apps within the Blackboard mobile application. As of fiscal 16, a total of 19 apps have been deployed within this tool for students use.
- Gateway deployed a new Self Service module for student planning that will greatly benefit students with more efficient and user friendly services.

#### **Special Funding/Grants**

Several grants and special funding received by Gateway this year include the following:

- Gateway was one of nearly two dozen community organizations, colleges and universities to receive a portion of a \$3.4 million grant from Aurora Health Care to support the development and expansion of community-based sexual assault and domestic violence prevention and treatment programs. Gateway was among four Kenosha County organizations that received a share of \$407,750 to help create and provide a consistent, cohesive approach to sexual violence awareness and victim services.
- In April 2016 Gateway was named one of nine colleges to receive a grant from the Goldman Sachs Gives Community College Fund. The \$100,000 award to the Gateway Technical College Foundation Inc. is part of an overall \$1 million donation from Goldman

- Sachs Gives, a donor-advised fund, and will be matched by donors in each of the nine communities.
- In May 2016 Gateway was named the recipient of a \$14,000 grant to host the National Endowment for the Arts Big Read Project in Kenosha County, Racine County and Walworth County between September 2016 and June 2017.
- Wisconsin Economic Development Corporation awarded Gateway a \$50,000 grant to support its Launch Box Growth Accelerator program which assists 10 area entrepreneurial teams to help them start or grow their business.
- Gateway began a program in July 2015 to provide military veterans with even more credit toward earning a health care degree for their work and training while in the service. Through federal grant funding, the college began offering military skills assessment opportunities for those who have military occupation specialties in the related fields of dental assisting, surgical technology, physical therapist technician, corpsman or medic. The ACT for Healthcare is a program developed to bridge veterans with military healthcare training to healthcare programs, potentially saving them time and money in pursuing a healthcare career.
- Gateway received a federal grant to continue its TRiO Student Support Services program, an effort that assists colleges offering programming to low-income and students with disabilities and those who are the first in their families to attend college. The U.S. Department of Education, funded through the TRiO Student Support Services grant, awarded Gateway 100 percent of project funding in an annual amount of \$220,000, or \$1.1 million in total for the five-year grant period. The grant will help Gateway to implement student support services for students with disabilities to increase the retention, graduation and transfer rates of those students displaying the need for academic support.

#### **New Programs/Academic Initiatives**

Gateway strives to be flexible in its course and service delivery to help students achieve their goals. The 2015-16 year certainly exemplified flexibility with the addition of new offerings as well as the continued positive impact of established programs.

- Gateway began offering courses which will provide training for gas utility construction, a
  very in-demand career field in Wisconsin and across the nation. Students can begin their
  educational pathway to the career with several new courses open for enrollment now.
  Area employers indicate more than 500 job openings in this field in the next three years
  caused by newly created jobs, retirement or resignations. Wages start at about \$50,000
  annually.
- Gateway's new Veterinary Sciences program began this fiscal year. This program includes
  a Veterinary Assistant technical diploma and a Veterinary Technician associate degree
  program. Gateway is the second college in the Wisconsin Technical College system to
  offer this program.
- The Higher Learning Commission has also approved Gateway's request to offer a technical diploma for Firefighter Technicians which will begin in fall 2016.

#### **Management Systems and Controls**

Gateway's administration is responsible for establishing and maintaining an internal control structure designed to provide reasonable, but not absolute, assurance that the assets of Gateway are protected from loss, theft, or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles. The internal control structure recognizes that the cost of a control should not exceed the benefits likely to be derived and the valuation of costs and benefits requires estimates and judgments by management.

We believe Gateway's internal accounting controls, policies, and procedures adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions. As demonstrated by the statements and schedules included in the Financial Section of the report, Gateway continues to meet its responsibility for sound financial management.

#### Single Audit

As a recipient of federal, state, and county financial assistance, Gateway also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic evaluation by management and the internal audit staff of Gateway. As a part of Gateway's single audit, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that Gateway has complied with applicable laws and regulations. The auditors' reports related specifically to the single audit are included in a separate document, titled "Single Audit Report".

#### **Budgeting Controls**

Budgeting is done in accordance with Chapter 65 of Wisconsin Statues, Wisconsin Technical College System administrative rules and local District policy. Gateway maintains budgetary controls which are designed to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the District Board. Activities of the general fund, special revenue fund, debt service fund, capital projects funds, enterprise funds, and trust and agency funds are included in the annual appropriated budget. The level of budgetary control (that is, the level at which expenditures cannot legally exceed the appropriated amount) is established by function within an individual fund. Gateway also maintains an encumbrance accounting system as one technique of accomplishing budgetary control. Encumbered amounts are reported for statutory budget compliance purposes and adjusted for GAAP reporting purposes.

Gateway's site-based management model requires each department to be responsible for the development and management of its budget. Starting in December and ending in May, the departments prepare, present and modify budget plans for the coming year. The budget is consolidated and reviewed by the Business Office and the Executive Leadership Council. In May, the District Board of Trustees reviews the preliminary budget and refers it to public hearing. Following the hearing, the Board considers the public input when adopting the budget at the May board meeting. Revenue and expenditure forecasts, as well as actual results versus budget, are presented to the District Board monthly and on a quarterly basis. If modifications or changes of the approved budget are required, then approval by a two-thirds vote of the District Board is needed.

#### Other Information

#### **Independent Audit**

State statutes require an annual audit by independent auditors. The accounting firm of Schenck SC was selected by the District. The Independent Auditors' Report on the basic financial statements is included in the Financial Section of this report.

#### **Certificates**

Gateway has been awarded the Certificate of Achievement for Excellence in Financial Reporting by the Government Finance Officers Association (GFOA) for Gateway's Comprehensive Annual Financial Report for the fiscal year ended June 30, 2015.

In order to be awarded such certificates, a college unit must publish an easily readable and efficiently organized Comprehensive Annual Financial Report whose contents conform to program standards, principles, and applicable legal requirements.

The Certificate is valid for a period of one year only. We believe our current report continues to conform to the program's requirements and we will be submitting this report to GFOA for their review.

Acknowledgment

The preparation of this report was accomplished by the Finance Department with the cooperative efforts of the Marketing and Communications department, Human Resources, Institutional Effectiveness, and with the professional services of Schenck SC. We convey our appreciation to the Gateway Board of Trustees for their interest and support in planning and conducting the financial operations of the District in a responsible and progressive manner.

Respectfully submitted,

Bryan D. Albrecht, Ed.D.

President & Chief Executive Officer

William Whyte

Sr. Vice President of Operations

#### **GATEWAY TECHNICAL COLLEGE**

## DISTRICT BOARD AND PRINCIPAL OFFICIALS As of June 30, 2016

#### **District Board**

Gary Olsen **Employer Member** Chairperson Vice Chairperson William Duncan Additional Member Secretary Susan Greenfield **Employee Member Additional Member** Treasurer Ronald J. Frederick Member Ram Bhatia Additional Member Bethany Ormseth **Employer Member** Member Member R. Scott Pierce School District Administrator Roger Zacharias **Employee Member** Member Pamela Zenner-Richards **Elected Official** Member

#### **Principal Officials**

President / Chief Executive Officer
Executive Vice President / Provost for Academic & Campus Affairs
Associate Provost/Vice President Institutional Effectiveness & Student Success
Vice President Community and Government Relations
Sr. Vice President of Operations
Vice President Learning Innovation / Chief Information Officer
Vice President Business & Workforce Solutions

Bryan D. Albrecht, Ed.D. Zina R. Haywood John Thibodeau, Ph.D. Stephanie L. Sklba William R. Whyte Jeffrey D. Robshaw Deborah J. Davidson



#### Gateway Technical College District Board of Trustees

The Gateway Technical College District is governed by a nine-member board of trustees representing the communities served by the three-county district, which is comprised of two employer members, two employee members, one elected official, one school district administrator, and three additional members. Members are appointed by the chairpersons of the Kenosha, Racine, and Walworth County Boards of Supervisors, and serve staggered three-year terms.

The Gateway Board monthly meetings are open to the public. Information on their meetings can be found at www.gtc.edu/board.



Ram Bhatia Racine County



William Duncan Walworth County



Ronald J. Frederick Kenosha County



Susan Greenfield Racine County



Gary Olsen Walworth County



Bethany Ormseth Kenosha County



R. Scott Pierce Kenosha County

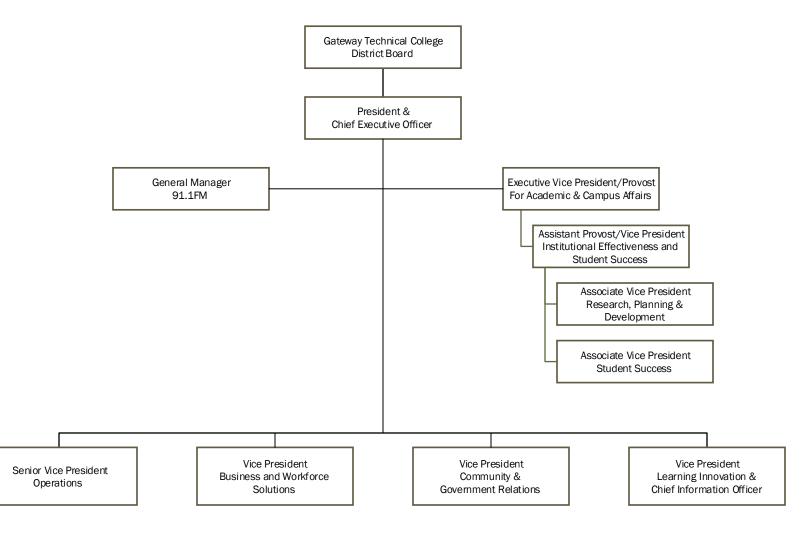


Roger Zacharias Kenosha County



Pamela Zenner-Richards Racine County

# Gateway Technical College Organizational Chart As of June 30, 2016





Government Finance Officers Association

Certificate of
Achievement
for Excellence
in Financial
Reporting

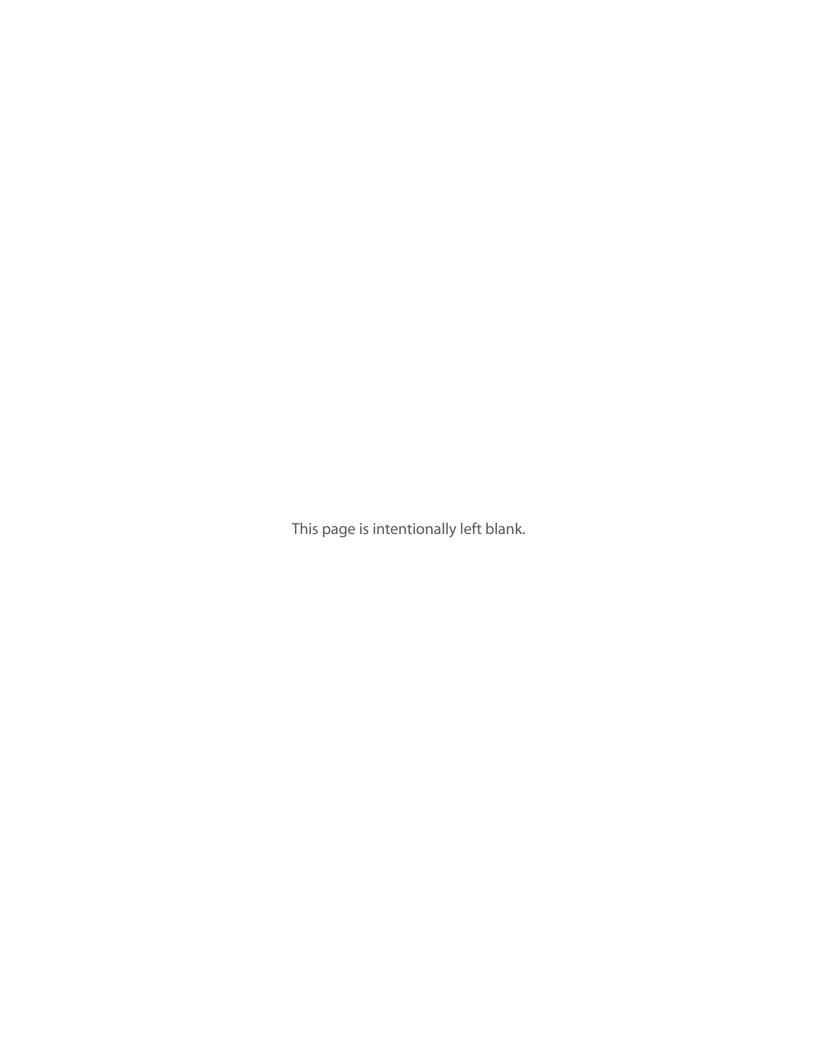
Presented to

# Gateway Technical College Wisconsin

For its Comprehensive Annual Financial Report for the Fiscal Year Ended

June 30, 2015

Executive Director/CEO





#### INDEPENDENT AUDITORS' REPORT

To the District Board Gateway Technical College District Kenosha, Wisconsin

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of Gateway Technical College District, ("the District), as of and for the year ended June 30, 2016 and 2015, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We did not audit the financial statements of the discretely presented component unit, Gateway Technical College Foundation, Inc. (the Foundation). Those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for the Foundation, is based solely on the report of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. The financial statements of the Gateway Technical College Foundation, Inc., a discretely presented component unit of the District, were not audited in accordance with *Government Auditing Standards*. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the District as of June 30, 2016 and 2015, and the respective changes in financial position and cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

#### Other Matters

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 18 through 31 and the schedules relating to pensions and other post-employment benefits on pages 77 and 78 be presented to supplement the basic financial statements. Such information, although not part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the District's basic financial statements. The financial information listed in the table of contents as supplementary information and the other information, such as the introductory and statistical section, are presented for purposes of additional analysis and is not a required part of the basic financial statements.

The supplementary information is the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 28, 2016, on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

Certified Public Accountants Sheboygan, Wisconsin December 28, 2016

Schenck SC

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

Gateway Technical College District (the District or Gateway) Management's Discussion and Analysis (MD&A) provides an overview of its financial activity, identifies changes in financial position and assists the reader of these financial statements in focusing on significant financial observations and issues for the fiscal year ended June 30, 2016.

Gateway is a public institution of higher education whose mission is to provide education, training and economic development services to the Southeast Wisconsin region. To accomplish this mission, it is critical for Gateway to maintain its financial health. In order to achieve financial stability, it is necessary for Gateway to accumulate net assets to ensure that reserves are sufficient to implement new programs and expand existing programs as the need arises.

Management's discussion and analysis provides summary financial information to assist the reader in understanding and interpreting the financial statements.

This Comprehensive Annual Financial Report consists of a series of financial statements which have been prepared in accordance with generally accepted accounting principles as defined in Governmental Accounting Standards Board Statement 34, Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments, and Statement 35, Basic Financial Statements and Management's Discussion and Analysis for Public Colleges and Universities. These financial statements focus on the financial condition of the college, the changes in its financial position, and the cash flows of the college as a whole. These statements include the capitalization and depreciation of capital assets and the recognition of the liability resulting from issuing general obligation promissory notes to pay for those capitalized assets and to finance other obligations.

#### Statements of Net Position

The Statement of Net Position includes all assets, deferred outflows/inflows of resources, and liabilities. This statement is prepared under the accrual basis of accounting, whereby revenues and assets are recognized when the service is provided, and expenses and liabilities are recognized when others provide the service to us – regardless of when cash is exchanged.

Below are highlights of the components of the Statement of Net Position.

Stated in Thousands (\$000)

	2016			2015	Incr (Decr) 2016-2015			2014		Incr (Decr) 2015-2014	
Accets		2010		2010		10 2013		2014		10 2017	
Assets	Φ.	E0 400	Φ.	45.000	•	F 470	Φ.	40.540	Φ.	(4.500)	
Cash and other current assets	\$	50,496	\$	45,020	\$	5,476	\$	46,548	\$	(1,528)	
Capital assets, net of accumulated											
depreciation		76,804		83,122		(6,318)		66,044		17,078	
Total Assets	_	127,300		128,142	_	(842)		112,592	_	15,550	
Deferred Outflows											
Deferred outflows related to pension		27,992		6,669		21,323				6,669	
<u>Liabilities</u>											
Current		17,268		16,086		1,182		14,710		1,376	
Non-Current		57,783		49,568	_	8,215		44,866		4,702	
Total Liabilities	_	75,051		65,654	_	9,397	_	59,576		6,078	
Deferred Inflows											
Deferred inflows related to pension	_	11,260		49		11,211				49	
Net Position											
Net investment in capital assets		29,405		28,044		1,361		22,835		5,209	
Restricted		1,871		10,228		(8,357)		2,345		7,883	
Unrestricted				· ·		, ,		-		-	
	_	37,705	_	30,836	_	6,869	_	27,836	_	3,000	
Total Net Position	\$	68,981	<u>\$</u>	69,108	\$	(127)	\$	53,016	\$	16,092	

Total assets decreased \$.8 million or .7% in FY 2016 and increased \$15.5 million or 13.8% in FY 2015. Total liabilities increased by \$9.4 million or 14.3% in FY 2016 as compared to an increase of \$6.1 million or 10.2% in FY 2015. Overall, the total net position decreased by \$.1 million or .2% in FY 2016 while FY 2015 experienced a \$16.1 million or 30.4% increase for the fiscal year.

#### Fiscal Year 2016 Compared to Fiscal Year 2015

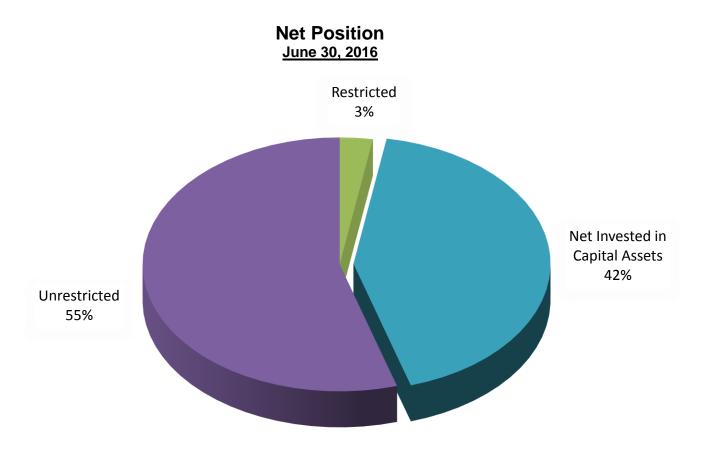
- In FY 15/16 cash and cash equivalents experienced an increase of 3.0 million or 9.3% as compared to an \$8.2 million or a 33.5% increase in FY14/15. Cash received from tuition and fees increased by 30.3% or \$2.5 million due to decreased scholarship allowances to offset tuition and fees revenue and federal and state grant receipts decreased by (\$4.2 million) or 11.5% due to less aid received because of decreased enrollment.
- Other current assets increased by \$2.4 million or 19.9% due mainly to an increase in federal and state aid receivables at year end.

- Capital assets, net of accumulated depreciation, decreased by \$6.3 million or 7.6%.
   Besides net capital equipment and net intangible asset additions of approximately \$.7 million, there were various remodeling/constructions projects at all campuses.
- Deferred outflows relate to the Wisconsin Retirement System and increased \$21.3 million in FY 2016 as compared to \$6.7 million in FY 2015. The District implemented GASB Statement Nos. 68 and 71 during FY 2015. (Additional information can be found in footnote # 6 in the notes to the financial statements).
- Overall current liabilities increased 7.3% in FY 2016 compared to an increase of 9.4% in FY 2015. The increase in FY 16 is due mainly to an increase in accrued liabilities because of a year-end payroll accrual.
- Deferred inflows related to the Wisconsin Retirement system allocation of pension liability increased by \$11.2 million in 2016 (Additional information can be found in footnote # 6 in the notes to the financial statements).
- Long-term liabilities increased 16.6% or \$8.2 million as compared to FY 2015 increase of 10.5% or \$4.7 million. General obligation debt increased by approximately \$2.7 million in FY 2016, while the long-term liability for other post-employment benefits (OPEB) increased by \$226,143 or 7.6%. Additional information can be found in footnote #7 in the notes to the financial statements.

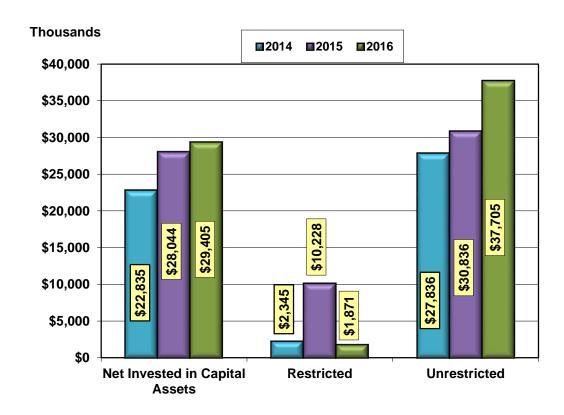
#### Fiscal Year 2015 Compared to Fiscal Year 2014

- Again in FY 14/15 cash and cash equivalents experienced a large increase of \$8.2 million or 33.5% as compared to a \$4.3 million or a 21.4% increase in FY13/14. Cash received from tuition and fees decreased by 9.6% or (\$.9 million) and federal and state receipts decreased by (\$3.0 million) or 7.6%.
- Other current assets decreased by (\$9.8 million) or 44.6% mainly due to a decrease in property tax receivables resulting from the change in the Property Tax Relief Act.
- Capital assets, net of accumulated depreciation, increased by \$17.1 million or 25.9%. Besides net capital equipment and net intangible asset additions of approximately \$.7 million, there were various remodeling/constructions projects at all campuses. Major projects in Elkhorn include: South Building expansion, Conference Center and Office renovation, and HVAC updates. On the Kenosha campus, major projects include remodeling the Student Support expansion, Student Services, Learning Success Center and a new roof on the Academic building. Projects in Racine include roof replacements on the Lake and Racine buildings.
- Overall current liabilities increased 9.4% in FY 2015 compared to an increase of 7.4% in FY 2014. General accounts payable was up by 30.2% or (\$.8 million), while unearned revenue decreased 9.0% or (\$.2 million). The current portion of general obligation debt increased by \$.6 million or 8.1%. Deferred outflows relate to the Wisconsin Retirement System and increased \$6.7 million. The FY 2014 balance was \$0 as the District implemented GASB Statement Nos. 68 and 71 during FY 2015.
- Long-term liabilities increased 10.5% or \$4.7 million as compared to FY 2014 increase of 8.3% or \$3.4 million. General obligation debt increased by approximately \$4.6 million in FY 2015, while the long-term liability for other post-employment benefits

- (OPEB) increased by \$168,216 or 6.0%. Additional information can be found in footnote #7 in the notes to the financial statements.
- Total net position increased in FY 2015 by \$16.1 million, as compared to an increase of \$3.2 million in FY 2014. For FY 2015 there is an increase of \$5.2 million net investment in capital assets, a \$7.9 million increase in restricted assets, and a \$3.0 million increase in unrestricted assets. The increase in FY 2015 reflects the addition of the District's pension asset as required by GASB 68.



## Comparative Net Position Fiscal Years 2014, 2015 and 2016



#### Statements of Revenues, Expenses and Changes in Net Position

The Statement of Revenues, Expenses and Changes in Net Position presents the revenues earned and expenses incurred during the year. Activities are reported as either operating or non-operating. In general, a public college such as Gateway will report an operating deficit or loss, as the financial reporting model classifies state appropriations and property taxes as non-operating revenues. The utilization of capital assets is reflected in the financial statements as depreciation, which amortizes the cost of an asset over its expected useful life.

The following is a condensed version of the Statement of Revenues, Expenses and Changes in Net Position:

## Stated in Thousands (\$000)

	 2016		2015	cr (Decr) 16-2015		2014	cr (Decr) 015-2014
Operating Revenues							 
Student fees	\$ 10,893	\$	8,359	\$ 2,534	\$	9,242	\$ (883)
Federal & state grants	32,704		36,936	(4,232)		39,928	(2,992)
Local Grants	100		102	-		-	
Contract revenues	3,169		2,648	521		2,149	499
Auxiliary & miscellaneous revenues	 1,615		1,692	 (77)	_	1,701	 (9)
Total Operating Revenues	 48,481	_	49,737	 (1,254)	_	53,020	 (3,385)
Operating Expenses							
Instruction	57,309		55,475	1,834		55,803	(328)
Instructional resources	1,291		1,254	37		1,181	73
Student services	14,134		13,333	801		11,529	1,804
General institutional	9,925		8,767	1,158		8,385	382
Physical plant	7,737		7,887	(150)		7,510	377
Student aid	19,037		20,998	(1,961)		24,334	(3,336)
Public services	334		374	(40)		358	16
Auxiliary services	483		509	(26)		440	69
Depreciation	 6,803		5,976	 827	_	4,997	 979
Total Operating Expenses	 117,053	_	114,573	 2,480	_	114,537	 36
Non-operating Revenues (Expenses)							
Property taxes	30,423		28,771	1,652		60,150	(31,379)
State appropriations	38,923		38,467	456		5,500	32,967
Loss on disposal of capital assets	(116)		(61)	(55)		35	(96)
Investment income	61		47	14		41	6
Interest expense & debt issuance costs	 (1,570)	_	(1,557)	 (13)	_	(1,449)	 (108)
Total Non-operating Revenues	67,721		65,667	2,054		64,277	1,390
(Expenses)	 						
Capital Contributions							
Federal & state capital grants	472		184	288		298	(114)
Other capital grants/donations	 252		516	 (264)	_	186	330
Total Capital Contributions	 724	_	700	 24	_	484	 216
Net increase (decrease) in net position	(127)		1,531	(1,656)		3,244	(1,815)
Net Position - beginning of year	69,108		67,577			49,772	
Net Position - end of year	\$ 68,981	\$	69,108		\$	53,016	

**OPERATING REVENUES** include the charges for services offered by the District and other federal and state operating grants. During FY 2016 the District generated \$48.4 million of operating revenue which is a 2.5% decrease or (\$1.3 million) over FY 2015. Significant changes for the fiscal years are as follows:

#### Fiscal Year 2016 Compared to Fiscal Year 2015

- Student tuition and fees revenue increased by \$2.5 million or 30.2% primarily because less scholarship allowances were received in FY 2016 which reduce the net tuition and program fee revenue reflected. FTE's were 4,784 in FY 2016 as compared to 4,919 in FY 2015. This is the fifth consecutive year the college has experienced a decrease in FTE after the significant increases seen in fiscal years 2009 through 2011.
- Federal grants decreased by 13.7% or (\$4.5 million) in FY 2016 compared to a decrease of 10.8% or (\$3.9 million) in FY 2015. The decrease is due to the reduction of federal loans and Pell grants received in FY 2016 versus FY 2015.
- State grants increased slightly by 5.8% or .3 million due to an increase of funds received for special revenue project grants.
- Contract revenue increased 19.7% or .5 million for FY 2016.

#### Fiscal Year 2015 Compared to Fiscal Year 2014

- Student tuition and fees dropped by approximately (\$883,115) or 9.6%. FTE's were 4,919 in FY 2015 as compared to 5,419 in FY 2014. This is the fourth consecutive year the college has experienced a decrease in FTE after the significant increases seen in fiscal years 2009 through 2011.
- Federal grants decreased by 10.8% or (\$3.9 million) in FY 2015 compared to a decrease of 14.7% or (\$6.3 million) in FY 2014. The decrease is due to the reduction of federal loans and Pell grants received in FY 2015 versus FY 2014.
- State grants increased by \$956,909 or 29.2% due to an increase of funds received for special revenue project grants.
- Contract revenue increased \$499,062 or 23.2% for FY 2015.

<u>OPERATING EXPENSES</u> are costs incurred for providing education, training and related services. Overall operating expenses increased 2.2% or (2.5 million) in FY 2016 as compared to remaining flat in FY 2015. Changes within operating expenses for the fiscal years are as follows:

#### Fiscal Year 2016 Compared to Fiscal Year 2015

- Student aid expenditures dropped (\$1.9 million) or 9.4%. The significant reduction is due to a combination of factors; student FTE dropped by 2.7% and as a result less students' applied for loans and Pell grants.
- Pension expense increased by \$3.3 million in FY 2016, significantly up from a .2 decrease in FY 2015.
- General institutional expense increased by \$.9 million due mainly to an increase in administrative and technical employee salary expenses.

#### Fiscal Year 2015 Compared to Fiscal Year 2014

- Student aid expenditures dropped (\$3.3 million) or 13.7%. The significant reduction is due to a combination of factors; student FTE dropped by 9.2% and as a result less students' applied for loans and Pell grants.
- Student Services expenses increased 15.7% or \$1.8 million due to restructuring of additional support for student services.
- Instructional expenses decreased by (\$328,705) due to savings in instructor's salaries and related benefits. As enrollment declines the use of adjunct instruction in place of full-time instructors allows for cost savings in benefits, while still meeting the needs of our students.
- General institutional increased by approximately \$382,000 mainly due to an increase in administrative and technical employee salary expenses. Vacant positions were filled and an Office of Quality Systems was fully staffed in FY 2014.
- Physical Plant expenses increased by \$377,000 due mainly to increased repairs expenses.
- Depreciation expense increased \$979,000 or 20.0% as compared to a FY 2014 increase of \$453,000 or 10.0%.

<u>NON-OPERATING REVENUES</u> represent funds that are obtained to support operations, but are not directly related to operating activity. Wisconsin legislation subsidizes the operating expenses of the sixteen technical colleges by authorizing an allocation of state revenue and giving the colleges the authority to levy property taxes in the municipalities they serve. Overall, non-operating revenues, net of interest expense, increased by \$2.0 million or 3.1% in FY 2016 compared to a \$1.4 million increase or 2.2% in FY 2015. The significant components of the fiscal years are as follows:

 Property taxes are a primary source of revenue for the District comprising 25.7% of our revenue source in FY 2016. Overall property tax revenues for the year were \$30.4 million, an increase of \$1.7 million or 5.7% more than recognized in FY 2015.

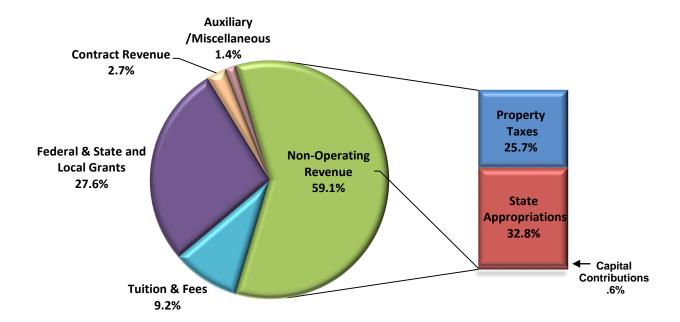
The 2013 Wisconsin Act 20, among other things, eliminated the mill rate limitation that had been in place for technical districts in previous fiscal years and in its place introduced a tax levy limitation (the "Tax Levy Limit"). 2013 Wisconsin Act 145 signed into law March 24, 2014 replaces the tax levy limit with a revenue limit beginning in fiscal 2015. Act 145 also shifts a portion of funding for technical college districts in the state from property taxes levied to a state aid payment. This shift in revenues has been in place for the past two fiscal years. In FY 2016 there was a slight increase in the District's tax levy to \$30.4 million, up from \$28.8 million in FY2015. State appropriations increased only \$.4 million or 1.2% compared to a \$33 million or 600% increase in FY2015. The amount of state aids received is based on a complicated formula that takes into consideration activities of the other fifteen technical colleges in Wisconsin, including actual expenditures, student FTE's, and equalized property valuations of each district.

**NON-OPERATING EXPENSES** consist of interest expense and debt issuance costs on long-term debt. Effective with FY 2013 the District implemented GASB Statement 65, *Items Previously Reported as Assets and Liabilities*. As a result of this regulation, debt issuance costs are now recognized as an expense in the year they are incurred. Previously these costs were deferred and amortized over the life of the debt. Due to this implementation, FY 2015 reflected a decrease of approximately \$108,000 or 7.4% for the expense, while FY 2016 reflects an increase of approximately \$12,600. As deferred bond premium is recognized, it is used to reduce debt issuance expenses.

<u>CAPITAL CONTRIBUTION REVENUE</u> is revenue due to donations of cash or capital equipment and grant funds to be used exclusively for the purchase of capital assets. Overall contribution revenues remained flat in FY 2016 as compared to a \$.2 million increase in FY 2015.

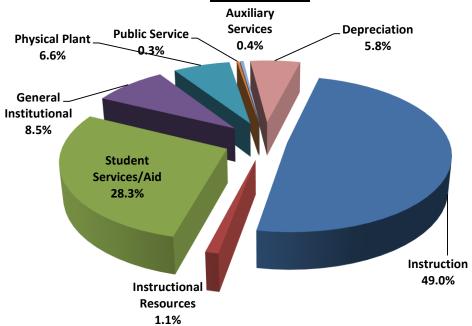
The following graphs represent the distribution of revenues and operating expenses for the fiscal year ended June 30, 2016.

# Revenues June 30, 2016



## **Operating Expenses**





#### **Statements of Cash Flows**

The Statement of Cash Flows presents information related to cash inflows and outflows, summarized by operating, non-capital financing, capital financing, and investing activities. This statement is important in evaluating Gateway's ability to meet financial obligations as they mature.

The following schedule highlights the major components of the Statement of Cash Flows.

#### Stated in Thousands (\$000)

	2016	2015	Incr (Decr) 2016-2015	2014	Incr (Decr) 2015-2014		
Cash Used By Operating Activities	\$ (59,263)	\$ (57,605)	\$ (1,658)	\$ (55,315)	\$ (2,290)		
Cash Provided By Non-Capital Financing Activities	68,913	76,165	(7,252)	65,744	10,421		
Cash Used By Capital and Related Financing Activities	(6,660)	(10,361)	3,701	(6,137)	(4,224)		
Cash Provided By Investing Activities	61	47	14	40	7		
Net Increase in Cash and Cash Equivalents	\$ 3,051	\$ 8,246	\$ (5,195)	\$ 4,332	\$ 3,914		

#### Fiscal Year 2016 Compared to Fiscal Year 2015

The cash and cash equivalents balance increased from \$32.8 million in FY 2015 to \$35.9 million in FY 2016. Overall, in FY 2016, cash and cash equivalents increased by 3.1 million or 9.3% as compared to the FY 2015 increase of \$8.2 million or 33.5%.

The District used \$1.7 million or 2.9% additional cash for operating activities in FY 2016 compared to \$2.3 million or 4.1% in FY 2015. The significant factor in the increase was cash received from federal and state funds was down by 15.6% or (\$5.8 million) due to the decrease in enrollment the amount of financial aid funds coming into the college decreased.

Overall cash provided by non-capital financing activities decreased by \$7.3 million or 9.5%. Local government property taxes received decreased by \$7.6 million or 20.1% while state appropriations received increased by \$.3 million or .8%.

Overall net cash used for capital and related financing activities decreased by 35.7% or \$3.7 million in FY 2016 as compared to an increase of 68.8% or \$4.2 million in FY 2015. Purchases of capital assets and funds spent on construction/remodeling decreased by \$5.3 million or 36.9% compared to \$5.3 million or 57.3% increase in FY 2015. Additionally, the District issued \$1.0 million or .8% less debt for capital projects compared to a \$2.0 million increase or 18.2% from FY 2015. The District also refunded 1.3 million of debt in FY15. Please see footnote #5 for further details.

Cash provided by investing activities remained flat as the rate of return on investments remained very low.

### Fiscal Year 2015 Compared to Fiscal Year 2014

The cash and cash equivalents balance increased from \$24.6 million in FY 2014 to \$32.8 million in FY 2015. Overall, in FY 2015, cash and cash equivalents increased by \$8.2 million or 33.5% as compared to the FY 2014 increase of \$4.3 million or 21.4%.

The District used \$2.3 million or 4.1% additional cash for operating activities in FY 2015 compared to \$1.4 million or 2.5% less in FY 2014. A few of the significant factors were: Cash received from tuition and fees was down 9.6% or (\$.9 million) and cash received from federal and state funds was down by 7.5% or (\$3.0 million). Due to the decrease in enrollment, receipts were down and correspondingly the amount of financial aid funds coming into the college decreased.

The main offset to overall operating receipt reductions of (\$4.9 million) was the reduction in operating funds spent for the disbursals for materials and services. Disbursements were down (\$4.2 million) or 10.0% in FY 2015. Corresponding to fewer funds received for student financial aid the cash disbursals to students was down by over (\$3.0) million.

Overall cash provided by non-capital financing activities increased by \$10.4 million or 15.9%. Local government property taxes received decreased by \$22.6 million or 37.6% while state appropriations received increased by \$33.0 million or 600% due to the shift from property tax levy to state aid.

Overall net cash used for capital and related financing activities increased by 68.8% or \$4.2 million in FY 2015 as compared to an increase of 19.5% or \$1.0 million in FY 2014. Purchases of capital assets and funds spent on construction/remodeling increased by \$5.3 million or 57.3% compared to (\$1.1 million) or 10.6% decrease in FY 2014. Additionally, the District issued \$2.0 million or 18.2% more debt for capital projects compared to a \$1.0 million decrease or 8.3% from FY 2014. The District also refunded 1.3 million of debt in FY15. Please see footnote #5 for further details.

Cash provided by investing activities remained flat as the rate of return on investments remained very low.

### **Capital Asset and Debt Administration**

### Stated in Thousands (\$000)

	<u>2016</u>	<u>2015</u>	Incr (Decr) 2016-2015	<u>2014</u>	Incr (Decr) 2015-2014
Land and Land Improvements	\$ 8,748	\$ 8,609	\$ 139	\$ 8,058	\$ 551
Less Accumulated Depreciation	(2,571)	(2,203)	(368)	(1,860)	(343)
Buildings, Improvements and					
Leasehold Interest/Improvement	95,769	90,046	5,723	78,140	11,906
Less Accumulated Depreciation	(41,913)	(38,301)	(3,612)	(35,251)	(3,050)
Intangible Assets	2,036	1,934	102	1,459	475
Less Accumulated Depreciation	(1,341)	(924)	(417)	(573)	(351)
Equipment	34,229	33,330	899	31,887	1,443
Less Accumulated Depreciation	(20,148)	(20,142)	(6)	(19,265)	(877)
Construction in Progress	1,995	2,665	(670)	3,449	(784)
Cost of Capital Assets Net of Accumulated Depreciation	\$ 76,804	\$ 75,014	\$ 1,790	\$ 66,044	\$ 8,970
Capital asset related debt outstanding at Year End	\$ 47,399	\$ 46,970	\$ 429	\$ 43,208	\$ 3,762

### Fiscal Year 2016 Compared to Fiscal Year 2015

Overall capital assets, net of accumulated depreciation, increased by \$1.8 million from FY 2015 to FY 2016. The largest increase was in building improvements net of accumulated depreciation of \$2.1 million. Remodeling improvements were completed at each campus; however the major additions in 2016 were at the Elkhorn Campus which included a \$1.4 million remodel of Elkhorn's manufacturing center and a \$1.1 million remodel of the former Job center which now houses the new Veterinary Sciences program.

The District had general obligation debt, relating to capital assets, outstanding of \$47.4 million at June 30, 2016, an increase of \$.4 million, as compared to \$47.0 million at June 30, 2015. The District maintained the highest rating of Aaa from Moody's Investors Services for the debt issues. Gateway meets all of its debt service requirements, including timely repayment of all debt payments. Current debt issued for buildings and improvements is repaid in 10 years or less, debt issued for equipment will be repaid in 7 years or less to correspond to the useful lives of the capital investment. Additional information about Gateway's long-term debt may be found in footnote #5 in the financial statements.

### Fiscal Year 2015 Compared to Fiscal Year 2014

Capital assets, net of accumulated depreciation, increased by \$9.0 million from FY 2014 to FY 2015. The largest increase was in building improvements net of accumulated depreciation of \$8.9 million. Remodeling improvements were completed at each campus; however the major additions in 2015 were at the Kenosha Campus. Such improvements included a \$1.6 million remodel of student support expansion, \$1.5 million remodel of

Student Services, \$1.5 million Learning Success Center remodel and \$.5 million Academic building roof.

Intangible assets, net of accumulated depreciation increased slightly by \$.1 million due to several initiatives in acquiring and implementing software packages to enhance the services and operations of the college.

The District had general obligation debt, relating to capital assets, outstanding of \$47.0 million at June 30, 2015, an increase of \$3.8 million, as compared to \$43.2 million at June 30, 2014. The District maintained the highest rating of Aaa from Moody's Investors Services for the debt issues. Gateway meets all of its debt service requirements, including timely repayment of all debt payments. Current debt issued for buildings and improvements is repaid in 10 years or less, debt issued for equipment will be repaid in 7 years or less to correspond to the useful lives of the capital investment. Additional information about Gateway's long-term debt may be found in footnote #5 in the financial statements.

### **Overall Financial Position**

Gateway's financial position remains strong for fiscal year 2016 as evidenced by the following indicators:

- The District's financial position is evaluated periodically by Moody's Investors Services. Moody's revised it rating methodology in January 2014 which resulted in a downgraded rating for various school districts and municipalities, but Gateway Technical College District maintained its high Aaa rating. The most recent credit report cites the following: "Assignment of the Aaa rating reflects the district's sizeable tax base strategically located between the cities of Milwaukee (Aa2 Stable) and Chicago (Baa1 Negative); sound financial operations supported by healthy reserves; and an average debt burden with rapid principal amortization; and affordable pension liabilities."
- Gateway's 2016 debt service as a percentage of operating expenses was the 3<sup>rd</sup> lowest of all the colleges.
- Cash and cash equivalents increased by \$3.1 million or 9.3%.
- The current ratio, current assets compared to current liabilities, was at 2.9 times as of June 30, 2016.

The District has a diversified revenue base consisting of property taxes, state aid, student fees, contracted services and grants. This mix of revenue sources has provided the District with adequate resources to continue to achieve its mission of training and economic development; yet it continues to face new challenges.

### **Economic Factors and Challenges**

The Gateway District consists of Kenosha, Racine and Walworth Counties located in Southeastern Wisconsin. The counties in this region share similar challenges in terms of economic development, such as the need for high-skilled jobs and infrastructure to support growing communities. Gateway continues to provide a leadership role in delivering training services to meet these needs. Although the District has a strong financial position,

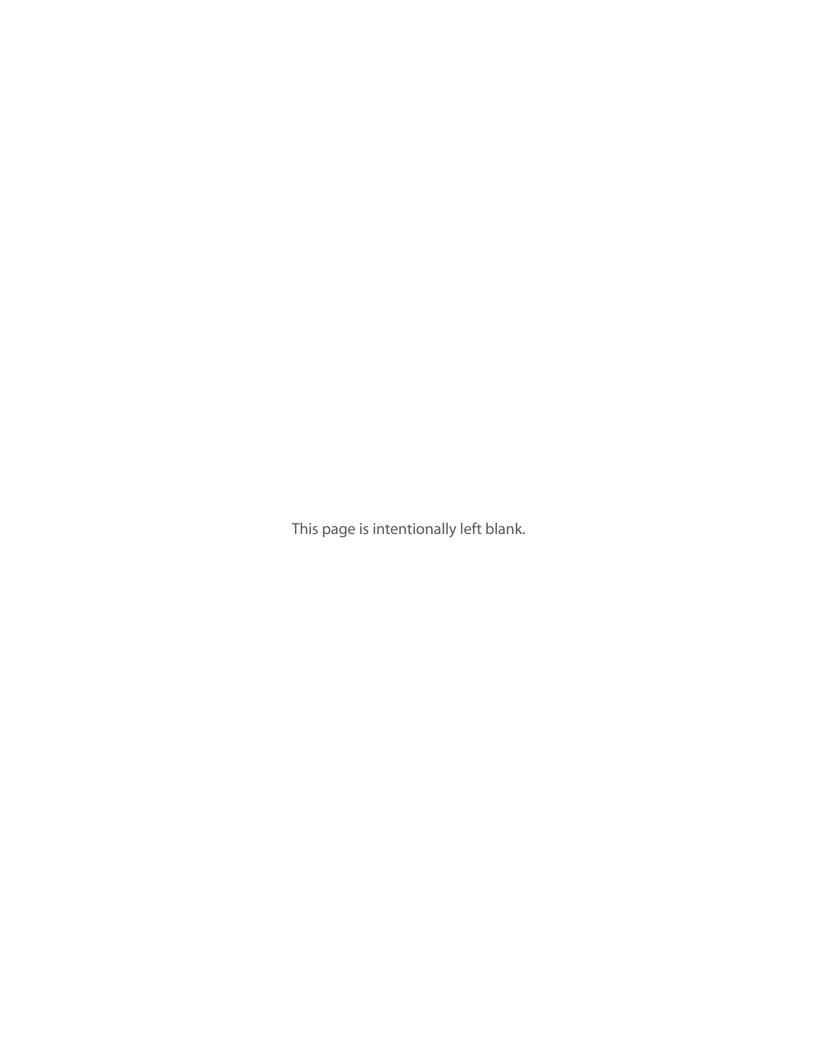
there are always concerns and challenges that need to be considered, monitored, and addressed, including the following:

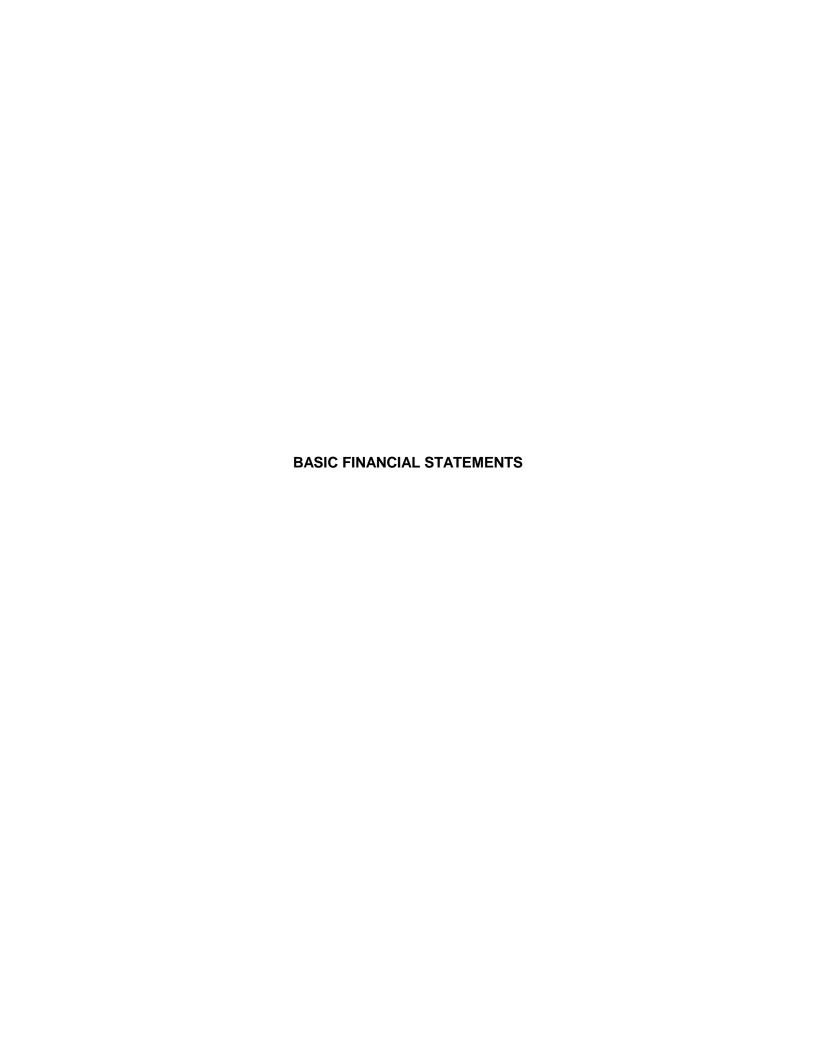
- Enrollment continues to be a challenge throughout the technical college system.
   Enrollment decreased to 4,784 or 2.7% in 2016 compared to 4,919 or 9.0% in 2015. Gateway continues to focus on finding and implementing new enrollment initiatives to address this challenge.
- Changing funding levels and unfunded initiatives of the state and federal government continue to place ever-increasing demands on the college. This may result in decreases in service levels for some of these activities and/or a reallocation of local funds to cover the activity in other areas if the service is deemed critical enough. In addition, due to budget constraints at both the state and federal levels, there remains uncertainty that some funding sources may not be available or may be reduced in future years. The District continues to closely monitor these funding sources.
- Technical college responsiveness to employers/business/industry is essential to Wisconsin's business growth, job creation, competitiveness, closing the skills gap and prosperity. Local funding and local governance/control are essential to this responsiveness. Due to 2013 Wisconsin Act 145 signed into law March 24, the college can no longer increase its operational tax levy except by an increase in its valuation due to net new construction or unless approved by referendum. In the future, this can potentially reduce the district's ability to be responsive to our communities if the state funding is reduced. Although currently the bill allows the technical colleges the ability to raise their tax levies if the state fails to provide the funding.

The above mentioned challenges can only be met through strong planning processes, fiscal policies, and practices. Gateway continues to be successful in collaborating with local K-12 education districts, local businesses and community partners for supporting our training and technology needs. Gateway is well known and highly respected for its quality instruction and services. The District's commitment to meet these needs is reflected in our Vision 3.2.1 strategic plan, our strong efforts on continuous quality improvement and our focus on our students. Even with the challenges that face Gateway, the college is confident that its long-term financial planning will allow it to effectively meet the financial needs of its future operations. Our current financial position is positive and we are positioned to maintain this positive status into the future.

### **Requests for Information**

This financial report is designed to provide a general overview of Gateway Technical College's finances for all those with an interest in the District's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Sr. Vice President of Operations,  $3520-30^{th}$  Avenue, Kenosha, WI 53144-1690.





### GATEWAY TECHNICAL COLLEGE DISTRICT Statements of Net Position June 30, 2016 and 2015

	2016		201	5	
ASSETS	District	Foundation	District	Foundation	
Current Assets					
Cash and cash equivalents	\$ 27,009,650	\$ 4,695,650		\$ 4,079,664	
Restricted assets - cash and cash equivalents Receivables:	8,896,108	-	5,446,698	-	
Property taxes	8,400,144	-	8,027,502	_	
Accounts, net of reserve of \$237,000 and \$145,000	3, 100, 144		5,521,502		
for 2016 and 2015, respectively	1,714,359	14,691	1,534,375	-	
Federal and state aid	3,704,320	-	2,128,591	-	
Prepaid expenses	771,795	4,465	474,393	1,564	
Total Current Assets	50,496,376	4,714,806	45,019,704	4,081,228	
Non-Current Assets					
Capital assets	142,776,675	1,369,364	136,584,199	1,369,364	
Less: accumulated depreciation	(65,972,679)	(329,856)	(61,570,022)	(298,006)	
Net pension asset			8,108,266		
Total Non-Current Assets	76,803,996	1,039,508	83,122,443	1,071,358	
Total Assets	127,300,372	5,754,314	128,142,147	5,152,586	
DEFERRED OUTFLOWS OF RESOURCES					
Deferred outflows related to pensions	27,991,681		6,669,316		
	_	_	_	_	
TOTAL ASSETS AND	455 000 050	F 754 04 1	404 044 400	F 450 500	
DEFERRED OUTFLOWS OF RESOURCES	155,292,053	5,754,314	134,811,463	5,152,586	
LIABILITIES  Ourse of Link illinion					
Current Liabilities	2 204 000	60.670	2 646 604	244 770	
Accounts payable Accrued payroll and benefits	3,381,829 1,784,037	60,678	3,616,691 1,062,508	311,776	
Accrued payroll and benefits Accrued vacation	628,761	-	598,490	-	
Accrued interest payable	379,156	706	372,205	1,116	
Due to student groups/organizations	341,060	-	396,591	-,	
Unearned revenue	1,538,345	-	1,599,554	-	
General obligation debt - current portion	9,215,000	-	8,440,000	-	
Notes payable		117,801		113,960	
Total Current Liabilities	17,268,188	179,185	16,086,039	426,852	
Non-Current Liabilities					
General obligation debt	48,695,444	-	45,959,874	-	
Notes payable	-	158,869	-	275,925	
Other postemployment benefits	3,217,188	-	2,991,045	-	
Net pension liability	5,325,004	-	- 040 040	-	
Unearned revenue	545,076	450,000	616,816		
Total Non-Current Liabilities, less current portion	57,782,712	158,869	49,567,735	275,925	
Total Liabilities	75,050,900	338,054	65,653,774	702,777	
DEFERRED INFLOWS OF RESOURCES					
Deferred inflows related to pensions	11,259,571	-	49,433	-	
	,_55,51		10,100		
NET POSITION					
Net investment in capital assets	29,405,384	=	28,043,849	-	
Restricted for:	20,700,004	_	20,0-10,0-19	-	
Debt service	612,563	-	700,822	-	
Pension benefits	-		8,108,266		
Student financial assistance - expendable	140,858	-	126,378	-	
Student organizations Scholarships and other activities	1,117,844	2 020 400	1,293,125	3 100 000	
Scholarships and other activities Unrestricted	37,704,933	3,920,480 1,495,780	30,835,816	3,108,920 1,340,889	
Total Net Position	\$ 68,981,582	\$ 5,416,260	\$ 69,108,256	\$ 4,449,809	

# GATEWAY TECHNICAL COLLEGE DISTRICT Statements of Revenues, Expenses and Changes in Net Position

For the years ended June 30, 2016 and 2015

	2016		2015		
Operating Revenues	District	Foundation	District	Foundation	
Student tuition and program fees, net of scholarship allowances of					
\$8,227,905 and \$10,236,306 for 2016 and 2015, respectively	\$ 10,893,182	\$ -	\$ 8,358,987	\$ -	
Federal grants	28,229,715	_	32,707,370	-	
State grants	4,473,934	_	4,228,572	_	
Local grants	99,930	_	102,347	_	
Contract revenue	3,169,078	_	2,648,419	_	
Auxiliary enterprise revenues	297,187	_	267,355	_	
Miscellaneous - institutional revenue	1,317,622	2,087,037	1,424,325	2,069,367	
Total Operating Revenues	48,480,648	2,087,037	49,737,375	2,069,367	
Operating Expenses					
Instruction	57,310,938	_	55,474,683	_	
Instructional resources	1,291,616	_	1,254,306	_	
Student services	14,134,379	_	13,332,974	_	
General institutional	9,924,868	1,164,708	8,767,271	1,408,739	
Physical plant	7,737,633	1,104,700	7,887,141	1,400,700	
Student aid	19,033,629	_	20,997,405	_	
Public services	333,587	_	374,190	_	
Auxiliary services	483,319	_	509,387	_	
Depreciation	6,802,725	31,850	5,976,124	30,572	
Total Operating Expenses	117,052,695	1,196,558	114,573,481	1,439,311	
Net Operating Income (Loss)	(68,572,047)	890,479	(64,836,106)	630,056	
Nonoperating Revenues (Expenses)					
Property taxes	30,422,589	-	28,771,203	_	
State appropriations	38,923,246	-	38,467,085	_	
Gain (loss) on disposal of capital assets	(115,602)	-	(61,308)	-	
Investment income (net of fees)	60,764	89,048	46,692	36,938	
Interest expense & debt issuance costs	(1,569,534)	(13,076)	(1,556,932)	(17,675)	
Total Nonoperating Revenues (Expenses)	67,721,463	75,972	65,666,740	19,263	
Capital Contributions					
State capital grants	435,171	-	69,232	-	
Federal capital grants	37,165	_	115,152	-	
Contributions	184,000	_	208,750	_	
Donated capital assets	67,574	_	306,990	_	
Total Capital Contributions	723,910		700,124		
·	120,010		700,124		
Change in Net Position	(126,674)	966,451	1,530,758	649,319	
Net Position - Beginning of Year	69,108,256	4,449,809	67,577,498	3,800,490	
Net Position - End of Year	\$ 68,981,582	\$ 5,416,260	\$ 69,108,256	\$ 4,449,809	

# Statements of Cash Flows

For the years ended June 30, 2016 and 2015

		2016		2015
Cash flows from operating activities				
Tuition and fees received	\$	10,828,868	\$	8,326,163
Federal and state grants received		31,453,019		37,248,481
Contract revenues received		3,005,199		2,370,697
Payments to employees, including related benefits		(69,394,703)		(69,622,357)
Payments for materials and services		(36,593,394)		(37,388,733)
Auxiliary enterprise revenues received		297,187		267,355
Other receipts		1,140,882		1,193,777
Net cash used for operating activities	_	(59,262,942)		(57,604,617)
Cash flows from non-capital financing activities				
Local government property taxes received		30,049,947		37,617,301
State appropriations received		38,863,017		38,547,500
Net cash provided by noncapital financing activities		68,912,964		76,164,801
Cash flows from capital and related financing activities				
State and federal grants received for capital assets		307,396		115,187
Contributions received for capital assets		184,000		208,750
Proceeds from sale of capital assets		3,562		11,236
Purchases of capital assets		(9,102,816)		(14,427,422)
Proceeds from issuance of capital debt		12,000,000		14,315,000
Premium received on debt issuance		599,419		406,291
Debt issuance costs paid		(202,750)		(226,460)
Principal paid on capital debt		(8,845,000)		(9,300,000)
Interest paid on capital debt		(1,603,682)		(1,463,858)
Net cash used for capital and related financing activities	_	(6,659,871)		(10,361,276)
Cash flows from investing activities				
Investment income received		60,764		46,692
Net increase in cash and cash equivalents		3,050,915		8,245,600
Cash and cash equivalents				
Beginning of year		32,854,843		24,609,243
End of year	\$	35,905,758	\$	32,854,843
Life of year	Ψ	33,903,730	Ψ	32,034,043
Reconciliation of cash and cash equivalents to the				
Statement of Net Position				
Cash and cash equivalents	\$	27,009,650	\$	27,408,145
Restricted assets - cash and cash equivalents	•	8,896,108		5,446,698
•	\$	35,905,758	\$	32,854,843
	<u>Ψ</u>	30,000,700	<u>~</u>	32,001,010

# GATEWAY TECHNICAL COLLEGE DISTRICT Statements of Cash Flows (Continued) For the years ended June 30, 2016 and 2015

		2016		2015
Reconciliation of operating loss to net cash used				
for operating activities:				
Operating loss	\$	(68,572,047)	\$	(64,836,106)
Adjustment to reconcile operating loss to				
net cash used for operating activities:				
Depreciation		6,802,725		5,976,124
Changes in assets and liabilities:				
(Increase) decrease				
Receivables		(1,759,160)		(233,364)
Prepaid expenses and other assets		(297,402)		1,150,154
Increase (decrease)				
Accounts payable		223,820		553,494
Accrued payroll and benefits and vacation		721,529		(5,176)
Accrued vacation		30,271		9,740
Other post employment benefits		226,143		168,216
Due to student groups/organizations		(55,531)		7,840
Unearned revenue		95,667		(228,730)
Pension related asset/liability and deferred outflows/inflows		3,321,043		(166,809)
Net cash used for operating activities	\$	(59,262,942)	\$	(57,604,617)
Non Cash Capital and Related Financing Activities:  Donated capital assets	\$	184.000	\$	306.990
20	Ψ	,	Ψ	555,556

### **Notes to Financial Statements**

### June 30, 2016 and 2015

# (1) Summary of Significant Accounting Policies

The Board of Directors (Board) of the Gateway Technical College District (the District) oversees the operations of what is generally referred to as Gateway Technical College under provisions of Chapter 38 of the Wisconsin Statutes. The geographic area of the District includes all of Kenosha County and Walworth County and nearly all of Racine County. The District operates campuses located in the cities of Elkhorn, Burlington, Kenosha, Racine and Sturtevant, as well as an aviation center at the Kenosha airport and learning centers in the surrounding communities. The District is fully accredited by Higher Learning Commission of the North Central Association of Colleges and Schools. The District also operates a public radio station WGTD.

The Board consists of nine members appointed by the county board chairs for Kenosha, Racine and Walworth counties. The members are appointed to staggered three-year terms. As the District's governing authority, the Board has powers which include:

Authority to borrow money and levy taxes;

Budgetary authority; and

Authority over other fiscal and general management of the District which includes, but is not limited to, the authority to execute contracts, to exercise control over facilities and properties, to determine the outcome or disposition of matters affecting the recipients of the services being provided, and to approve the hiring or retention of key management personnel who implement Board policy and directives.

The accounting policies of the District conform to generally accepted accounting principles as applicable to public colleges and universities as well as those prescribed by the Wisconsin Technical College System Board (WTCSB). The District reports are based on all applicable Government Accounting Standards Board (GASB) pronouncements. When applicable, certain prior year amounts have been reclassified to conform to current year presentation. The following is a summary of the more significant accounting policies.

### **Notes to Financial Statements**

### June 30, 2016 and 2015

# (1) Summary of Significant Accounting Policies (continued)

### (a) Reporting Entity

In November 2010, GASB issued statement No. 61, "The Financial Reporting Entity: Omnibus." This statement amends Statements 14, "The Financial Reporting Entity", and the related financial reporting requirements of Statement 34, "Basic Financial Statements—and Management's Discussion and Analysis—for State and Local Governments" to provide additional guidance to determine whether certain organizations should be reported as component units based on the nature and significance of their relationship with the District. The primary government is financially accountable if it appoints a voting majority of the organization's governing body, or if the organization is fiscally dependent on and there is a potential for the organization to provide specific financial benefits to, or impose specific financial burdens on, the primary government.

Gateway Technical College Foundation, Inc. (Foundation) is a not-for-profit corporation whose purpose is to solicit, hold, manage, invest, and expend endowment funds and other gifts, grants, and bequests exclusively for the maintenance and benefit of the District and its students. The Foundation has an independent board and is not fiscally accountable to the District.

It has been determined the Foundation's resources are significant to the District as a whole and to exclude would cause the District's financial statements to be incomplete. The Foundation has been reported as a discretely presented component unit in the District's financial statements in accordance with GASB 61.

The Foundation's financial statements can be obtained through the Gateway Technical College Foundation, Inc., 3520 30<sup>th</sup> Avenue, Kenosha, WI 53144-9986.

# (b) Measurement Focus, Basis of Accounting and Financial Statement Presentation

For financial reporting purposes, the District is considered a special purpose government engaged only in business-type activities. Accordingly, the District financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the years for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. All significant intra-District transactions have been eliminated.

The preparation of financial statements in conformity with generally accepted accounting principles requires District management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the financial

### **Notes to Financial Statements**

### June 30, 2016 and 2015

# (1) Summary of Significant Accounting Policies (continued)

# (b) Measurement Focus, Basis of Accounting and Financial Statement Presentation (continued)

statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### (c) Budgetary Data

The District's reporting structure used in the preparation of the basic financial statements is different than the fund structure used for budgetary accounting. Annual budgets are adopted for all funds in accordance with the requirements of the Wisconsin Technical College System Board. The process includes an administrative compilation and review of campus and departmental requests, public hearings, and approval by the District Board prior to June 30 of each year. Capital outlays for multi-year projects are budgeted annually in the Capital Projects Fund upon planned inception of the project.

Property taxes are levied on a calendar year basis by various taxing municipalities located in Kenosha, Racine and Walworth Counties. The District records as revenue its share of the local tax when levied.

The budgetary reporting utilized by the District recognizes encumbrances as expenditures. The budget does not incorporate changes related to GASB Statements Nos. 34, 35, 37 and 38.

The legal level of control for each budget is by function within each fund. Budget amendments during the year are legally authorized. Budget transfers (between funds and functional areas within funds) and changes in expenditures (appropriations) require approval by a vote of two-thirds of the entire membership of the Board and require publishing a Class I public notice in the District's official newspaper within 10 days according to Wisconsin Statutes. The budget was modified during the year and also subsequent to the fiscal year end. Expenditures may not exceed appropriations. Unencumbered appropriations lapse at the end of each fiscal year and encumbered appropriations are carried over to the next fiscal year as a reserve of fund balance. Management is authorized to transfer appropriations within functions without the approval of the board.

### (d) Property Tax Receivable

In October of each year, the District communicates its property tax levy to the municipal treasurers in its service area. The levy consists of two parts - an operating levy and a debt service levy. Property taxes are then levied by the municipal treasurers in December.

Taxpayers have various options of paying their assessment depending upon the municipality's payment schedules. Payments are due from the municipalities by the 15th or 20th of the month following the taxpayers' due date. The first payment

### **Notes to Financial Statements**

### June 30, 2016 and 2015

# (1) Summary of Significant Accounting Policies (continued)

### (d) Property Tax Receivable (continued)

is due January 15 and the last payment is due August 20. Property taxes receivable at June 30 generally represent the District's share of the outstanding second installment of property taxes due from municipal treasurers. The municipal and/or county treasurers review their unpaid property tax assessments in early August and are required by law to remit the balance of the District's levy on or before August 20.

Collection of delinquent taxes or the subsequent filing of tax liens are the responsibility of governmental agencies other than the District. Because the District receives all tax receivables from the intergovernmental collection intermediaries, no reserve for uncollectible taxes is recorded.

### (e) Student Receivables

Student receivables, covering tuition and fees, textbooks, and student loans, are valued net of the estimated uncollectible amounts.

### (f) Cash, Cash Equivalents and Investments

Cash includes amounts in petty cash, demand deposits, and other short-term interest bearing deposits. For purposes of the statement of cash flows, cash on hand, demand deposits with financial institutions, investments in the Local Government Investment Pool, and other short-term investments with maturity dates of less than three months, from when purchased, are considered cash equivalents. Investments are stated at fair value. Fair value is the price that would be received to sell an asset in an orderly transaction between market participants at the measurement date.

### (g) Prepaid Expenses

Prepaid expenses represent payments made by the District for which benefits extend beyond the fiscal year end.

### (h) Capital Assets

Capital assets include land, land improvements, buildings, intangible assets, equipment, leasehold improvements and leasehold interest. Equipment assets having a cost of \$5,000 or more per unit and building or remodeling projects of \$15,000 or more are capitalized. Capital assets are valued at historical cost or estimated historical cost if actual historical cost is not available. Donated capital assets are valued at their estimated acquisition value on the date donated. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed.

### **Notes to Financial Statements**

### June 30, 2016 and 2015

# (1) Summary of Significant Accounting Policies (continued)

Depreciation on buildings and equipment is provided in amounts sufficient to charge the cost of the depreciable assets to operations on the straight-line basis, mid-year convention, over the estimated service lives, which range from three to twenty years for equipment, three to five years for intangible assets, ten to twenty years for land improvements and leasehold improvements, twenty years for the leasehold interest, and ten to forty years for buildings and building improvements.

### (i) Compensated Absences

Employees are granted vacation and sick leave benefits in varying amounts in accordance with the provisions of union contracts and District policy. Liabilities for vacation and salary related payments, including social security taxes, are recorded when incurred. Employees can carryover 80 vacation hours subsequent to the year in which they are earned. Any vacation benefits in excess of 80 hours lapse if not utilized in the year subsequent to that in which they are earned. In the event of retirement or death, the District is obligated to pay all unused vacation benefits. The amount of vacation benefits outstanding at June 30, 2016 and 2015 was \$628,761 and \$598,490 respectively.

Sick leave benefits are available for subsequent use, but they do not vest. The District does not compensate employees for unused sick leave at retirement or termination.

# (j) Tuition and Fees

Tuition and fees are recorded as revenue in the period in which the related activity or instruction takes place. Tuition and fees attributable to the summer school program are prorated on the basis of student class days occurring before and after June 30.

### (k) Unearned Revenues

Unearned revenues include amounts received for tuition and fees and certain auxiliary activities prior to the end of the fiscal year but related to the subsequent accounting period. Unearned revenues also include amounts received from grant and contract sponsors that relate to the next fiscal period. Non-current unearned revenue relates to funds received but not earned for an extended time period over future fiscal years.

### **Notes to Financial Statements**

June 30, 2016 and 2015

### (1) Summary of Significant Accounting Policies (continued)

### (I) Deferred Outflow/Inflows of Resources

In addition to assets, the statement of net position will sometimes report a section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense) until then. The District has one item that qualifies for reporting in this category. The item is related to the District's proportionate share of the Wisconsin Retirement System pension plan and is deferred and amortized over the expected remaining service lives of the pension plan participants.

In addition to liabilities, the statement of net position will sometimes report a section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period and so will not be recognized as an inflow of resources (revenue) until that time. The District has one item that qualifies for reporting in this category on the statement of net position. The item is related to the District's proportionate share of the Wisconsin Retirement System pension plan and is deferred and amortized over the expected remaining lives of the pension plan participants.

### (m) Scholarship Allowances and Student Aid

Financial aid to students is reported in the financial statements under the alternative method, as prescribed by the National Association of College and University Business Officers (NACUBO). Aid is generally reflected in the financial statements as operating expenses or scholarship allowances, which reduce revenues.

The amount reported as operating expenses represents the portion of aid that was provided to the student in the form of cash or credit for book charges. Scholarship allowances represent the portion of aid provided to the student in the form of reduced tuition. Under the alternative method, these amounts are computed on a total District basis by allocating the cash payments to students, excluding payments for services, on the ratio of all aid to the aid not considered to be third party aid.

### (n) Classification of Revenue

The District has classified its revenues as either operating or non-operating revenues according to the following criteria:

Operating revenues: Operating revenues include activities that have the characteristics of exchange transactions, such as (1) student tuition and fees, net of scholarship allowances, (2) sales and services of auxiliary enterprises, and (3) most federal, state and local grants and contracts.

### **Notes to Financial Statements**

### June 30, 2016 and 2015

# (1) Summary of Significant Accounting Policies (continued)

### (n) Classification of Revenue (continued)

Non-operating revenues: Non-operating revenues include activities that have the characteristics of non-exchange transactions, such as capital grants, gifts and contributions, and other revenue sources that are defined as non-operating revenues by GASB No. 9, Reporting Cash Flows of Proprietary and Nonexpendable Trust Funds and Governmental Entities That Use Proprietary Fund Accounting, and GASB No. 34, such as state appropriations, the local property tax levy and investment income.

### (o) Net Position

Net position is classified according to restrictions or availability of net position for satisfaction of District obligations.

Net investment in capital assets: Amount of capital assets net of accumulated depreciation, and capital related deferred outflows of resources less outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction or improvement of those assets and any capital related deferred inflows of resources.

Restricted net position: Restricted net position includes resources in which the District is legally or contractually obligated to spend resources in accordance with restrictions imposed by external third parties.

- Restricted net position for debt service can only be used to repay debt service costs (principal and interest) as they are levied for that specific purpose.
- Restricted net position for student financial assistance or student organizations can only be used for student financial assistance activities or student organizations respectively.

Unrestricted net position: Unrestricted net position represents resources derived from student tuition and fees, state appropriations, and sales and services of educational departments and auxiliary enterprises. These resources are used for transactions relating to the educational and general operations of the District and may be used at the discretion of the governing board to meet current expenses for any purpose. These resources also include auxiliary enterprises, which are substantially self-supporting activities that provide services for students, faculty and staff.

When an expense is incurred that can be paid using either restricted or unrestricted resources, the District's policy is to first apply the expense towards restricted resources and then towards unrestricted resources.

### **Notes to Financial Statements**

### June 30, 2016 and 2015

### (1) Summary of Significant Accounting Policies (continued)

# (p) Pensions

For purposes of measuring the net pension liability(asset), deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Wisconsin Retirement System (WRS) and additions to/deductions from WRS' fiduciary net position have been determined on the same basis as they are reported by WRS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

# (q) Reclassifications

Certain amounts in the prior year financial statements have been reclassified to conform with the presentation in the current year financial statements with no change in previously reported net position, changes in net position, fund balance or changes in fund balance.

2016

2015

### (2) Cash and Cash Equivalents

Cash and Cash Equivalents

The District's cash and cash equivalents include cash on hand, demand deposits, and investments with maturities of 90 days or less. They are classified in the District's Statements of Net Position and Statements of Cash Flows as follows:

Cash on hand	\$	29,122	\$	39,419
Demand deposits		31,806,959		28,664,670
Wisconsin Local Government Investment Pool		4,069,677		4,150,754
Total Cash and Cash Equivalents	\$	35,905,758	\$	32,854,843
Cash and cash equivalents are classified as follows a	t Jur	ne 30:		
Restricted for				
Capital Projects	\$	6,318,946	\$	3,143,797
Debt Service	Ψ	2,577,162	Ψ	2,302,901
200, 00, 1100		8,896,108		5,446,698
Unrestricted		27,009,650		27,408,145
		, ,		,,
Total Cash and Cash Equivalents	\$	35,905,758	\$	32,854,843

### **Notes to Financial Statements**

### June 30, 2016 and 2015

# (2) Cash and Cash Equivalents (continued)

Custodial Credit Risk - Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution the District will not be able to recover its deposits or will be not be able to recover collateral securities that are in the possession of an outside party. Deposits with financial institutions within the State of Wisconsin are insured by the Federal Deposit Insurance Corporation (FDIC) in the amount of \$250,000 for time and savings deposits and \$250,000 for demand deposits per official custodian per depository institution. Deposits with financial institutions located outside the State of Wisconsin are insured by the FDIC in the amount of \$250,000 per official custodian per depository institution. Also, the State of Wisconsin has a State Guarantee Fund which provides a maximum of \$400,000 per public depository above the amount provided by an agency of the U.S. Government. However, due to the relatively small size of the State Guarantee Fund in relation to the Fund's total coverage, total recovery of insured losses may not be available. The cash and demand deposits are fully insured or collateralized by securities being held by the Bank of New York Mellon Trust Company, N.A. in the District's name. The value of the collateral for the deposits as of June 30, 2016 and 2015 was \$31,538,630 and \$31,486,322 respectively.

The District is authorized by Wisconsin Statute 66.0603 to invest in the following instruments:

- Securities and/or repurchase agreements issued or guaranteed as to principal and interest by the U.S. Government or its agencies.
- Certificates of deposit (or time deposits) placed with authorized commercial banks, savings and loan associations, credit unions, or trust companies.
- The Wisconsin Local Government Investment Pool (LGIP).
- Investment grade bonds or securities of any county; city; drainage district; technical college district; village; town; or school district in Wisconsin.
- Repurchase agreements with public depositories if the agreement is secured by federal bonds or securities.
- Bonds issued by a local exposition district, local professional baseball park or football stadium district, local cultural arts district, the University of Wisconsin Hospitals and Clinics Authority, or the Wisconsin Aerospace Authority.
- Any security maturing in seven years or less of the acquisition date with either the highest or second highest rating category of a nationally recognized rating agency.
- Securities of open-end management investment companies or investment trusts if the portfolio is limited to obligations of the U.S. Treasury and U.S. Agencies.

The District had the following investments and maturities as of June 30:

### **Notes to Financial Statements**

### June 30, 2016 and 2015

### (2) Cash and Cash Equivalents (continued)

<u>June 30, 2016</u>	Fair	Investment Maturities (in Yea		
Investment Type	Value	Less than 1	1-2	
Wisconsin Local Government Investment Pool	\$ 4,069,677	\$ 4,069,677	<u>\$ -</u>	
June 30, 2015	Fair	Investment Matu	rities (in Years)	
Investment Type	 Value	Less than 1	1-2	
Wisconsin Local Government Investment Pool	\$ 4,150,754	<u>\$ 4,150,754</u>	\$ -	

As of June 30, 2016 and 2015, the fair value of the District's share of investments was equal to the carrying value.

The District has invested funds in the Wisconsin Local Government Investment Pool (LGIP). The LGIP is an investment pool managed by the State of Wisconsin Investment Board (SIF) which allows governments within the state to pool their funds for investment purposes. The SIF is not registered with the Securities and Exchange Commission but operates under the statutory authority of Wisconsin Chapter 25. Participants in the LGIP have the right to withdraw their funds in total on one day's notice.

**Credit Risk –** Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligation. State law limits investments as listed above. The District's investment policy, in addition, minimizes its credit risk by requiring security of the investment as the first priority and limiting investments to financial institutions, the Wisconsin Local Government Investment Pool and the Wisconsin Investment Trust. The Wisconsin Local Government Investment Pool does not carry a credit quality rating.

Concentration of Credit Risk- Concentration of credit risk is the risk of loss attributed to the magnitude of an organization's investment in a single issuer. Any investment that represents 5 percent or more of total investments is required to be disclosed. Exempt from this disclosure are investments issued or explicitly guaranteed by the U.S. government, investments in mutual funds, external investments pools, and other pooled investments. The District places no limit on the amount the District may invest in any one issuer. As of June 30, 2016 and June 30, 2015, the concentration of credit risk was not applicable to the investments held by the District

**Custodial Credit Risk -** For an investment, custodial credit risk is the risk that in the event of the failure of counterparty, the District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The District's policy requires that all securities, serving as collateral, are held by a third-party custodian in the District's name. The investment in the Local Government Investment Pool is not exposed to custodial credit risk.

### **Notes to Financial Statements**

### June 30, 2016 and 2015

# (2) Cash and Cash Equivalents (continued)

**Interest Rate Risk-** Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The District does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates, but all investments held at June 30, 2016 and 2015 mature in less than one year.

**Fair Value Measurements-**The District implemented GASB Statement No. 72, *Fair Value Measurement and Application*, for the year ending June 30, 2016. The District categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant observable inputs; Level 3 inputs are significant unobservable inputs. The District currently has no investments subject to fair value measurement.

# (3) Property Tax

The District's property tax is apportioned each fall, based on the equalized value as established by the State of Wisconsin - Department of Revenue, to the various collecting municipalities within the service area. The District records as revenue its share of the property tax in the year it is levied.

The combined tax rate for the fiscal years ended June 30, 2016, and 2015, were as follows:

		2016	<u> </u>	2015
	Mill Rate	Amount Levied	Mill Rate	Amount Levied
Operating levy	0.52358	\$ 19,908,031	0.51335	\$ 19,178,925
Debt service levy	0.27131	10,316,000	0.25696	9,600,000
Total Property Tax Levy		\$ 30,224,031		\$ 28,778,925

The state enacted legislation to exempt computer equipment for property tax purposes and provide supplemental aid to hold taxing units harmless from loss of revenue. The District received \$141,161 and \$80,932 in state aid revenue in lieu of property tax for the year ended June 30, 2016, and 2015, respectively. Beginning FY 2013-14 the operational limit of \$1.50 per \$1,000 of equalized valuation previously instituted by state law no longer exists. The debt service property tax mill rate per \$1,000 of equalized valuation is not limited by state law.

Property tax revenue recognized in the financial statements total \$30,422,589 and \$28,771,203 for the years ended June 30, 2016, and 2015, respectively, which includes the District's property tax levy and miscellaneous other tax collection related adjustments.

# **Notes to Financial Statements**

# June 30, 2016 and 2015

# (4) Capital Assets

Following are the changes in the District's capital assets for the years ended June 30, 2016 and 2015:

	2016				
	Balance			Balance	
	July 1, 2015	Additions	Disposals	June 30, 2016	
Capital assets, not being depreciated:	-				
Land	\$ 2,379,913	\$ -	\$ -	\$ 2,379,913	
Construction in progress	2,665,239	4,202,426	4,872,390	1,995,275	
Total capital assets not depreciated	5,045,152	4,202,426	4,872,390	4,375,188	
Capital assets, being depreciated:					
Land improvements	6,228,906	138,942	-	6,367,848	
Buildings and improvements	86,413,453	5,584,569	-	91,998,022	
Intangible assets	1,934,208	101,341	-	2,035,549	
Equipment	33,329,917	3,418,049	2,519,232	34,228,734	
Leasehold interest	958,193	-	-	958,193	
Leasehold improvement	2,674,370	138,771	-	2,813,141	
Total capital assets being depreciated	131,539,047	9,381,672	2,519,232	138,401,487	
Total capital assets	136,584,199	13,584,098	7,391,622	142,776,675	
Less accumulated depreciation for:					
Land improvements	2,203,101	367,449	_	2,570,550	
Buildings and improvements	36,621,749	3,383,018	_	40,004,767	
Intangible assets	923,513	417,976	_	1,341,489	
Equipment	20,141,947	2,405,666	2,400,068	20,147,545	
Leasehold interest	567,699	48,811	-	616,510	
Leasehold improvement	1,112,013	179,805	-	1,291,818	
·					
Total accumulated depreciation	61,570,022	6,802,725	2,400,068	65,972,679	
Net capital assets	75,014,177	\$ 6,781,373	\$ 4,991,554	76,803,996	
Less capital asset related debt	(46,970,328)			(47,398,612)	
Net investment in capital assets	\$28,043,849			\$ 29,405,384	

# **Notes to Financial Statements**

# June 30, 2016 and 2015

# (4) Capital Assets (continued)

	2015					
	Balance			Balance		
	July 1, 2014	Additions	Disposals	June 30, 2015		
Capital assets, not being depreciated:						
Land	\$ 2,379,913	\$ -	\$ -	\$ 2,379,913		
Construction in progress	3,449,139	10,259,219	11,043,119	2,665,239		
Total capital assets not depreciated	5,829,052	10,259,219	11,043,119	5,045,152		
Capital assets, being depreciated:						
Land improvements	5,677,579	551,327	-	6,228,906		
Buildings and improvements	74,507,825	11,905,628	-	86,413,453		
Intangible assets	1,459,147	475,061	-	1,934,208		
Equipment	31,887,344	2,871,075	1,428,502	33,329,917		
Leasehold interest	958,193	-	-	958,193		
Leasehold improvement	2,674,370	-	-	2,674,370		
Total capital assets being depreciated	117,164,458	15,803,091	1,428,502	131,539,047		
Total capital assets	122,993,510	26,062,310	12,471,621	136,584,199		
Less accumulated depreciation for:						
Land improvements	1,860,259	342,842	-	2,203,101		
Buildings and improvements	33,803,952	2,817,797	-	36,621,749		
Intangible assets	573,228	350,285	-	923,513		
Equipment	19,264,991	2,232,915	1,355,959	20,141,947		
Leasehold interest	518,888	48,811	-	567,699		
Leasehold improvement	928,539	183,474		1,112,013		
Total accumulated depreciation	56,949,857	5,976,124	1,355,959	61,570,022		
Net capital assets	66,043,653	\$20,086,186	\$ 11,115,662	75,014,177		
Less capital asset related debt	(43,208,407)			(46,970,328)		
Net investment in capital assets	\$22,835,246			\$ 28,043,849		

# **Notes to Financial Statements**

# June 30, 2016 and 2015

# (5) Long-Term Obligations

The following is a summary of the changes in long-term obligations for the years ended June 30, 2016 and 2015:

$\perp$	

	July 1, 2015	Additions	Reductions	June 30, 2016	Due Within One Year
General Obligation Debt Debt premium Accrued OPEB obligation Total long-term obligations	\$53,170,000 1,229,874 2,991,045 \$57,390,919	\$12,000,000 599,419 1,729,818 \$14,329,237	\$ 8,845,000 243,850 1,503,675 \$ 10,592,525	\$ 56,325,000 1,585,443 3,217,188 \$ 61,127,631	\$ 9,215,000 - - - \$ 9,215,000
	July 1, 2014	Additions	Reductions	June 30, 2015	Due Within One Year
General Obligation Debt Debt premium Accrued OPEB obligation Total long-term obligations	\$48,155,000 1,004,388 2,822,829 \$51,982,217	\$14,315,000 406,291 1,708,372 \$16,429,663	\$ 9,300,000 180,805 1,540,156 \$11,020,961	\$ 53,170,000 1,229,874 2,991,045 \$ 57,390,919	\$ 8,440,000 - - - \$ 8,440,000

# **Notes to Financial Statements**

# June 30, 2016 and 2015

# (5) Long-Term Obligations (continued)

General obligation debt outstanding at June 30, 2016, and 2015, consists of the following notes:

	<u>2016</u>	<u>2015</u>
General obligation promissory notes, 4.00% to 4.25%, payable in annual installments of \$80,000 to \$185,000, plus interest, to April 1, 2016 (issued for \$1,800,000 on February 15, 2007 through R.W. Baird & Co., to finance the remodeling and construction of an addition for the Horizon Center).	\$ -0-	\$ 185,000
General obligation promissory notes, 4.00% to 4.375%, payable in annual installments of \$80,000 to \$170,000, plus interest, to April 1, 2016 (issued for \$1,000,000 on March 15, 2007 through R.W. Baird & Co., to finance various facility remodeling projects).	-0-	170,000
General obligation promissory notes, 4.0%, payable in annual installments of \$135,000 to \$160,000, plus interest, to April 1, 2017 (issued for \$1,000,000 on December 6, 2007 through R.W. Baird & Co., to finance various facility remodeling projects).	160,000	315,000
General obligation promissory notes, 3.75% to 4.00%, payable in annual installments of \$125,000 to \$160,000, plus interest, to April 1, 2017 (issued for \$1,000,000 on January 4, 2008 through R.W. Baird & Co., to finance various facility remodeling projects focusing on Energy Management).	160,000	315,000
General obligation promissory notes, 3.00% to 3.70%, payable in annual installments of \$100,000 to \$1,195,000, plus interest, to April 1, 2018 (issued for \$4,500,000 on September 10, 2008 through R.W. Baird & Co., to finance the acquisition of equipment and various facility remodeling projects).	425,000	625,000
General obligation promissory notes, 2.50% to 3.00%, payable in annual installments of \$75,000 to \$150,000, plus interest, to April 1, 2018 (issued for \$1,000,000 on February 10, 2009 through R.W. Baird & Co., to finance various facility remodeling projects).	295,000	435,000

# **Notes to Financial Statements**

# June 30, 2016 and 2015

(5) Long-Term Obligations (continued)		
	<u>2016</u>	<u>2015</u>
General obligation promissory notes, 2.50% to 3.40%, payable in annual installments of \$70,000 to \$130,000, plus interest, to April 1, 2019 (issued for \$1,000,000 on May 13, 2009 through R.W. Baird & Co., to finance the Racine Welding Lab remodel and Broadband expansion).	\$ 375,000	\$ 490,000
General obligation promissory notes, 2.50% to 3.50%, payable in annual installments of \$95,000 to \$125,000, plus interest, to April 1, 2019 (issued for \$1,000,000 on July 09, 2009 through R.W. Baird & Co., to finance various facility remodeling projects).	370,000	485,000
General obligation promissory notes, 2.00% to 3.50%, payable in annual installments of \$275,000 to \$1,370,000, plus interest, to April 1, 2019 (issued for \$5,500,000 on October 14, 2009 through R.W. Baird & Co., to finance the acquisition of equipment and to construct the Horizon Center addition in Kenosha).	935,000	1,225,000
General obligation promissory notes, 2.00% to 3.50%, payable in annual installments of \$135,000 to \$155,000, plus interest, to April 1, 2019 (issued for \$5,500,000 on February 10, 2010 through R.W. Baird & Co., to finance various facility remodeling projects).	450,000	590,000
General obligation promissory notes, 2.00% to 3.50%, payable in annual installments of \$25,000 to \$850,000, plus interest, to April 1, 2020 (issued for \$4,610,000 on April 15, 2010 through R.W. Baird & Co., for refinancing and to finance various facility remodeling projects).	1,455,000	2,270,000
General obligation promissory notes, 2.00% to 3.50%, payable in annual installments of \$175,000 to \$900,000, plus interest, to April 1, 2020 (issued for \$4,500,000 on September 1, 2010 through R.W. Baird & Co., to finance the acquisition of equipment and construct a building addition at the Elkhorn campus).	1,220,000	1,500,000
General obligation promissory notes, 2.00% to 3.50%, payable in annual installments of \$195,000 to \$235,000, plus interest, to April 1, 2020 (issued for \$1,500,000 on November 8, 2010 through R.W. Baird & Co., to finance various facility remodeling projects and equipment).	900,000	1,105,000

# **Notes to Financial Statements**

# June 30, 2016 and 2015

# 5) Long-Term Obligations (continued)

b) I	Long-Term Obligations (continued)	<u>2016</u>	<u>2015</u>
Genei	ral obligation promissory notes, 2.00% to 3.00%, payable in annual installments of \$170,000 to \$210,000, plus interest, to April 1, 2021 (issued for \$1,500,000 on April 4, 2011 through UBS Financial Services, to finance various facility remodeling projects).	\$ 975,000	\$ 1,155,000
Genei	ral obligation promissory notes, 2.00% to 4.00%, payable in annual installments of \$170,000 to \$210,000, plus interest, to April 1, 2021 (issued for \$1,500,000 on May 16, 2011 through R.W. Baird & Co., to finance various facility remodeling projects and equipment).	980,000	1,155,000
Gener	ral obligation promissory notes, 1.10% to 2.35%, payable in annual installments of \$160,000 to \$1,100,000, plus interest, to April 1, 2021 (issued for \$4,500,000 on September 8, 2011 through UMB Bank, to finance the acquisition of equipment).	1,000,000	2,100,000
Gener	ral obligation promissory notes, 2.00% to 2.50%, payable in annual installments of \$125,000 to \$330,000, plus interest, to April 1, 2021 (issued for \$2,500,000 on November 15, 2011 through BMO Harris Bank, N.A., to finance the construction of the Pike Creek Horticulture Building and various remodeling projects).	1,550,000	1,835,000
Gener	ral obligation promissory notes, 1.50%, payable in annual installments of \$215,000 to \$285,000, plus interest, to April 1, 2021 (issued for \$2,000,000 on March 8, 2012 through Northland Securities, Inc., to finance the construction of the Culinary Arts addition and various remodeling projects.)	1,325,000	1,560,000
Gene	ral obligation promissory notes, 1.75% to 2.50%, payable in annual installments of \$110,000 to \$145,000, plus interest, to April 1, 2022 (issued for \$1,000,000 on May 9, 2012 through BOSC, Inc. to finance the Student Admissions Center remodeling project).	775,000	890,000
Genera	al obligation promissory notes, 2.00% to 4.00%, payable in annual installments of \$730,000 to \$900,000, plus interest, to April 1, 2022 (issued for \$6,500,000 on July 12, 2012 through Hutchinson, Shockey, Erley & Co., to finance the acquisition of equipment, construction on the SC Johnson iMET Center, and various facility remodeling projects.)	5,020,000	5,770,000

# **Notes to Financial Statements**

# June 30, 2016 and 2015

# 5) Long-Term Obligations (continued)

	<u>2016</u>	<u>2015</u>
General obligation promissory notes, 1.50% to 3.00%, payable in annual installments of \$165,000 to \$210,000, plus interest, to April 1, 2022 (issued for \$1,500,000 on November 8, 2012 through Hutchinson, Shockey, Erley & Co., to finance various facility remodeling projects and acquisition of equipment.)	\$ 1,165,000	\$ 1,335,000
General obligation promissory notes, 2.00% to 2.40%, payable in annual installments of \$130,000 to \$160,000, plus interest, to April 1, 2022 (issued for \$1,500,000 on December 27, 2012 through Bernardi Securities, Inc., to finance the Racine Campus Learning Success Center relocation and various remodeling projects.)	885,000	1,020,000
General obligation promissory notes, 2.00% to 2.50%, payable in annual installments of \$135,000 to \$165,000, plus interest, to April 1, 2023 (issued for \$1,500,000 on April 1, 2013 through R.W. Baird & Co., to finance the SC Johnson iMET parking lot addition and various facility remodeling projects.)	1,080,000	1,225,000
General obligation promissory notes, 2.00% to 2.25%, payable in annual installments of \$50,000 to \$115,000, plus interest, to April 1, 2023 (issued for \$1,000,000 on May 9, 2013 through R.W. Baird & Co., to finance various facility remodeling projects.)	750,000	850,000
General obligation promissory notes, 2.00% to 3.00%, payable in annual installments of \$775,000 to 930,000, plus interest, to April 1, 2023 (issued for \$6,750,000 on July 2, 2013 through R.W. Baird & Co., to finance the Racine boiler and the acquisition of equipment.)	5,975,000	6,750,000
General obligation promissory notes, 2.00% to 3.00%, payable in annual installments of \$150,000 to 190,000, plus interest, to April 1, 2023 (issued for \$1,500,000 on August 1, 2013 through R.W. Baird & Co., to finance various facility remodeling projects and signage.)	1,200,000	1,350,000
General obligation promissory notes, 2.00% to 4.00%, payable in annual installments of \$125,000, plus interest, to April 1, 2023 (issued for \$1,125,000 on January 8, 2014 through R.W. Baird & Co., to finance various facility remodeling projects.)	875,000	1,000,000

# **Notes to Financial Statements**

# June 30, 2016 and 2015

# 5) Long-Term Obligations (continued)

	(Community	<u>2016</u>	<u>2015</u>
plus interest, to April 1, February 6, 2014 throu	Ilments of \$150,000 to 185,000, 2023 (issued for \$1,500,000 on gh R.W. Baird & Co., to cudent Success and Student	\$ 1,195,000	\$ 1,350,000
plus interest, to April 1, July 8, 2014 through Hu	Ilments of \$770,000 to 985,000, 2024 (issued for \$7,000,000 on utchinson, Shockey, Erley & facility remodeling projects and	7,000,000	7,000,000
plus interest, to April 1,	Ilments of \$165,000 to 210,000, 2024 (issued for \$1,500,000 on R.W. Baird & Co., to finance	1,500,000	1,500,000
plus interest, to April 1, September 8, 2014 thro	notes, 2.00% to 3.00%, Ilments of \$165,000 to 210,000, 2024 (issued for \$1,500,000 on ough R.W. Baird & Co., to cudent Services remodel.)	1,500,000	1,500,000
plus interest, to April 1,	Ilments of \$150,000 to 805,000, 2024 (issued for \$2,815,000 on h R.W. Baird & Co., to finance	1,970,000	2,715,000
plus interest, to April 1, February 18, 2015 thro	notes, 2.00% to 3.00%, Ilments of \$135,000 to 180,000, 2024 (issued for \$1,500,000 on ugh R.W. Baird & Co., to terinary Sciences and Racine	1,265,000	1,400,000
\$8,000,000 on July 9, 2	Ilments of \$435,000 to t, to April 1, 2025 (issued for 2015 through R.W. Baird & Co., by remodeling projects and	7,865,000	-0-

### **Notes to Financial Statements**

# June 30, 2016 and 2015

# (5) Long-Term Obligations (continued)

	<u>2016</u>	<u>2015</u>	
General obligation promissory notes, 2.00% to 3.00%, payable in annual installments of \$35,000 to 185,000, plus interest, to April 1, 2025 (issued for \$1,500,000 on September 15, 2015 through R.W. Baird & Co., to finance the Elkhorn Manufacturing Lab and Racine Electrical Substation.)	\$ 1,355,000	\$ -0-	
General obligation promissory notes, 2.00% to 4.00%, payable in annual installments of \$125,000, plus interest, to April 1, 2019 (issued for \$500,000 on October 8, 2015 through R.W. Baird & Co., to finance the Kenosha Boiler Repair.)	375,000	-0-	
General obligation promissory notes, 2.00% to 3.00%, payable in annual installments of \$100,000 to 270,000, plus interest, to April 1, 2025 (issued for \$2,000,000 on December 9, 2015 through R.W. Baird & Co., to finance the Kenosha Shooting Range and Police Academy Remodel.)	2,000,000	-0 -	_

Total General Long-Term Obligation Debt

<u>\$ 56,325,000</u> <u>\$ 53,170,000</u>

Principal and interest is payable from irrevocable ad-valorem taxes levied on all taxable property in the District. The annual requirements to amortize all outstanding general obligation debt, including interest, are as follows:

\$10,731,623
9,626,570
9,376,230
8,532,435
7,797,450
16,594,311
\$62,658,619
_

### **Notes to Financial Statements**

### June 30, 2016 and 2015

# (5) Long-Term Obligations (continued)

Chapter 67.03(1) of the Wisconsin State Statutes limits general obligation debt of the District to 5% of the equalized value of the taxable property located in the District. As of June 30, 2016, the 5% limitation was \$1,997,497,316 and the District's outstanding general obligation debt (net of resources available to pay principal and interest) was \$55,712,437. The 5% limit, as of June 30, 2015, was \$1,950,576,837; the District's outstanding general obligation debt (net of resources available to pay principal and interest) was \$52,469,178.

Chapter 67.03(1) of the Wisconsin State Statutes limits bonded indebtedness of the District to 2% of the equalized value of the taxable property located in the District. As of June 30, 2016, the 2% limitation was \$798,998,926 and the District's outstanding bonded indebtedness (net of resources available to pay principal and interest) was \$0. The 2% limit, as of June 30, 2015, was \$780,230,735 and the District's outstanding bonded indebtedness (net of resources available to pay principal and interest) was \$0.

# (6) Retirement System

### **General Information about the Pension Plan**

# (a) Plan description

The WRS is a cost-sharing multiple-employer defined benefit pension plan. WRS benefits and other plan provisions are established by Chapter 40 of the Wisconsin Statutes. Benefit terms may only be modified by the legislature. The retirement system is administered by the Wisconsin Department of Employee Trust Funds (ETF). The system provides coverage to all eligible State of Wisconsin, local government and other public employees. All employees, initially employed by a participating WRS employer on or after July 1, 2011, and expected to work at least 1200 hours a year (880 hours for teachers and school district educational support employees) and expected to be employed for at least one year from employee's date of hire are eligible to participate in the WRS.

ETF issues a standalone Comprehensive Annual Financial Report (CAFR), which can be found at http://etf.wi.gov/publications/cafr.htm

### (b) Vesting

For employees beginning participation on or after January 1, 1990, and no longer actively employed on or after April 24, 1998, creditable service in each of five years is required for eligibility for a retirement annuity. Participants employed prior to 1990 and on or after April 24, 1998, and prior to July 1, 2011, are immediately vested. Participants who initially became WRS eligible on or after July 1, 2011, must have five years of creditable service to be vested.

### (c) Benefits provided

Employees who retire at or after age 65 (54 for protective occupation employees, 62 for elected officials and State executive participants) are entitled to receive an unreduced retirement benefit. The factors influencing the benefit are: (1) final average earnings, (2) years of creditable service, and (3) a formula factor.

Final average earnings is the average of the participant's three highest years' earnings. Creditable service is the creditable current and prior service expressed in years or decimal

### **Notes to Financial Statements**

### June 30, 2016 and 2015

# (6) Retirement System (continued)

### (c) Benefits provided (continued)

equivalents of partial years for which a participant receives earnings and makes contributions as required. The formula factor is a standard percentage based on employment category.

Employees may retire at age 55 (50 for protective occupation employees) and receive reduced benefits. Employees terminating covered employment before becoming eligible for a retirement benefit may withdraw their contributions and forfeit all rights to any subsequent benefits.

The WRS also provides death and disability benefits for employees.

### (d) Post-Retirement Adjustments

The Employee Trust Funds Board may periodically adjust annuity payments from the retirement system based on annual investment performance in accordance with s. 40.27, Wis. Stat. An increase (or decrease) in annuity payments may result when investment gains (losses), together with other actuarial experience factors, create a surplus (shortfall) in the reserves, as determined by the system's consulting actuary. Annuity increases are not based on cost of living or other similar factors. For Core annuities, decreases may be applied only to previously granted increases. By law, Core annuities cannot be reduced to an amount below the original, guaranteed amount (the "floor") set at retirement. The Core and Variable annuity adjustments granted during recent years are as follows:

<u>Year</u>	Core Fund Adjustment	Variable Fund Adjustment
2006	0.8%	3.0%
2007	3.0	10.0
2008	6.6	0.0
2009	(2.1)	(42.0)
2010	(1.3)	22.0
2011	(1.2)	11.0
2012	(7.0)	(7.0)
2013	(9.6)	9.0
2014	4.7	25.0
2015	2.9	2.0

Contributions. Required contributions are determined by an annual actuarial valuation in accordance with Chapter 40 of the Wisconsin Statutes. The employee required contribution is one-half of the actuarially determined contribution rate for general category employees, including teachers, and Executives and Elected Officials. Required contributions for protective employees are the same rate as general employees.

### **Notes to Financial Statements**

### June 30, 2016 and 2015

# (6) Retirement System (continued)

# (d) Post-Retirement Adjustments (continued)

Employers are required to contribute the remainder of the actuarially determined contribution rate. The employer may not pay the employee required contribution unless provided for by an existing collective bargaining agreement.

The District's contributions to the pension plan were \$3,130,667 and \$3,208,278 for the years ended June 30, 2016 and 2015 respectively.

Contribution rates as of June 30, 2016 and 2015 are:

_	20	16		20	15
Employee Category	<u>Employee</u>	<u>Employer</u>	<u>Er</u>	<u>mployee</u>	Employer
General (including teachers)	6.8%	6.8%		6.8%	6.8%
Executives & Elected Officials	7.7%	7.7%		7.7%	7.7%
Protective with Social Security	6.8%	9.5%		6.8%	9.5%
Protective without Social Security	6.8%	13.1%		6.8%	13.1%

# (e) Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2016 and 2015, the District reported a liability of \$5,325,004 and a net pension asset of \$8,108,266, respectively, for its proportionate share of the net pension liability (asset). The net pension liability was measured as of December 31, 2015, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2014 rolled forward to December 31, 2015.

No material changes in assumptions or benefit terms occurred between the actuarial valuation date and the measurement date. The District's proportion of the net pension liability was based on its share of contributions to the pension plan relative to the contributions of all participating employers. At December 31, 2015, the District's proportion was .3276965%, which was a decrease of .00240787 % from its proportion measured as of December 31, 2014.

For the years ended June 30, 2016 and 2015, the District recognized pension expense of \$6,405,267 and \$3,170,579, respectively.

At June 30, 2016, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

### **Notes to Financial Statements**

### June 30, 2016 and 2015

# (6) Retirement System (continued)

# (e) Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (continued)

	Deferred of Reso		erred Inflows Resources
Differences between expected and actual experience	\$	907,459	\$ 11,206,381
Changes in assumptions	;	3,725,605	-0-
Net differences between projected and actual earnings on pension plan investments	2	1,823,583	-0-
Changes in proportion and differences between employer contributions and proportionate share of contributions		-0-	53,190
Employer contributions subsequent to the measurement date		1,535,034	 -0-
Total	\$2	7,991,681	 \$11,259,571
	<u> </u>		 

\$1,535,034 reported as deferred outflows related to pension resulting from the WRS Employer's contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended June 30, 2017. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pension will be recognized in pension expense as follows:

Year ended December 31:	rred Outflows Resources	erred Inflows Resources
2016	\$ 6,870,999	\$ 2,726,872
2017	6,870,999	2,726,872
2018	6,870,999	2,726,872
2019	5,724,459	2,719,954
2020	119.191	359.001

# (f) Actuarial assumptions

The total pension liability in the December 31, 2015, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

### **Notes to Financial Statements**

### June 30, 2016 and 2015

### (6) Retirement System (continued)

### (g) Actuarial assumptions (continued)

Actuarial Valuation Date: December 31, 2014

Measurement Date of Net Pension December 31, 2015

Liability (Asset)

Actuarial Cost Method: Entry Age

Asset Valuation Method: Fair Market Value

Long-Term Expected Rate of 7.2%

Return:

Discount Rate: 7.2%

Salary Increases:

Inflation 3.2%

Seniority/Merit 0.2% - 5.6%

Mortality: Wisconsin 2012 Mortality Table

Post-retirement Adjustments\* 2.1%

Actuarial assumptions are based upon an experience study conducted in 2012 using experience from 2009 – 2011. The total pension liability for December 31, 2015 is based upon a roll-forward of the liability calculated from the December 31, 2014 actuarial valuation.

Long-term expected Return on Plan Assets. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

<sup>\*</sup> No post-retirement adjustment is guaranteed. Actual adjustments are based on recognized investment return, actuarial experience and other factors. 2.1% is the assumed annual adjustment based on the investment return assumption and the post-retirement discount rate.

### **Notes to Financial Statements**

### June 30, 2016 and 2015

### (6) Retirement System (continued)

### (g) Actuarial assumptions (continued)

Retirement Funds Asset Allocation Targets and Expected Returns

As of December 31, 2015

Core Fund Asset Class	Curre Asse Alloca	et	Destina Target A Allocatio	Asset	Long-Te Expected No Rate of Ret	ominal	Long-Te Expected Rate of Ret	Real
U.S. Equities	27	%	23	%	7.6	%	4.7	%
International Equities	24.5		22		8.5		5.6	
Fixed Income	27.5		37		4.4		1.6	
Inflation Sensitive Assets	10		20		4.2		1.4	
Real Estate	7		7		6.5		3.6	
Private Equity/Debt	7		7		9.4		6.5	
Multi-Asset	4		4		6.7		3.8	
Total Core Fund	107	%	120	%	7.4	%	4.5	%
Variable Fund Asset Class								
U.S. Equities	70	%	70	%	7.6	%	4.7	%
International Equities	30		30		8.5		5.6	
Total Variable Fund	100	%	100	%	7.9	%	5.0	%

New England Pension Consultants Long Term US CPI (Inflation) Forecast: 2.75%
Asset Allocations are managed within established ranges, target percentages may differ from actual monthly allocations

Single Discount rate. A single discount rate of 7.20% was used to measure the total pension liability. This single discount rate was based on the expected rate of return on pension plan investments of 7.20% and a long term bond rate of 3.56%. Because of the unique structure of WRS, the 7.20% expected rate of return implies that a dividend of approximately 2.1% will always be paid. For purposes of the single discount rate, it was assumed that the dividend would always be paid. The projection of cash flows used to determine this single discount rate assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments (including expected dividends) of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

# **Notes to Financial Statements**

# June 30, 2016 and 2015

# (6) Retirement System (continued)

# (g) Actuarial assumptions (continued)

Sensitivity of the District's proportionate share of the net pension liability (asset) to changes in the discount rate. The following presents the District's proportionate share of the net pension liability (asset) calculated using the discount rate of 7.20 percent, as well as what the District's proportionate share of the net pension liability (asset) would be if it were calculated using a discount rate that is 1-percentage-point lower (6.20 percent) or 1-percentage-point higher (8.20 percent) than the current rate:

	1% Decrease to Discount Rate (6.2%)	Current Discount Rate (7.2%)	1% Increase to Discount Rate (8.2%)
Proportionate share of the net pension liability (asset)	\$37,349,684	\$5,325,004	(\$19,686,841)

Pension plan fiduciary net position. Detailed information about the pension plan's fiduciary net position is available in separately issued financial statements available at http://etf.wi.gov/publications/cafr.htm.

The District reported a payable as of June 30, 2016 and 2015 in the amount of \$479,949 and \$494,140, respectively, for the outstanding amount of contributions to the pension plan.

# (7) Other Post-Employment Benefits (OPEB)

# (a) Plan Description

The District administers a single-employer defined benefit OPEB plan. The plan is administered by the District and does not issue a stand-alone audited financial report. Membership of the plan at June 30 was as follows:

Participant Count	<u>2016</u>	<u>2015</u>
Active	605	591
Retirees	81	92
Covered spouses of retirees	49	68
Life only Retirees	279	261
Beneficiaries	1	1
Total participants	1,015	1,013

# **Notes to Financial Statements**

June 30, 2016 and 2015

# (7) Other Post-Employment Benefits (OPEB) (continued)

# (a) Plan Description (continued)

Through June 30, 2012, in accordance with its collective bargaining agreements and District policy, the District provided post-employment health, dental, long-term care, and life insurance benefits for eligible represented and non-represented employees. The plan provided medical and life insurance benefits to eligible retirees and their spouses through the District's group medical, long-term care, and life insurance plans, which covers both active and retired members.

Effective July 1, 2012, the long-term care benefit was discontinued for all employees and retirees.

The District continues to provide health and dental benefits until the eligible retiree reaches age 65 while coverage for the spouse lasts until the retiree or spouse reaches age 65, whichever comes first.

For life insurance, eligible members (retired by June 30, 2012) are covered at one times annual salary to a maximum of \$150,000. Retirees after June 30, 2012 are covered to a maximum of \$50,000. At age 65, the benefit is reduced to 75% of amount of coverage prior to age 65 and reduced another 25% in each year at age 66 and 67.

The eligibility requirements for full benefits are based on years of service and age at retirement. Employees must be 55 years old and have completed 25 years of service, 56 years old and 20 years of service, 57 years old and 15 years of service, or 62 with 10 years of service before they are eligible for benefits.

Early retirement health and dental benefits have been eliminated for employees hired on or after July 1, 2014.

# (b) Funding Policy

Contribution requirements were established through collective bargaining agreements and may only be amended through negotiations between the District and the respective union.

Effective July 1, 2012, the collective bargaining agreements were no longer in effect and changes to the benefit funding occurred.

The District pays the full cost of health coverage for eligible retirees and dependents retired prior to October 1, 2004. Retirees who retired prior to October 1, 2004 are not eligible for dental benefits. If retired between October 1, 2004 and June 30, 2012 retirees pay the amount of monthly contribution they paid immediately prior to retirement and they receive health and dental benefits. Long-term care benefits were discontinued as of June 30, 2012. Prior to July 1, 2012 the retiree's contribution amount varied depending on the year they retired. Effective July 1, 2012 new retirees were required to pay the same insurance contribution rates as active employees. Retiree health insurance premiums are

# **Notes to Financial Statements**

June 30, 2016 and 2015

# 7) Other Post-Employment Benefits (OPEB) (continued)

# (b) Funding Policy (continued)

no longer frozen at the time of retirement. Retirees not meeting eligibility requirements may continue coverage by paying the full premium.

For life insurance the retiree pays for coverage until age 67 and then the District funds 100% of the cost at age 67 and later. Individuals retiring on or after July 1, 2007 may retain their District group term life insurance and the District pays the full premium.

The District's contribution is based on a pay-as-you-go basis to fund current benefits and an additional amount to pre-fund benefits as determined annually by the District. For fiscal year 2016, the District contributed \$1,503,675 of which \$717,408 paid the current year normal cost and an additional \$786,267 to partially fund the transition obligation.

# (c) Annual OPEB Cost and Net OPEB Obligation

The District's annual other post-employment benefit (OPEB) cost (expense) is calculated based on the annual required contribution of the employer (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years.

The following table shows the components of the District's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the District's net OPEB obligation:

Component	2016	2015
Annual required contribution	\$ 1,783,148	\$ 1,758,703
Interest on net OPEB	119,642	112,913
Adjustment to annual required contribution	(172,972)	(163,244)
Annual OPEB cost (expense)	1,729,818	1,708,372
Contributions made	(1,503,675)	(1,540,156)
Change in net OPEB obligation	226,143	168,216
OPEB obligation - beginning of year	2,991,045	2,822,829
OPEB obligation - end of year	\$ 3,217,188	\$ 2,991,045

**Trend Information** – The District's annual OPEB cost, the percentage of the annual OPEB cost contributed to the plan, and the net OPEB obligation is as follows:

# **Notes to Financial Statements**

# June 30, 2016 and 2015

# 7) Other Post-Employment Benefits (OPEB) (continued)

# (d) Annual OPEB Cost and Net OPEB Obligation (continued)

Fiscal				Net	
Year	An	nual OPEB	Annual OPEB		OPEB
Ended		Cost	ost Cost Contributed		Obligation
6/30/14	\$	1,712,010	87.8%	\$	2,822,829
6/30/15	\$	1,708,372	90.2%	\$	2,991,045
6/30/16	\$	1,729,818	86.9%	\$	3,217,188

# (e) Funded Status and Funding Progress

The funded status as of June 30, 2016, the most recent actuarial valuation date was as follows:

Actuarial accrued liability (AAL) Actuarial value of plan assets	\$ 19,225,503 
Unfunded actuarial accrued liability (UAAL)	\$ 19,225,503
Funded ratio (actuarial value of plan assets/AAL)	0%
Covered payroll (active plan members)	\$ 41,031,374
Ratio of UAAL to covered payroll	47%

Actuarial valuations of an ongoing plan involve estimates for the value of the reported amounts and assumptions about the probability of occurrence of events far into the future.

Examples include assumptions about future employment, mortality, and the health care cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, will present multi-year trend information in future years that shows whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

The accompanying schedule of employer contributions presents information about the amounts contributed to the plan by the District in comparison with the ARC, an amount that is actuarially determined in accordance with the parameters of GASB statement No. 45.

# **Notes to Financial Statements**

June 30, 2016 and 2015

# (7) Other Post-Employment Benefits (OPEB) (continued)

# (e) Actuarial Methods and Assumptions

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations. Additional information as of the latest actuarial valuation follows:

Valuation date June 30, 2016
Actuarial cost method Projected Unit Credit

Amortization method Level; 30-year open amortization period

Remaining amortization period 30 years

Actuarial assumptions:

Discount rate 4.00% Inflation rate 2.50% Healthcare cost trend rate 10% initial

reduced by decrements to: 6% ultimate rate of return after 9+ years

Dental cost trend rate 5% annually next 9+ years

Projected salary increases 4%

# (8) Risk Management

The District maintains a risk management program which includes a comprehensive insurance program, a safety committee, an independent security service firm, an insurance consulting firm, and regular meetings with employees covering risk management.

# **Districts Mutual Insurance Company (DMI)**

In July 2004 all sixteen WTCS technical colleges created Districts Mutual Insurance Company (DMI). Districts Mutual Insurance Company is a fully-assessable mutual company authorized under Wisconsin statute 611 to provide property, casualty, and liability insurance and risk management services to its members. The scope of insurance protection provided by DMI is broad, covering property at a blanket limit of \$400,225,000; general liability, auto, and educators' legal liability at \$5,000,000 per occurrence; and workers' compensation at the statutorily required limits.

At this time, settled claims have not approached the coverage limits as identified above. The District's exposure in its layer of insurance is limited to \$5,000 to \$100,000 per occurrence depending on the type of coverage and DMI purchases reinsurance for losses in excess of its retained layer of coverage.

# **Notes to Financial Statements**

# June 30, 2016 and 2015

# (8) Risk Management (continued)

# **Districts Mutual Insurance Company (DMI) (continued)**

DMI operations are governed by a five-member board of directors. Member colleges do not exercise any control over the activities of DMI beyond election of the board of directors at the annual meeting. The board has the authority to adopt its own budget, set policy matters, and control the financial affairs of the company. For the fiscal years 2016 and 2015, the District paid a premium of \$538,861 and \$498,870 respectively. Future premiums will be based on relevant rating exposure bases as well as the historical loss experience by members. DMI's ongoing operational expenses, other than loss adjustment expenses, are apportioned pro rata to each participant based on equity interest in the company.

The DMI financial statements can be obtained through Districts Mutual Insurance Co., 212 W Pinehurst Trail, Dakota Dunes, SD 57049.

# **Supplemental Insurance**

In July 1997, the WTCS technical colleges formed the WTCS Insurance Trust to jointly purchase commercial insurance to provide coverage for losses from theft of, damages to, or destruction of assets. The trust is organized under Wisconsin Statutes 66.0301 and is governed by a board of trustees consisting of one trustee from each member college. Member entities include all sixteen WTCS technical colleges.

The WTCS Insurance Trust has purchased the following levels of coverage from DMI for its participating members:

- Foreign liability: \$5,000,000 aggregate general; \$1,000,000 auto per accident;
- \$1,000,000 employee benefits; includes benefit for accidental death and dismemberment, repatriation, and medical expenses; \$1,000 deductible for employee benefits.
- Crime: \$750,000 coverage for employee dishonesty, forgery, computer fraud and funds transfer fraud; \$750,000 coverage for theft, robbery, burglary, disappearance and destruction of money and securities; \$25,000 coverage for investigation expenses, \$5,000 deductible for employee dishonesty, forgery and fraud.

The Trust financial statements can be obtained through Lakeshore Technical College District, 1290 North Avenue, Cleveland, WI 53015.

The District has purchased the following additional insurance through:

#### Wenk Insurance Agencies, Inc.

 Aircraft liability: \$3,000,000 limit each occurrence including passengers and property damage and medical services expense coverage of \$3,000 per person / \$15,000 aggregate; Aircraft physical damage as indicated in the policy of \$130,000

# **Notes to Financial Statements**

# June 30, 2016 and 2015

# (8) Risk Management (continued)

# Supplemental Insurance (continued)

and \$385,000; hangar keeper's liability; \$250,000 per aircraft / \$250,000 per occurrence; \$5,000 deductible.

# Arthur J. Gallagher

Multimedia liability: \$5,000,000 limit each claim; \$10,000 deductible each claim.

# (9) Operating Leases

The District leases vehicles, equipment, classroom, office, and aviation facilities under non-cancelable operating leases. Effective with fiscal year 2005-06 the District leased an instructional facility, known as the Burlington Center, from Burlington Area School District (BASD). The lease has a term of twenty years and annual lease payments averaging under \$180,000 per year. Effective with fiscal year 2009-10 the District signed another twenty year lease with BASD, for the leasing of the HERO Center. The annual lease payments are currently averaging under \$150,000 per year.

As of August 2010 the District began leasing the Center for Sustainable Living from the Gateway Technical College Foundation. The home, outbuildings, and acreage on the northwest side of the Kenosha campus were purchased for the college by the Foundation as a demonstration and learning site for sustainability practices. The 10 year lease has annual payments of \$31,927.

As of December 2014, the District began leasing the SIM House from the Gateway Technical College Foundation. The home and surrounding acreage was purchased for the college by the Foundation to be used for training purposes for the Police Academy SIM City. The 10 year lease has annual payments of \$19,313.

As of July 1, 2015, the District renewed the lease agreement with Kenosha Unified School District to lease the Lakeview Advanced Technology Center for five years at the annual rate of \$70,000.

The commitments under the various lease agreements, described above, account for future minimum annual rental payments as follows:

# **Notes to Financial Statements**

# June 30, 2016 and 2015

# (9) Operating Leases (continued)

Year Ending June 30	<u>Amount</u>
2017	\$ 725,337
2018	648,232
2019	636,832
2020	581,375
2021	357,523
2022 - 2026	1,272,537
2027 - 2030	238,800

Total required minimum lease payments \$ 4,460,636

Rental expenses for all operating leases aggregated \$702,054 and \$732,774 for the years ended June 30, 2016 and 2015, respectively.

The District currently leases facilities located on the Elkhorn Campus, related to the Walworth County Education Consortium Alternative High School and the Walworth Job Center. As of June 30, 2016 and June 30, 2015, the cost of the lease assets is \$1,089,035 for both years and the depreciation is \$500,870 and \$464,883 respectively.

Effective with fiscal year 2008-09, the District is leasing facilities furniture (15 year lease) to Racine County Economic Development Corporation at our SC Johnson iMET Center.

Effective with the 2014-15 fiscal year, the District is leasing antenna space to Business Only Broadband for an initial lease term of five years.

The commitments under the non-cancelable leases provide for future minimum rentals as follows:

Year Ending June 30	<u>Amount</u>
2017	\$ 133,525
2018	138,870
2019	116,376
2020	2,512
2021	1,668
2022-2023	3,336
Total future minimum lease revenue	\$ 396,287

The District's other operating lease rentals are primarily month-to-month or year-to-year for various facilities, room, and equipment rentals. The total operating revenue received for June 30, 2016 and 2015 was \$160,866 and \$175,295 respectively.

# **Notes to Financial Statements**

# June 30, 2016 and 2015

# (10) Expenses Classification

Expenses on the Statements of Revenues, Expenses and Changes in Net Position are classified by function. Alternatively, the expenses could also be shown by type of expense, as follows for the year ended June 30:

	2016	 2015
Salaries and wages	\$ 51,344,768	\$ 50,731,715
Fringe benefits	18,801,734	18,895,006
Travel, memberships, professional dev.	1,354,686	1,464,452
Supplies and minor equipment	11,638,941	7,983,678
Contract services	4,108,271	4,236,256
Bank/Agency credit/collection fees	113,000	100,306
Rentals	702,054	732,774
Repairs and maintenance	746,178	818,435
Insurance	618,252	540,802
Utilities	1,608,012	1,669,042
Depreciation	6,802,725	5,976,124
Student aid	19,033,456	20,997,578
Student debt write-off	 180,618	 427,313
Total Operating Expenses	\$ 117,052,695	\$ 114,573,481

# (11) Joint Venture

The District had implemented a computerized database through a joint venture with Moraine Park Technical College and Waukesha County Technical College (WCTC) by forming the Wisconsin Public Access Library System (WISPALS) in 1989. It was organized as a consortium under Wis. Stats. 66.0301 and Gateway Technical College performed the duties of fiscal agent for the consortium through December 31, 2015. As of January 1, 2016 that responsibility was shifted to WiLS, a third party fiscal agent. Since 1997 and as of June 30, 2013, eight additional technical colleges have joined. Since June 30, 2015 there are eleven full members (CVTC, FVTC, GTC, LTC, MPTC, MSTC, NTC, NWTC, WCTC, WTC and WITC), and one service level agreement (Agnesian Healthcare). WISPALS is governed by the eleven full member colleges' presidents and librarians, with each college having an equal vote. Through the joint venture each full member college owns one-eleventh of the computer hardware and WCTC's Pewaukee campus. Operating costs of WISPALS are also shared equally by the eleven full member colleges.

Gateway Technical College's share of the operating costs, for the years ended June 30, 2016 and 2015 was \$55,472 and \$74,033 respectively. The net assets for the joint venture increased, by \$748 for the fiscal year. WISPALS has no joint venture debt outstanding.

The WISPALS financial statements can be obtained through WiLS, 1360 Regent Street, Madison, WI 53715.

# **Notes to Financial Statements**

# June 30, 2016 and 2015

# (12) Commitments and Contingent Liabilities

Child Care Center - In April 2003, the District entered into a ground lease agreement with the Gateway Technical College Foundation Inc., (Foundation) to lease a plot of land for construction of a building for use as a child care center. The Foundation entered into a lease agreement with a child care provider who would occupy the structure. The building, funded by the Foundation, is part of the project that included the District's construction of the Bioscience building.

The ground lease and the lease agreement are for 20 years. At the expiration of the ground lease, the title to the building including all improvements and appurtenances constructed by the Foundation will be transferred to the District. The Foundation funded the construction through loans of \$962,310. Debt service payments are the responsibility of the Foundation who will use the rental income provided by the tenant (child care provider) to finance the payments.

In the event of default by the tenant, the District will, in an effort to continue childcare services for students and employees of the District, and subject to state board approval, agree to pay up to \$500,000 toward any loan commitments made to the lenders, by the Foundation, for the construction of the building.

As of June 30, 2016 the District has commitments outstanding for construction projects of approximately \$2,874,910. As of June 30, 2015 the commitments for construction projects were \$576,464.

# (13) Component Unit

This report contains the Gateway Technical College Foundation, Inc., which is included as a component unit. Financial information is presented as a discrete column in the statement of net position and the statement of revenues, expenses and changes in net position.

In addition to the basic financial statements, the following disclosures are considered necessary for a fair presentation.

# **Notes to Financial Statements**

# June 30, 2016 and 2015

# (13) Component Unit (continued)

# 1. Cash and Investments

The Foundation invests funds with Johnson Trust. Investments at June 30, 2016 and 2015 are as follows:

		Fair		Unrealized	
June 30, 2016	Cost		Value		Gains
Equity	\$ 2,410,419	\$	2,442,469	\$	32,050
Fixed Income	2,041,181		2,080,641		39,460
Total Investments	\$ 4,451,600		4,523,110	\$	71,510
Cash & Cash Equivalents			172,540		
Total Cash and Investments		\$	4,695,650		
			Fair	Ur	nrealized
June 30, 2015	Cost		Value		Gains
Equity	\$ 1,615,478	\$	1,828,772	\$	213,294
Fixed Income	1,811,892		1,809,110		(2,782)
Total Investments	\$ 3,427,370		3,637,882	\$	210,512
Cash & Cash Equivalents			441,782		

Investment income reported in the statement of revenues, expenses and changes in net position totaled \$89,048 and \$36,938 respectively for the years ended June 30, 2016 and 2015 and consisted of the following:

	FY 2016		F	FY 2015
Market appreciation	\$	117,739	\$	62,685
Interest and dividend income		110		329
Investment fees		(28,801)		(26,076)
Investment return	\$	89,048	\$	36,938

# **Notes to Financial Statements**

# June 30, 2016 and 2015

# (13) Component Unit (continued)

# 2. Capital Assets

Net capital assets

Capital assets, not being depreciated: Land Capital assets, being depreciated: Buildings Less accumulated depreciation for: Buildings	Balance July 1, 2015  \$ 163,291  1,206,073  1,369,364  298,006	Additions \$ 31,850	Deductions	Balance June 30, 2016  \$ 163,291  1,206,073  1,369,364  329,856
Net capital assets	\$ 1,071,358	\$ 31,850	<u>\$ -</u>	\$ 1,039,508
	Balance		<b>-</b>	Balance
Capital assets, not being depreciated:	July 1, 2014	Additions	Deductions	June 30, 2015
Land	\$ 130,000	\$ 33,291	\$ -	\$ 163,291
Capital assets, being depreciated: Buildings	1,119,810	86,263	_	1,206,073
Dullangs	1,249,810	119,554		1,369,364
Less accumulated depreciation for:		00.570		
Buildings	267,434	30,572		298,006

\$ 1,071,358

\$ 982,376

\$150,126

\$ -

# **Notes to Financial Statements**

# June 30, 2016 and 2015

# (13) Component Unit (continued)

# 3. Long-term Debt

Long-term debt outstanding at June 30, 2016, and 2015 consists of the following issues:

	F	Y 2016	F	FY 2015
\$210,981 notes payable to Wells Fargo Bank with monthly installments of \$4,252 in principal and interest at 3.75%, with final payment due on March 1, 2018. Secured with real estate.	\$	86,739	\$	133,479
\$228,007 notes payable to Johnson Bank, due in monthly installments of \$4,205 including interest of 4.00%, with a final payment due May 21, 2018. This note is unsecured.		92,907		138,581
\$134,045 notes payable to Wells Fargo Bank with monthly installments of \$2,101 in principal and interest at 4.00%, with final payment due on August 15, 2020. Secured with real estate.		97,024		<u> 117,825</u>
Total		276,670 117,801		389,885 113,960
Less amount due within one year		117,001		113,960
Total long-term debt	\$	158,869	\$	275,925

Long-term debt of \$276,670 is expected to mature as follows:

Year Ending June 30,	 <u>Amount</u>
2017	\$ 117,801
2018	105,736
2019	23,542
2020	24,501
2021	 5,090
Total	\$ 276,670

# **Notes to Financial Statements**

# June 30, 2016 and 2015

# (13) Component Unit (continued)

# 4. Operating Leases

The Foundation leases a building to the District under non-cancelable operating leases with automatic renewal terms. The following is a schedule by years of future minimum lease rentals as of June 30, 2016.

Year Ending June 30,	Amount
2017	\$ 167,529
2018	167,529
2019	167,529
2020	167,529
2021	167,529
Thereafter	570,796
Total	<u>\$ 1,408,441</u>

# 5. <u>Unrestricted, Temporary and Permanently Restricted Net Assets</u>

Net assets are classified for the following purposes at June 30:

		Temporarily	Permanently	
	Unrestricted	Restricted	Restricted	Total
June 30, 2016	\$ 1,495,780	\$ 2,494,746	\$ 1,425,734	\$5,416,260
June 30. 2015	\$ 1.340.889	\$ 2.447.985	\$ 660.935	\$4.449.809

# **Notes to Financial Statements**

# June 30, 2016 and 2015

# (14) Subsequent Events

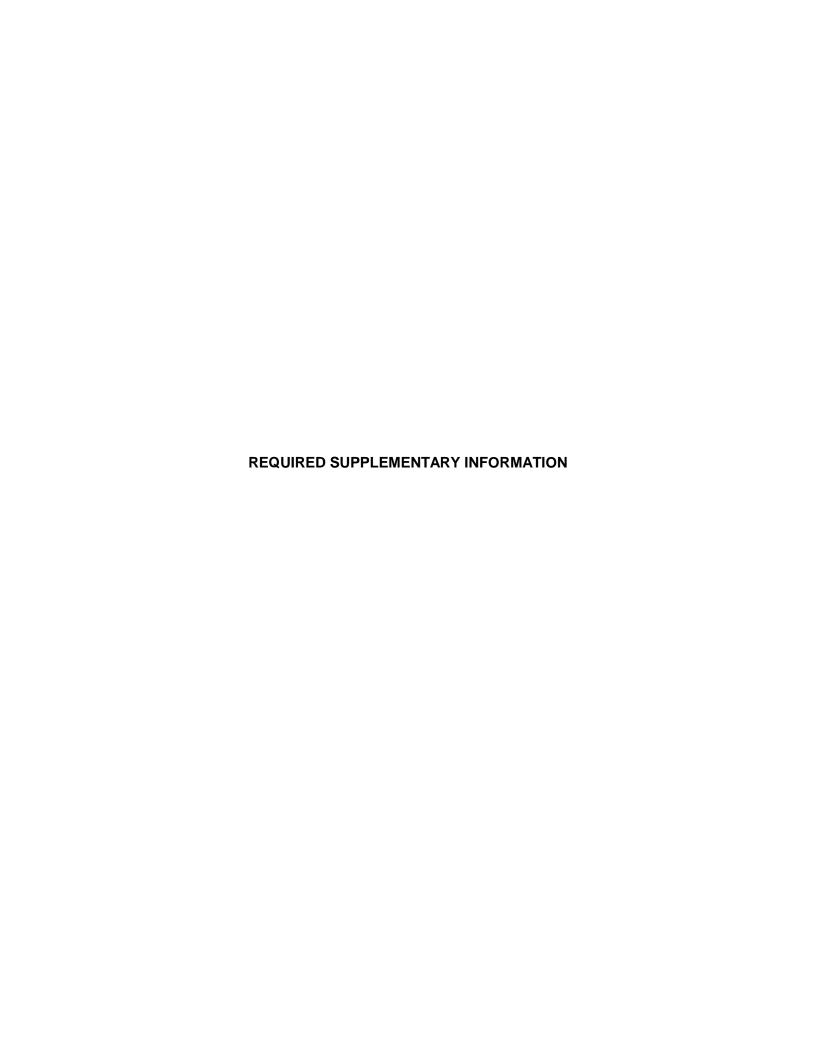
The District Board authorized various expenditure budget revisions for the Special Revenue Fund–Aidable and the Capital Projects fund. The purpose of these revisions was to appropriately eliminate all negative budget variances by function. These revisions were accomplished by reallocating among various budget functions without affecting the total budgeted expenditures.

Subsequent to June 30, 2016 the District issued \$11,000,000 in General Obligation Promissory Notes.

Date	Interest Rate	Amount	Purpose
7/6/2016	.05% - 2%	\$ 7,000,000	Proceeds to be used for \$5,500,000 in equipment and \$1,500,000 for various facility remodeling projects.
8/1/2016	2%	1,500,000	Proceeds to be used for various facility remodeling projects.
9/6/2016	2%	1,500,000	Proceeds to be used for various facility remodeling projects.
10/6/2016	2%	1,000,000	Proceeds to be used for various facility remodeling projects.
		\$11,000,000	Torriodoling projecto.

# (15) Upcoming Accounting Pronouncements

In June 2015, the GASB issued two new standards addressing accounting and financial reporting for postemployment benefits other than pensions (OPEB). GASB Statement No. 74, Financial Reporting for Postemployment Benefit Plans Other than Pension Plans, addresses reporting by OPEB plans whereas GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Other Than Pensions, addresses accounting and reporting by employer governments that provide OPEB benefits to their employees. The District will, after adoption of GASB No. 75, recognize on the face of the financial statements its net OPEB liability. GASB No. 74 is effective for fiscal years beginning after June 15, 2016 whereas GASB No. 75 is effective one year later. The District is currently evaluating the impact these standards will have on the financial statements when adopted.



# Schedules of Other Post-Employment Benefit Plan Information June 30, 2016

# Schedule of Funding Progress

				Actuarial Accrued				
	Actuarial		L	iability (AAL)	Unfunded			UAAL as a
Actuarial	Value of			- Projected	AAL	Funded	Covered	Percentage of
Valuation	Assets			Unit Credit	(UAAL)	Ratio	Payroll	Covered Payroll
Date	 (a)			(b)	(b-a)	(a/b)	 (c)	((b-a)/c)
6/30/11	\$	-	\$	17,438,807	\$ 17,438,807	0%	\$ 41,151,310	42%
6/30/12	\$	-	\$	17,861,024	\$ 17,861,024	0%	\$ 42,051,198	42%
6/30/13	\$	-	\$	18,137,351	\$ 18,137,351	0%	\$ 41,193,580	44%
6/30/14	\$	-	\$	18,846,313	\$ 18,846,313	0%	\$ 41,010,008	46%
6/30/15	\$	-	\$	19,165,961	\$ 19,165,961	0%	\$ 41,473,060	46%
6/30/16	\$	-	\$	19,225,503	\$ 19,225,503	0%	\$ 41,030,374	47%

# Schedule of Employer Contributions

	Annual				
Fiscal	Required			Percentage	Net
Year	Contribution		Employer	of ARC	OPEB
Ended	(ARC)	Contribution		Contributed	 Obligation
6/30/11	\$ 1,776,169	\$	1,114,687	62.8%	\$ 1,880,288
6/30/12	\$ 1,780,369	\$	1,242,619	69.8%	\$ 2,388,695
6/30/13	\$ 1,621,629	\$	1,359,629	83.8%	\$ 2,613,418
6/30/14	\$ 1,752,794	\$	1,502,599	85.7%	\$ 2,822,829
6/30/15	\$ 1,758,703	\$	1,540,156	87.6%	\$ 2,991,045
6/30/16	\$ 1,783,148	\$	1,503,675	84.3%	\$ 3,217,188

See Notes to Required Supplementary Information

Schedule of Proportionate Share of the Net Pension Liability (Asset)
Wisconsin Retirement System
Last 10 Fiscal Years\*

	 2015	 2016
Proportion of the net pension liability (asset)	 33.0143700%	 0.3276965%
Proportionate share of the net pension liability (asset)	\$ (8,108,266)	\$ 5,325,004
Covered employee payroll	45,832,538	46,039,216
Plan fiduciary net position as a percentage of the total pension liability (asset)	102.7%	98.2%

<sup>\*</sup> The amounts presented for each fiscal year were determined as of the calendar year-end that occurred within the fiscal year

# **GATEWAY TECHNICAL COLLEGE DISTRICT**

Schedule of Contributions Wisconsin Retirement System Last 10 Fiscal Years\*

	2015	2016
Contractually required contributions	\$3,208,278	\$3,130,667
Contributions in relation to the contractually required contributions	3,208,278	3,130,667
Contribution deficiency (excess)	- 0 -	- 0 -
Covered employee payroll	45,832,538	46,039,216
Contributions as a percentage of covered employee payroll	7.0%	6.8%

<sup>\*</sup> The amounts presented for each fiscal year were determined as of the calendar year-end that occurred within the fiscal year

See Notes to Required Supplementary Information

Notes to Required Supplementary Information June 30, 2016

# **Note A - Schedule of Funding Progress**

There have been no changes in actuarial assumptions that have a significant effect on the amounts presented in the schedule of funding progress for one year compared to the information presented for prior years.

# Note B - Governmental Accounting Standards Board Statement Nos. 68 and 71

The District implemented GASB Statement No. 68, Accounting and Financial Reporting for Pensions - an amendment of GASB Statement No. 27 and Statement No. 71, Pension Transition for Contributions Made Subsequent to the Measurement Date – an Amendment of GASB Statement No. 68, for the fiscal year ended June 30, 2015. Information for prior years is not available.

# Note C - Wisconsin Retirement System

There were no changes of benefit terms or assumptions for any participating employer in WRS.

# **SUPPLEMENTARY INFORMATION**

The following supplementary information is provided to document Gateway's compliance with budgetary requirements. This accountability is an essential requirement to maintain the public trust. The method of accounting used for budgetary compliance monitoring is substantially different from the method of preparing the basic financial statements of the College. At the end of this section is a reconciliation between the two methods.

# **GENERAL FUND**

The general fund is the primary operating fund of the College and receives most of its revenue from local sources. It is used to account for all financial resources except those accounted for in another fund.

# General Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual (Non-GAAP Budgetary Basis) Year Ended June 30, 2016

		Budget /	ΔΜΟΙ	ınte		Actual on a Budgetary		riance with nal Budget- Over
		Original	AIIIOU	Final		Basis		(Under)
Revenues		<u> </u>		<u></u>		<u> </u>		<u>(33.)</u>
Local government - tax levy	\$	17,500,083	\$	17,813,826	\$	18,012,384	\$	198,558
Intergovernmental revenue:								
State		37,989,039		38,575,296		39,054,698		479,402
Federal		29,902		29,902		21,731		(8,171)
Tuition and fees: Statutory program fees		15,922,142		15,922,142		15,070,118		(852,024)
Material fees		755,680		755,680		742,978		(12,702)
Other student fees		1,983,172		1,983,172		1,953,294		(29,878)
Miscellaneous - institutional revenue		3,678,847		3,678,847		4,079,354		400,507
			-			-,0:0,00		,
Total revenues		77,858,865		78,758,865	_	78,934,557		175,692
Expenditures								
Instruction		50,687,445		51,272,445		49,029,230		2,243,215
Instructional resources		1,240,851		1,256,151		1,236,264		19,887
Student services		10,901,808		11,127,808		10,590,038		537,770
General institutional		7,517,398		7,704,698		7,484,949		219,749
Physical plant		7,511,363		7,597,763	_	7,426,855		170,908
Total expenditures		77,858,865		78,958,865		75,767,336		3,191,529
Revenues over (under) expenditures				(200,000)	_	3,167,221		3,367,221
Other financing uses								
Transfers out		_		_		(1,800,000)		(1,800,000)
Transfers out	_				_	(1,000,000)	_	(1,000,000)
Net change in fund balance		-		(200,000)		1,367,221		1,567,221
Fund balance								
Beginning of year		25,931,436		25,931,436		25,931,436		_
End of year	\$	25,931,436	\$	25,731,436	\$	27,298,657	\$	1,567,221

# **SPECIAL REVENUE FUNDS**

Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than debt service or major capital projects) that are restricted to expenditures for designated purposes because of legal or regulatory provisions. Gateway has two special revenue funds.

**Operating fund** - The operating fund is used to account for the proceeds from specific revenue sources other than non-aidable funds that are legally restricted as to expenditures for specific purposes.

**Non-aidable** - The non-aidable fund is used to account for assets held by the district in a trustee capacity, primarily for student aids and other student activities.

# Special Revenue Fund - Operating Schedule of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual (Non-GAAP Budgetary Basis) Year Ended June 30, 2016

		Amounts	Actual on a Budgetary	Variance with Final Budget- Over
_	<u>Original</u>	<u>Final</u>	<u>Basis</u>	<u>(Under)</u>
Revenues Local government - tax levy Local government Intergovernmental revenue:	\$ 2,049,205 99,930	\$ 2,049,205 99,930	\$ 2,049,205 99,930	\$ - -
State	2,329,565	2,329,565	2,359,743	30,178
Federal	3,086,000	3,086,000	2,761,544	(324,456)
Miscellaneous - institutional revenue	391,570	391,570	254,384	(137,186)
			<u> </u>	
Total revenues	7,956,270	7,956,270	7,524,806	(431,464)
Expenditures				
Instruction	5,125,407	4,780,407	4,610,524	169,883
Student services	1,563,756	1,898,756	1,888,377	10,379
General institutional	890,257	890,257	618,872	271,385
Physical plant	20,750	30,750	28,850	1,900
Public services	356,100	356,100	321,392	34,708
	<del></del>			
Total expenditures	7,956,270	7,956,270	7,468,015	488,255
Net change in fund balance	-	-	56,791	56,791
Fund balance				
Beginning of year	2,801,363	2,801,363	2,801,363	
End of year	\$ 2,801,363	\$ 2,801,363	\$ 2,858,154	\$ 56,791

# Special Revenue Fund - Non-Aidable Schedule of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual (Non-GAAP Budgetary Basis) Year Ended June 30, 2016

	Budget	Amounts	Actual on a Budgetary	Variance with Final Budget- Over
	Original	Final	Basis	(Under)
Revenues Intergovernmental revenue:	<u>Original</u>	<u>a.</u>	<u> </u>	<u>(011001)</u>
State	\$ 2,153,000	\$ 2,153,000	\$ 1,982,739	\$ (170,261)
Federal	31,560,000	31,560,000	25,446,440	(6,113,560)
Tuition and fees - other student fees	907,000	907,000	778,438	(128,562)
Miscellaneous - institutional revenue	5,314,000	5,314,000	3,652,516	(1,661,484)
Total revenues	39,934,000	39,934,000	31,860,133	(8,073,867)
Expenditures				
Student services	39,103,000	39,103,000	31,468,388	7,634,612
General institutional	831,000	831,000	483,077	347,923
Total expenditures	39,934,000	39,934,000	31,951,465	7,982,535
Revenues under expenditures	-	-	(91,332)	(91,332)
Other financing uses				
Transfers out		(125,000)	(125,000)	
Net change in fund balance	-	(125,000)	(216,332)	(91,332)
Fund balance				
Beginning of year	1,816,094	1,816,094	1,816,094	
End of year	\$ 1,816,094	\$ 1,691,094	\$ 1,599,762	\$ (91,332)

# **CAPITAL PROJECTS FUND**

The capital projects fund is used to account for financial resources to be used for the acquisition or construction of capital assets other than those financed by enterprise operations.

# Capital Projects Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual (Non-GAAP Budgetary Basis) Year Ended June 30, 2016

	Dudget	Amounto	Actual on a	Variance with Final Budget-	
	Original	Amounts Final	Budgetary Basis	Over (Under)	
Revenues	Original	<u>ı ınaı</u>	Dasis	(Onder)	
Intergovernmental revenue:					
State	\$ 70,000.00	\$ 420,000.00	435,171	\$ 15,171.00	
Federal	70,000	70,000	37,165	(32,835)	
Miscellaneous - institutional revenue	100,000	225,000	225,831	831	
Total revenues	240,000	715,000	698,167	(16,833)	
<u>Expenditures</u>					
Instruction	4,208,330	4,698,330	4,692,334	5,996	
Instructional resources	5,000	5,000	3,596	1,404	
Student services	36,670	46,670	43,898	2,772	
General institutional	2,483,000	2,425,000	2,190,761	234,239	
Physical plant	5,500,000	7,865,000	7,852,516	12,484	
Public services	7,000	7,000	1,499	5,501	
Total expenditures	12,240,000	15,047,000	14,784,604	262,396	
Revenues over (under) expenditures	(12,000,000)	(14,332,000)	(14,086,437)	245,563	
Other financing sources					
Long-term debt issued	12,000,000	12,000,000	12,000,000	_	
Transfers in	-	1,925,000	1,925,000	_	
Total other financing sources	12,000,000	13,925,000	13,925,000		
Net change in fund balance	-	(407,000)	(161,437)	245,563	
Fund balance					
Beginning of year	2,121,050	2,121,050	2,121,050		
End of year	\$ 2,121,050	\$ 1,714,050	\$ 1,959,613	\$ 245,563	

# **DEBT SERVICE FUND**

The debt service fund is used to account for the accumulation of resources for, and the payment of, general long-term debt and lease obligation principal, interest, and related costs.

# Debt Service Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual (Non-GAAP Budgetary Basis) Year Ended June 30, 2016

	Budget A	Amounts	Actual on a Budgetary	Variance with Final Budget- Over	
	Original	<u>Final</u>	<u>Basis</u>	(Under)	
Revenues	<del></del>				
Local government - tax levy	\$ 10,316,000	\$ 10,316,000	\$ 10,316,000	\$ -	
Miscellaneous - institutional revenue	5,000	5,000	10,274	5,274	
Total revenues	10,321,000	10,321,000	10,326,274	5,274	
Expenditures Physical plant					
Principal retirement	8,555,000	8,855,000	8,845,000	10,000	
Interest	1,421,175	1,621,175	1,603,682	17,493	
Financing costs	438,825	238,825	202,750	36,075	
Total expenditures	10,415,000	10,715,000	10,651,432	63,568	
Revenues over (under) expenditures	(94,000)	(394,000)	(325,158)	68,842	
Other financing sources Proceeds of debt premium	255,000	555,000	599,419	44,419	
Net change in fund balance	161,000	161,000	274,261	113,261	
Fund balance Beginning of year	2,302,901	2,302,901	2,302,901		
End of year	\$ 2,463,901	\$ 2,463,901	\$ 2,577,162	<u>\$ 113,261</u>	

# **ENTERPRISE FUNDS**

Enterprise funds are used to account for operations (other than for the educational operations) that are financed and operated in a manner similar to a private business enterprise, where the intent of the District is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The operations of the District's culinary arts, auto lab, and various other minor services are accounted for in the enterprise funds in a manner similar to accounting for private enterprise operations.

# Enterprise Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual (Non-GAAP Budgetary Basis) Year Ended June 30, 2016

			Actual on a	Variance with Final Budget-
		t Amounts	Budgetary	Over
	<u>Original</u>	<u>Final</u>	<u>Basis</u>	<u>(Under)</u>
Operating Revenues				
Local government - tax levy	\$ 45,000	\$ 45,000	\$ 45,000	\$ -
Tuition and fees - other student fees	300,000	260,000	186,678	(73,322)
Miscellaneous - institutional revenue	355,000	395,000	330,130	(64,870)
		<del></del>		
Total revenues	700,000	700,000	561,808	(138,192)
rotal revendes	700,000	700,000		(100,102)
Operating Expenses				
Auxiliary services	700,000	700,000	483,319	216,681
Auxiliary services	700,000	700,000	400,010	210,001
			70 400	70.400
Change in net position	-	-	78,489	78,489
Net Position				
<del></del>	4 000 047	4 000 047	4 000 047	
Beginning of year	1,006,617	1,006,617	1,006,617	
End of year	\$ 1,006,617	\$ 1,006,617	<u>\$ 1,085,106</u>	\$ 78,489

SCHEDULES TO RECONCILE BUDGET BASIS FINANCIAL STATEMENTS TO BASIC FINANCIAL STATEMENTS

Schedule to Reconcile the Budgetary Combined Balance Sheet - All Fund Types to the Statements of Net Position June 30, 2016

ASSETS	General <u>Fund</u>	Special Revenue Funds Operating Non-Aids	enue Funds Non-Aidable	Capital Projects Fund	Debt Service Fund	Enterprise <u>Fund</u>	Total	Reconciling <u>Items</u>	Statement of Net Position
Assets Cash and cash equivalents	\$ 27,009,650		€	\$ 6,318,946	\$ 2,577,162	· •	\$ 35,905,758	· \$	\$ 35,905,758
Property taxes Property taxes Accounts, net of reserve of \$ 443,000 Federal and state aid Federal and state aid Prepaid expenditures Capital assets Less: accumulated depreciation	8,400,144 1,642,505 238,157 771,795	60,033 2,073,810 929,865	11,821 1,392,353 329,298	1 1 1 1 1 1 1		1,111,177	8,400,144 1,714,359 3,704,320 2,370,340 771,795	- (2,370,340) - 142,776,675 (65,972,679)	8,400,144 1,714,359 3,704,320 771,795 142,776,675 (65,972,679)
Total Assets	38,062,251	3,063,708	1,733,472	6,318,946	2,577,162	1,111,177	52,866,716	74,433,656	127,300,372
DEFERRED OUTFLOWS OF REOURCES Deferred outflows related to pensions	'		1	1	1	'		27,991,681	27,991,681
TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES HARM THES AND SHAD SHAD	\$ 38,062,251	\$ 3,063,708	\$ 1,733,472	\$ 6,318,946	\$ 2,577,162	\$ 1,111,177	\$ 52,866,716	\$ 102,425,337	\$ 155,292,053
LIABILITIES AND FUND EQUITY									
<u>Liabilities</u> Accounts payable Accrued payroll and benefits Accrued vacable Accrued interest payable	\$ 3,355,588 1,673,114 628,761	\$ 1,909 100,973	\$ 59 8,152	· · · ·	· · · · ·	\$ 24,273	\$ 3,381,829 1,784,037 628,761	\$ - - 379.156	\$ 3,381,829 1,784,037 628,761 379,156
Due to other funds	2,258,656		111,684			1	2,370,340	(2,370,340)	341 060
Due to students groupsorganizations Deferred revenues Net Pension Liability Long-term liabilities	2,790,338	86,710		140,000			3,017,048	541,000 (1,478,703) 5,325,004 61,672,708	341,000 1,538,345 5,325,004 61,672,708
Total liabilities	10,706,457	189,592	119,895	140,000	'	26,071	11,182,015	63,868,885	75,050,900
Deferred Inflows of Resources Deferred inflows related to pensions	1	1				'	1	11,259,571	11,259,571
TOTAL LIABILITIES AND DEFERRED INFLOWS OF RESOURCES	\$ 10,706,457	\$ 189,592	\$ 119,895	\$ 140,000	, 89	\$ 26,071	\$ 11,182,015	\$ 75,128,456	\$ 86,310,471
Fund balances / net position Net investment in capital assets	•	•	•	•	•	•	•	29,405,384	29,405,384
Net position Uneserved/unrestricted First believes	•	•	•	•	•	1,085,106	1,085,106	36,619,827	37,704,933
ruin usualitics: Reserved for prepaid expenditures Reserved for student organizations Reserved for student financial assistance Reserved for capital projects Reserved or debt service Reserved for OPEB - Other post employment benefits	771,795		1,458,904 140,858	1,959,613	2,577,162		771,795 1,458,904 140,858 1,959,613 2,577,162 1,620,000	(771,795) (341,060) - (1,959,613) (1,964,599) (1,620,000)	140,844 140,858 612,563
Unreserved - Designated for: State aid fluctuations Subsequent years Subsequent year Operations	584,819 877,229 3,835,814 19,609,000	991,150 1,867,004	1 1 1 1	1 1 1 1	1 1 1 1		584,819 877,229 4,826,964 21,476,004	(584,819) (877,229) (4,826,964) (21,476,004)	
Total fund balances / net position	27,298,657	2,858,154	1,599,762	1,959,613	2,577,162	1,085,106	37,378,454	31,603,128	68,981,582
Reserve for encumbrances	57,137	15,962	13,815	4,219,333	'		4,306,247	(4,306,247)	
Total Liabilities, Deferred Inflows of Resources, and Fund Equity	\$ 38,062,251	\$ 3,063,708	\$ 1,733,472	\$ 6,318,946	\$ 2,577,162	\$ 1,111,177	\$ 52,866,716	\$ 102,425,337	\$ 155,292,053

Schedule to Reconcile the Budgetary (Non-GAAP) Basis Financial Statements to the Statements of Revenues, Expenses and Changes in Net Position Year Ended June 30, 2016

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Statement of Revenues, Expenses	and Changes in Net Position	\$ 30,422,589 99,930	43,832,351 (1 28,266,880 (2	8,828,830 416,330 1,648,022 5,096,225	118,611,157	57,310,938 1,291,616 14,134,379 9,924,868 7,737,633 19,033,629 3,033,629 3,033,629 6,802,725 483,319	1,569,534	118,622,229	(11,072)	(115,602)	(115,602)	(126,674)	69,108,256 (4	\$ 68,981,582 (4
	Reconciling <u>Items</u>	· · ·		(6,241,288) (326,648) (1,270,388) (3,456,264)	(11,294,588)	(1,021,150) 51,756 (29,856,322) (852,791) (7,570,588) 19,033,629 19,696 6,802,725	(8,845,000) (236,898)	(22,483,942)	11,189,354	(12,000,000) (599,419) (115,602) (1,925,000) 1,925,000	(12,715,021)	(1,525,667)	33,128,795	\$ 31,603,128
	Total	\$ 30,422,589 99,930	43,832,351 28,266,880	15,070,118 742,978 2,918,410 8,552,489	129,905,745	58,332,088 1,239,860 41,907,771 10,777,659 15,308,221 322,891 483,319	8,845,000 1,806,432	141,106,171	(11,200,426)	12,000,000 599,419 1,925,000 (1,925,000)	12,599,419	1,398,993	35,979,461	\$ 37,378,454
	Enterprise <u>Funds</u>	\$ 45,000	1 1	- 186,678 330,130	561,808		1 1	483,319	78,489	1 1 1 1 1		78,489	1,006,617	\$ 1,085,106
	Debt Service Fund	\$ 10,316,000		10,274	10,326,274		8,845,000 1,806,432	10,651,432	(325,158)	599,419	599,419	274,261	2,302,901	\$ 2,577,162
ле 30, 2016	Capital Projects Fund	· · ·	435,171 37,165	225,831	698,167	4,692,334 3,596 3,596 43,190,761 7,852,516 1,499	1 1	14,784,604	(14,086,437)	12,000,000	13,925,000	(161,437)	2,121,050	\$ 1,959,613
Year Ended June 30, 2016	Revenue Funds Non-Aidable	· · ·	1,982,739 25,446,440	778,438 3,652,516	31,860,133	31,468,388 483,077	1 1	31,951,465	(91,332)	- - - (125,000)	(125,000)	(216,332)	1,816,094	\$ 1,599,762
	Special Rev Operating	\$ 2,049,205 99,930	2,359,743 2,761,544	254,384	7,524,806	4,610,524 1,888,377 618,872 28,850 321,392	1 1	7,468,015	56,791	1 1 1 1 1	1	56,791	2,801,363	\$ 2,858,154
	General <u>Fund</u>	\$ 18,012,384	39,054,698 21,731	15,070,118 742,978 1,953,294 4,079,354	78,934,557	49,029,230 1,236,264 10,589,038 7,484,949 7,426,855		75,767,336	3,167,221	(1,800,000)	(1,800,000)	1,367,221	25,931,436	\$ 27,298,657
	(	Kevenues Local government - tax levy Other local government	intergover intental revenue. State Federal	l undon and rees. Statutory program fees Material fees Other student fees Miscellaneous - institutional revenue	Total revenues	Expenditures Instruction Instructional resources Student services General institutional Physical plant Student aid Public services Depreciation Auxiliary services	Debt Service: Principal Interest and debt issuance costs	Total expenditures	Revenues over (under) expenditures	Other financing sources (uses) Long-term debt issued Debt premium Loss on disposal of capital assets Transfers in Transfers out	Total other financing sources (uses)	Net change in fund balances	Fund balances/net position Beginning of year	End of year

4 4

Schedule to Reconcile the Budgetary (Non-GAAP) Basis Financial Statements to the Statements of Revenues, Expenses and Changes in Net Position (Continued)

June 30, 2016

(1) State grant revenue is presented on the Statements of Revenues, Expenses and Changes in Net Position as follows:

Operating	\$ 4,473,934
Non-operating - State Appropriations	38,923,246
Non-operating - Capital Grants	 435,171
Total	\$ 43,832,351

(2) Federal grant revenue is presented on the Statements of Revenues, Expenses and Changes in Net Position as follows:

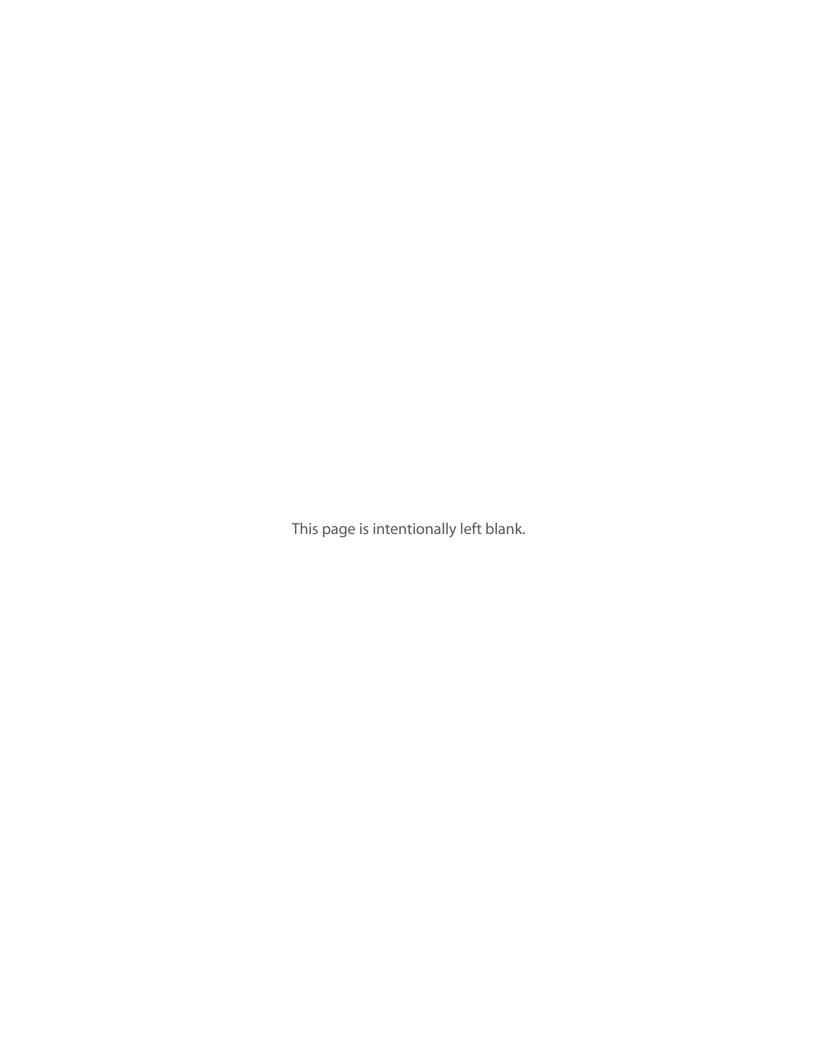
Operating	\$ 28,229,715
Non-operating - Capital Grants	 37,165
	\$ 28,266,880

(3) Other institutional revenue is reported in six separate lines on the Statements of Revenues, Expenses and Changes in Net Position as follows:

Contract revenue	\$ 3,169,078
Auxiliary enterprise revenues	297,187
Miscellaneous revenue	1,317,622
Investment income	60,764
Contributions	184,000
Donated capital assets	 67,574
Total	\$ 5,096,225

(4) Reconciliation of budgetary basis fund equity and net position as presented in the basic financial statements:

		<u>2016</u>	<u>2015</u>
Budgetary basis fund equity	\$	37,378,454	\$ 35,979,461
Capital assets capitalized - cost		142,776,675	136,584,199
Accumulated depreciation on general capital assets		(65,972,679)	(61,570,022)
General obligation debt		(56,325,000)	(53,170,000)
Other post employment benefits		(3,217,188)	(2,991,045)
Net pension asset (liability)		(5,325,004)	8,108,266
Deferred outflows related to pension		27,991,681	6,669,316
Deferred inflows related to pension		(11,259,571)	(49,433)
Accrued interest on long-term debt		(379,156)	(372,205)
Summer school tuition and fees		1,550,442	1,160,862
Unamortized debt premium		(1,585,443)	(1,229,874)
Deferred revenue for govt-wide basis		(616,816)	(688,555)
Encumbrances		4,306,247	1,073,877
Reclass fidiuciary funds to liability	_	(341,060)	 (396,591)
Net position per basic financial statements	\$	68,981,582	\$ 69,108,256



### STATISTICAL SECTION

This part of the District's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the District's overall financial health. The information in this section was prepared by the District and was not subject to audit by the independent certified public accounting firm.

# **Contents**

# **Financial Trends**

These schedules contain trend information to assist the reader in understanding and assessing how the District's financial position has changed over time.

# **Revenue Capacity**

These schedules contain information to assist the reader in assessing the District's most significant local revenue source, the property tax.

# **Debt Capacity**

These schedules present information to assist the reader in understanding and assessing the District's current levels of outstanding debt burden and the District's ability to issue additional debt in the future.

# **Demographic and Economic Information**

These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place and to help make comparisons over time and with other governments.

# **Operating Information**

These schedules contain service and infrastructure data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.

**Sources:** Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

**Column Headings:** The columns headed "Year" in this section refer to the District's fiscal year (July 1 to June 30). Certain data included in this section is only available on a calendar-year basis; and if calendar-year data is presented, it is disclosed in the notes to the specific statement or schedule included in this section.

# Net Position by Component Last Ten Fiscal Years (accrual basis of accounting)

	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007
Net Investment in Capital Assets	\$ 29,405,384	\$ 29,405,384 \$ 28,043,849	\$ 22,835,246	\$ 20,982,819	\$ 18,916,039	\$ 19,615,422	\$ 17,579,877	\$ 22,835,246 \$ 20,982,819 \$ 18,916,039 \$ 19,615,422 \$ 17,579,877 \$ 16,438,878 \$ 16,228,195 \$ 14,108,750	\$ 16,228,195	\$ 14,108,750
Restricted-expendable	1,871,265	10,228,591	2,345,544	2,017,609	2,392,284	2,095,849	1,887,662	1,741,196	1,624,629	1,390,446
Restricted-nonexpendable	•	ı	1	1	ı	ı	1	11,000	11,000	11,000
Unrestricted	37,704,933	30,835,816	27,835,368	26,771,698	22,754,631	22,552,555	21,188,982	21,188,982 18,598,688 17,032,962 17,166,821	17,032,962	17,166,821
Total Net Position	\$ 68,981,582	\$ 68,981,582 \$ 69,108,256	\$ 53,016,158	\$ 49,772,126	\$ 44,062,954	\$ 44,263,826	\$ 40,656,521	\$ 53,016,158 \$ 49,772,126 \$ 44,062,954 \$ 44,263,826 \$ 40,656,521 \$ 36,789,762 \$ 34,896,786 \$ 32,677,017	\$ 34,896,786	\$ 32,677,017

# Changes in Net Position Last Ten Fiscal Years

	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007
Operating Revenues Student tuition and program fees, net of scholarship allowances	\$ 10,893,182	\$ 8,358,987	\$ 9,242,102	\$ 9,361,252	\$ 10,409,936	\$ 14,010,675	\$ 11,602,472	\$ 10,761,259	\$ 9,209,849	\$ 9,204,502
Federal grants State grants	28,229,715 4 473,934	32,707,370	36,656,284	3.521.173	42,666,119	43,428,693	25,323,977	16,575,978 3.044,816	13,092,509	12,791,779
Local grants	06,66	102,347	)	1	1	)	· · · · · · · · · · · · · · · · · · ·	)	i i i	)
Contract revenue	3,169,078	2,648,419	2,149,357	2,177,349	2,256,918	2,231,194	1,924,763	2,053,234	2,526,471	2,161,695
Auxiliary enterprise revenues	297,187	267,355	257,997	288,855	256,823	286,282	725,250	823,449	853,017	558,428
	1,317,022	1,424,525	1,442,369	200,000,1	1,203,130	1,50,505,10	1,247,401	925,410	202,050	900,304
l otal operating revenues	48,480,648	49,737,375	53,019,792	59,996,748	60,313,694	65,320,907	43,795,427	34,184,152	29,212,572	28,308,408
Operating Expenses										
Instruction	57,310,939	55,474,683	55,803,389	56,214,432	60,869,404	58,458,128	54,075,497	51,672,106	48,269,277	47,587,891
Instructional resources	1,291,616	1,254,306	1,181,202	1,137,133	1,426,902	1,300,576	1,214,433	1,070,094	1,017,882	1,225,491
Student services	14,134,379	13,332,974	11,529,142	10,747,472	10,087,038	9,831,728	9,328,200	8,611,661	8,521,160	8,775,637
General institutional	9,924,868	8,767,271	8,384,731	8,183,287	8,373,179	8,089,118	7,675,036	7,242,051	6,574,419	6,893,336
Physical plant	7,737,633	7,887,141	7,509,972	7,465,411	7,718,475	8,004,016	7,364,494	6,939,730	6,471,693	6,237,124
Student aid	19,033,629	20,997,405	24,333,329	29,874,262	30,725,417	36,245,389	18,489,556	11,842,905	9,151,817	8,919,036
Public services	333,587	374,190	357,437	357,714	344,410	337,025	252,494	384,102	335,213	317,558
Auxiliary services	483,319	509,387	440,292	507,723	574,483	580,525	1,198,058	1,149,043	1,298,310	993,729
Depreciation	6,802,725	5,976,124	4,997,183	4,543,691	4,307,822	3,950,810	3,543,647	3,186,169	2,897,941	2,583,246
Total operating expenses	117,052,695	114,573,481	114,536,677	119,031,125	124,427,130	126,797,315	103,141,415	92,097,861	84,537,712	83,533,048
Operating loss	(68,572,047)	(64,836,106)	(61,516,885)	(59,034,377)	(64,113,436)	(61,476,408)	(59,345,988)	(57,913,709)	(55,325,140)	(55,224,640)
Non-operating revenues (expenses)	0.00	200	7		000	900	070	200	000	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Property Taxes	30,422,589	28,771,203	60,150,673	59,395,806	59,003,731	58,328,021	56,248,873	53,910,836	50,679,902	49,101,201
State appropriations	38,923,246	38,467,085	5,499,903	5,485,937	6,081,694	71,265,517	7,518,927	6,825,727	0,627,536	7,131,956
Gain (loss) on sale of capital assets	(115,602)	(61,308)	35,400	(2,245)	(13,933)	(43,980)	(14,631)	52,927	53,990	535,930
Investment income Interest expense and debt issuance costs	00,764	46,692	40,747	38,735	33,320	76,959	69,363	Z10,390	617,039	911,205
Total non-operating revenues(expenses)	67,721,463		64,277,392	63,399,405	63,841,702	64,362,428	62,542,512	59,730,417	57,244,609	56,632,112
Capital Contributions										
State and federal capital appropriations	472,336	184,384	297,698	193,935	35,183	532,561	25,235	4,066	19,247	7,900
Contributions	184,000	208,750	164,827	1,421,800	35,679	41,002	538,267	44,202	15,639	
Donated capital assets	67,574	306,990	21,000	11,367		147,722	106,733	28,000	265,414	
Total capital contributions	723,910	700,124	483,525	1,627,102	70,862	721,285	670,235	76,268	300,300	7,900
Cumulative effect of change in accounting priniciple (1)(2)		14,561,340	•	(282,958)	,	•	•	,		
Increase/(Decrease) in Net Position	\$ (126,674)	\$ 16,092,098	\$ 3,244,032	\$ 5,709,172	\$ (200,872)	\$ 3,607,305	\$ 3,866,759	\$ 1,892,976	\$ 2,219,769	\$ 1,415,372

<sup>(1)</sup> The District implemented GASB 68 and 71 beginning with fiscal year ended June 30, 2015. (2) The District implemented GASB 65 beginning with fiscal year ended June 30, 2013.

# GATEWAY TECHNICAL COLLEGE

Expenses by Use
Last Ten Fiscal Years
(accrual basis of accounting)

% of Total	47.3%	23.6%	%8.0	%0.9	3.0%	0.5%	%8.0	0.8%	0.7%	1.9%	3.1%	10.5%	0.2%	98.8%	1.2%	%0.0	1.2%	100.0%
2007	\$40,010,460	19,975,483	705,682	5,032,988	2,502,591	132,267	636,383	635,382	629,031	1,579,719	2,583,246	8,919,036	190,780	83,533,048	1,048,180		1,048,180	\$84,581,228
% of Total	48.0%	22.8%	0.8%	6.2%	2.5%	0.5%	%6.0	%9.0	0.5%	2.0%	3.4%	10.7%	0.2%	98.7%	1.3%	%0.0	1.3%	100.0%
2008	\$41,139,413	19,509,572	698,040	5,349,544	2,116,237	131,862	737,152	521,508	409,729	1,728,450	2,897,941	9,151,817	146,447	84,537,712	1,133,864		1,133,864	\$85,671,576
% of Total	47.0%	21.2%	0.8%	6.5%	2.5%	0.5%	0.8%	0.8%	%9.0	1.9%	3.4%	12.7%	0.3%	<b>%9</b> .86	1.4%	%0.0	1.4%	100.0%
2009	\$43,890,665	19,747,456	780,231	6,056,363	2,325,998	196,348	785,358	742,014	518,683	1,762,077	3,186,169	11,842,905	263,594	92,097,861	1,269,463		1,269,463	\$93,367,324
% of Total	44.2%	19.8%	0.7%	%9.9	2.3%	0.5%	0.8%	%9:0	%9.0	1.6%	3.4%	17.7%	0.3%	98.8%	1.2%	0.0%	1.2%	100.0%
2010	\$ 46,108,596	20,677,526	740,879	6,895,824	2,405,619	202,816	827,786	664,938	597,291	1,631,363	3,543,647	18,489,556	355,584	103,141,425	1,280,050	14,631	1,294,681	\$ 104,436,106
% of Total	37.8%	17.4%	%9.0	%0.9	2.5%	0.1%	%8.0	%9.0	0.5%	1.4%	3.1%	28.3%	0.5%	%0.66	1.0%	%0.0	1.0%	100.0%
2011	\$ 48,410,278	22,310,925	826,946	7,664,080	2,800,111	118,761	963,315	809,862	633,985	1,766,539	3,950,810	36,245,389	296,314	126,797,315	1,264,089	43,980	1,308,069	\$128,105,384
% of Total	0.39	0.18	0.01	0.07	7.6%	0.00	0.8%	%9.0	0.5%	1.3%	3.4%	24.4%	0.3%	%0.66	1.0%	%0:0	1.0%	%0:0
2012	\$ 49,060,461	23,133,387	957,520	8,724,938	3,207,743	87,761	958,089	709,408	574,587	1,618,643	4,307,822	30,725,417	361,354	124,427,130	1,263,110	13,933	1,277,043	\$125,704,173
% of Total	40.5%	14.4%	1.0%	7.4%	3.0%	0.1%	0.7%	0.7%	0.4%	1.3%	3.8%	24.8%	%9.0	%2'86	1.3%	%0.0	1.3%	100.0%
2013			1,165,200		3,669,705		826,787	829,905					735,187	119,031,125		2,245		\$120,552,198
% of Total	43.1%	15.8%	1.1%	6.5%	3.5%	0.1%	%9.0	0.5%	0.5%	1.6%	4.3%	21.0%	0.2%	%8.86	1.2%	%0.0	1.2%	٠.
2014	\$ 49,927,226	18,360,563	1,290,745	7,550,554	4,043,245	110,854	734,061	565,631	581,160	1,859,746	4,997,183	24,333,329	182,380	114,536,677	1,449,331	(35,400)	1,413,931	\$115,950,608
% of Total	43.7%	16.3%	1.3%	%6.9	3.6%	0.1%	%9.0	%2.0	0.5%	1.4%	5.1%	18.1%	0.4%	%9.86	1.3%	0.1%	1.4%	100.0%
2015	\$ 50,731,715	18,895,006	1,464,452	7,983,678	4,236,256	100,306	732,774	818,435	540,802	1,669,042	5,976,124	20,997,578	427,313	114,573,481	1,556,932	61,308	1,618,240	\$116,191,721
% of Total	43.2%	15.8%	1.1%	8.6	3.5%	0.1%	%9:0	%9:0	0.5%	1.4%	2.7%	16.0%	0.2%	%9.86	1.3%	0.1%	1.4%	100.0%
2016	\$ 51,344,768	18,801,734	1,354,686	11,638,941	4,108,271	113,000	702,054	746,178	618,252	1,608,012	6,802,725	19,033,456	180,618	117,052,695	1,569,534	115,602	1,685,136	\$118,737,831
: :	Expense Classifications Salaries and wages	Fringe benefits	Travel, memberships and subscriptions	Supplies and minor equipment	Contract services	Bank/Agency credit/collection fees	Rentals	Repairs and maintenance	Insurance	Utilities	Depreciation	Student aid	Student debt writeoff	Total operating expenses	Interest expense & debt issuance costs <sup>(1)</sup>	(Gain)/Loss on disposal of assets	Total non-operating expenses	Total Expenses

(1) The District implemented GASB 63/65 beginning with the fiscal year ended June 30, 2013.

# Equalized Value and Tax Levy Distribution by Municipality Fiscal Year 2016

County	<u>Municipality</u>	Та	xable equalized valuation	Percent of total	Total tax levy
Kenosha	Town of:				
Renosna	Brighton	\$	169,072,100	0.444657 %	\$ 134,393
	Paris	Ψ	207,989,000	0.547008	165,328
	Randall		474,360,500	1.247562	377,064
	Salem		1,013,588,600	2.665725	805,690
	Somers		719,825,100	1.893131	572,180
	Wheatland		288,932,200	0.759888	229,669
	Village of:			J 33333	
	Bristol		540,778,400	1.422240	429,858
	Genoa City		261,500	0.000688	208
	Paddock Lake		206,195,100	0.542291	163,902
	Pleasant Prairie		2,440,629,700	6.418825	1,940,028
	Silver Lake		160,444,100	0.421966	127,535
			704,296,900	1.852292	559,837
	City of Kenosha		5,190,294,900	13.650410	4,125,704
Racine	Town of:				
Radific	Burlington		642,439,700	1.689608	510,668
	Dover		335,883,500	0.883369	266,990
	Norway		332,237,611	0.873781	264,092
	Raymond		461,489,600	1.213712	366,833
	Waterford		740,559,200	1.947661	588,662
	Yorkville		524,797,600	1.380211	417,155
	Village of:		021,707,000	1.000211	111,100
	Caledonia		1,959,569,900	5.153644	1,557,639
	Elmwood Park		36,666,400	0.096432	29,146
	Mount Pleasant		2,359,296,400	6.204920	1,875,377
	North Bay		34,317,700	0.090255	27,279
	Rochester		349,999,000	0.920493	278,210
	Sturtevant		332,453,900	0.874350	264,264
	<b>Union Grove</b>		291,148,400	0.765717	231,430
	Waterford		412,683,100	1.085351	328,037
	Wind Point		228,533,800	0.601041	181,659
	City of:				
	Burlington		664,133,300	1.746662	527,912
	Racine		3,103,991,050	8.163457	2,467,326

# Equalized Value and Tax Levy Distribution by Municipality (continued) Fiscal Year 2016

County	Municipality	Та	axable equalized valuation	Percent of tot	<u>:al</u>	<u>To</u>	otal tax levy
Walworth	Town of:						
vvaiworur	Bloomfield	\$	105,201,800	0.276679	0/2	\$	83,624
	Darien	Ψ	196,676,700	0.517257	/0	Ψ	156,336
	Delavan		884,660,400	2.326646			703,206
	East Troy		742,808,200	1.953576			590,449
	Geneva		828,633,500	2.179296			658,671
	Lafayette		247,706,300	0.651464			196,899
	LaGrange		687,850,300	1.809038			546,764
	Linn		1,539,339,400	4.048443			1,223,603
	Lyons		408,291,300	1.073801			324,546
	Richmond		232,091,400	0.610397			184,487
	Sharon		77,726,900	0.204421			61,784
	Spring Prairie		244,378,300	0.642712			194,253
	Sugar Creek		356,668,500	0.938034			283,512
	Troy		251,690,500	0.661943			200,066
	Walworth		220,794,000	0.580685			175,507
	Whitewater		309,253,600	0.813333			245,822
	Village of:						
	Bloomfield		369,209,200	0.971016			293,480
	Darien		80,999,500	0.213028			64,386
	East Troy		309,527,300	0.814053			246,040
	Fontana		1,096,472,300	2.883708			871,573
	Genoa City		169,642,800	0.446158			134,847
	Mukwonago		14,239,600	0.037450			11,319
	Sharon		67,602,900	0.177795			53,737
	Walworth		197,741,300	0.520057			157,182
	Williams Bay		701,191,900	1.844126			557,369
	City of:						
	Burlington		557,500	0.001466			443
	Delavan		524,521,800	1.379486			416,936
	Elkhorn		609,321,100	1.602507			484,342
	Lake Geneva		1,108,311,100	2.914844			880,983
	Whitewater		513,018,200	1.349231			407,792
	Totals	\$	38,022,995,861	100	%	\$	30,224,031

Source: Prepared by District staff. Taxable equalized valuations are from the Wisconsin Department of Revenue, Division of State and Local Finance, Bureau of Property Tax.

# Property Tax Levies and Collections Last Ten Fiscal Years

		Collected within the	ithin the			
scal Year		Fiscal Year of the Levy	f the Levy	Collections	Total Collections to Date	is to Date
Ended	Taxes Levied for		Percentage	in Subsequent		Percentage
June 30,	the Fiscal Year	<u>Amount</u>	of Levy	<u>Year</u>	<u>Amount</u>	of Levy
2007	49,093,282	35,811,604	72.95	13,281,678	49,093,282	100.00
2008	51,075,834	36,774,363	72.00	14,301,471	51,075,834	100.00
2009	53,914,744	37,983,753	70.45	15,930,992	53,914,745	100.00
2010	56,201,000	39,426,916	70.15	16,774,084	56,201,000	100.00
2011	58,338,000	41,513,682	71.16	17,024,318	58,338,000	100.00
2012	58,895,000	41,764,575	70.91	17,130,425	58,895,000	100.00
2013	59,436,000	42,469,295	71.45	16,966,705	59,436,000	100.00
2014	60,043,000	43,169,400	71.90	16,873,600	60,043,000	100.00
2015	28,778,925	20,751,423	72.11	8,027,502	28,778,925	100.00
2016	30,224,031	21,823,887	72.21	•	21,823,887	72.21

Tax Levies, Rates, and Collections

On or before August 20, the county treasurer must settle in full with all the underlying taxing districts for all real property taxes and special paid by July 31. On or before January 15 and February 15 and on the 15th day of each month following a month in which an installment share of the taxes and all delinquent personal property taxes are withheld from the shares of taxes of the respective city, and towns, the and special charges. The county may then recover any tax delinquencies by enforcing the lien on the property and retain any penalties or interest on the delinquencies for which it has settled. Since in practice all delinquent real estate taxes are withheld from the county's taxes. Any county board may authorize its county treasurer to also settle in full with the underlying districts for all special assessments in installments, provided that the first installment is paid by January 31, one-half of the taxes are paid by April 30 and the remainder is payment is due, the town, city or village treasurer settles with other taxing jurisdictions for all collections through the preceding month. Personal property taxes, special assessments, special charges, and special taxes must be paid to the town, city or village treasurer in full by January 31. Municipalities also have the option of adopting payment plans which allow taxpayers to pay their real District receives 100 percent of the taxes it levies.

Source: Prepared by District staff.

# Principal Taxing Districts and Counties 2015 Equalized Valuation and Tax Levy

\$ 5,190,294,900 3,103,991,050 2,440,629,700 2,359,296,400 1,959,569,900 h 1,539,339,400 h 1,108,311,100	) )	4,125,704 2,467,326 1,940,028 1,875,377	13.65 8.16 6.42 6.20	%
h 1,096,472,300 1,013,588,600 h 884,660,400	) ) )	1,557,639 1,223,603 880,983 871,573 805,690 703,206	5.15 4.05 2.91 2.88 2.67 2.33	
\$ 20,696,153,750	<u>    \$                                </u>	16,451,129	54.43	%
	)	10,182,677 9,631,397 10,409,957	33.69 31.87 34.44	%
	12,116,668,100 13,096,127,600	12,116,668,100 13,096,127,600	12,116,668,100 9,631,397	12,116,668,100       9,631,397       31.87         13,096,127,600       10,409,957       34.44

Source: Prepared by District staff. Taxable equalized valuations are from the Wisconsin Department of Revenue, Division of State and Local Finance, Bureau of Property Tax.

# GATEWAY TECHNICAL COLLEGE DISTRICT Principal Property Taxnavers by County

# Principal PropertyTaxpayers by County Current Year and Nine Years Ago

			5	Year Ended June 30, 2016	ine 30. 2016			Year Ended June 30, 2007	June 30.	2007	
County	Name of Business	Type of Business	2015 E Valu	2015 Equalized Valuation	Rank	Percent of District equalized valuation	8	2006 Equalized Valuation	Rank	Percent of District equalized valuation	l .
Racine (3)	Centerpoint Properties Trust <sup>(2)</sup> S. C. Johnson & Son, Inc. Racine Joint Venture (Regency Mall) All Sants Health Care United, Natural Foods Johnson Financial Group Seda North America Inc. McLane Foodservice, Inc. Bombardier Motor Corp Prologis Racine LLC Continental 81 Fund LLC Aurora Medical Group CNH Global <sup>(1)</sup> Inland Southeast Mount Pleasant High Ridge Improvements American National Insurance	Commercial Manfacturing Retail Heathcare Food Distributor Financial Services Packaging manufacturer Commercial Commercial Commercial Heath Care Provider Manufacturing Village Center Strip Mall Corporation Insurance	es 2 4 8 4 8 4 4 8 4 4 4 4 4 4 4 4 4 4 4 4	57,976,300 54,046,700 48,178,900 27,569,800 25,158,100 25,158,100 19,336,700 17,746,000 16,995,300	- 7 ° 7 4 ° 0 ° 7 ° 0 ° 0 ° 0 ° 0 ° 0 ° 0 ° 0 ° 0	% 6.00 7.00 7.00 7.00 8.00 8.00 8.00 8.00 9.00 9.00 9.00 9	<i>⊌</i>	118,584,274 71,223,381 42,411,782 20,974,623 21,404,126 22,031,425 34,187,628 23,309,043 17,040,135	− 0.ε	0.30 0.18 0.01 0.05 0.00 0.00 0.00 0.00 0.00 0.00	%
Racine county total	Racine county total 0.83 8.391,2 0.00 0.83 8.391,2 0.00 0.83 0.00 0.83 8.391,2 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.	tional Insurance (3) Equalized valu	\$ 32 e information	329,729,200 on is not available fron	n Racine Count	0.83 % ly. Racine Cour	\$ nty is asse	391,203,775 ssed value		0.98	%
Kenosha <sup>(1)</sup>	KTR/Amazon Ohiocubco (Meijer Distribution, Inc.) Uline Inc (Route 165 LLC) Prime Outlets at Pleasant Prairie Centerpoint Properties Trust Prime Outlets at Pleasant Prairie ILLC CA (II Lakeview LLC Affliated Foods Midwest Coop. Chicagoland DC 2008 LLC Affliated Foods Midwest LC Affliated Rose Assoc. Apartments Cabot Acquisitions LLC Petretit Realty et Al. Diamler-Chrysler Corp. Bit Holding Forty-Nine Inc.	Commercial Commercial Commercial Retail Mall Commercial	4455 8 9 8 8 8 4 9	112,406,800 101,117,700 101,11	- 0 c 4 v o r s o 5	% 0.33 % % 0.33 % % 0.33 % % 0.33 % % 0.44 % 0.12 % 0.12 % 0.12 % 0.13 % 0.13 % 0.15 %	φ	31,166,968 53,919,516 28,033,856 41,824,496 30,185,784 42,881,977 22,81,21,995 27,795 23,019,630 22,664,302	4 6000000000000000000000000000000000	0.08 0.07 0.07 0.07 0.01 0.08 0.07 0.00 0.06	%
Kenosha county total	total		\$ 74	741,999,522		<u>1.95</u> %	↔	329,714,185		0.83	%
Walworth	Grand Geneva Inc. Art Mortgage Borrower DLK Enterprises, Inc. Kirkoman Foods Inc. Paloma Geneva National, LLC Lake Geneva Retail DST Wal-Mart Associates Lake Geneva Shopping Center Lake Geneva Investors LLC Honey Creek of East Troy, LLP Geneva Project Lake Lawn Lodge Abbey Versacold Cascade	Resort Mortgage Farm/Real Estate Maufacturing Golf course/Country Club Retail Retail Retail Investor Real Estate Development Resort Resort Cold Storage Facility	69 H	32,276,400 26,251,000 26,251,000 13,678,900 13,578,900 13,292,100 12,911,200 12,911,200 10,924,200	- 0	% 0.03 0.03 0.03 0.03 0.03 0.03 0.03	<del>ω</del>	35,622,396 41,744,579 17,820,460 13,082,386 29,435,548 12,937,900 28,544,119 25,611,685 12,785,386 12,785,386	0 -1 × × × × × × × × × × × × × × × × × ×	0.09 0.11 0.03 0.03 0.03 0.03 0.03	%
Walworth county total Grand total	total		\$ 1,25	183,518,500 1,255,247,222		0.48 % 3.30 %	φ φ	236,272,717 957,190,677	•	<u>0.59</u> 2.41	% %
Total District Equalized Val	Total District Equalized Valuation Sources: Robert W. Baird Jenort Information from county treasurer's office	eoffice	\$ 38,02	38,022,995,861			↔	39,735,348,517			

# Property Tax Rates<sup>(1)</sup> - All Overlapping Governments (Per \$1,000 of General Property Full Values of Taxable Property) Calendar Year Taxes are Payable 2007-2016

					School						
		Gateway	District Direct R	ates	districts				Total		
				Direct	elementary/		County		property	State tax	
County	Year	Operational <sup>(2)</sup>	Debt Service	Rate	secondary	Local tax <sup>(3)</sup>	tax	Other taxes <sup>(4)</sup>	tax	relief	Net total
Racine	2007	1.09	0.15	1.24	7.86	5.99	3.35	0.96	19.40	(1.14)	18.26
	2008	1.05	0.15	1.20	7.84	5.90	3.30	1.05	19.29	(1.27)	18.02
	2009	1.08	0.15	1.23	8.25	6.02	3.31	1.11	19.92	(1.41)	18.51
	2010	1.12	0.16	1.28	8.84	6.24	3.35	1.19	20.90	(1.45)	19.45
	2011	1.22	0.17	1.39	9.45	6.58	3.48	1.19	22.09	(1.51)	20.58
	2012	1.24	0.19	1.43	9.80	6.85	3.53	1.23	22.84	(1.54)	21.30
	2013	1.34	0.22	1.56	10.70	7.65	3.78	1.45	25.14	(1.66)	23.48
	2014	1.39	0.24	1.63	10.80	8.09	3.99	1.44	25.95	(1.76)	24.19
	2015	0.51	0.26	0.77	10.07	7.73	3.75	1.14	23.46	(1.70)	21.76
	2016	0.52	0.27	0.79	10.59	7.78	3.67	1.26	24.09	(1.87)	22.22
Kenosha	2007	1.09	0.15	1.24	8.46	5.14	3.91	0.86	19.61	(1.24)	18.37
	2008	1.05	0.15	1.20	8.55	5.05	3.80	0.92	19.52	(1.35)	18.17
	2009	1.08	0.15	1.23	8.92	5.27	3.84	1.09	20.35	(1.51)	18.84
	2010	1.12	0.16	1.28	9.53	5.49	4.01	1.35	21.66	(1.56)	20.10
	2011	1.22	0.17	1.39	10.75	6.03	4.36	1.69	24.22	(1.65)	22.57
	2012	1.24	0.19	1.43	11.02	6.27	4.60	1.74	25.06	(1.73)	23.33
	2013	1.34	0.22	1.56	11.95	7.06	5.01	2.03	27.61	(1.90)	25.71
	2014	1.39	0.24	1.63	12.41	7.40	5.29	2.15	28.88	(1.98)	26.90
	2015	0.51	0.26	0.77	11.00	6.88	4.93	1.91	25.49	(1.84)	23.65
	2016	0.52	0.27	0.79	10.54	6.77	4.82	2.27	25.19	(1.99)	23.20
Walworth	2007	1.09	0.15	1.24	7.43	2.88	4.11	1.03	16.69	(1.22)	15.47
	2008	1.05	0.15	1.20	7.62	2.72	3.91	1.10	16.55	(1.27)	15.28
	2009	1.08	0.15	1.23	7.75	2.67	3.88	1.17	16.70	(1.38)	15.32
	2010	1.12	0.16	1.28	8.13	2.74	3.94	1.15	17.24	(1.40)	15.84
	2011	1.22	0.17	1.39	8.77	2.89	4.21	1.16	18.42	(1.48)	16.94
	2012	1.24	0.19	1.43	8.81	3.01	4.27	0.88	18.40	(1.51)	16.89
	2013	1.34	0.22	1.56	9.59	3.26	4.56	1.00	19.97	(1.61)	18.36
	2014	1.39	0.24	1.63	9.88	3.45	4.72	0.84	20.52	(1.67)	18.85
	2015	0.51	0.26	0.77	9.69	3.47	4.60	0.84	19.37	(1.64)	17.73
	2016	0.52	0.27	0.79	9.80	3.56	4.60	0.80	19.55	(1.84)	17.71

<sup>(1)</sup> Source - Wisconsin Department of Revenue Division of State and Local Finance, Bureau of Property Tax. The rates shown represent District-wide composite tax rates based on general property full values, excluding tax increment finance districts.

<sup>(2)</sup> The operational property tax includes tax levies for all District funds except the Debt Service Fund and this rate may not exceed \$1.50. Effective FY 2013-14, this limit no longer exists.

<sup>(3)</sup> Cities, towns, villages, and utility districts.

<sup>(4)</sup> Metropolitan sewerage, sanitary, and public inland lake protection districts.

# Distribution of Real Property of Merged Equalized Values Racine, Kenosha, and Walworth Counties<sup>(1)</sup>

(Figures in thousands)

Total Direct Tax Rate	1.23551	1.19751	1.22646	1.28202	1.39112	1.43255	1.55672	1.63471	0.77031	0.79489
District Equalized Valuation(2)	39,735,348	42,651,718	43,959,586	43,837,849	41,935,823	41,111,929	38,180,224	36,730,173	37,360,067	38,022,996
Total	41,696,045	44,899,914	46,458,226	46,438,182	44,466,184	43,421,297	40,494,101	38,858,400	39,485,219	40,047,916
Personal	697,942	666,620	733,951	761,899	778,346	759,781	758,543	754,730	784,369	815,903
Property	1.7%	1.5%	1.6%	1.6%	1.8%	1.7%	1.9%	1.9%	2.0%	2.1%
Other	613,183	627,055	652,973	666,742	648,459	644,843	622,065	609,307	599,234	603,999
	1.5%	1.4%	1.4%	1.4%	1.5%	1.5%	1.5%	1.6%	1.5%	1.5%
Swamp, waste	158,764	137,506	132,254	158,399	149,929	153,901	161,365	182,408	172,041	145,026
and forest	0.4%	0.3%	0.3%	0.3%	0.3%	0.4%	0.4%	0.5%	0.4%	0.4%
Agricultural	87,329	93,500	97,228	98,212	97,068	93,688	91,285	87,647	85,920	86,108
	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%
Commercial Manufacturing Agricultural	1,055,082	1,111,595	1,120,526	1,110,045	1,063,863	1,026,690	1,027,116	1,030,748	1,018,061	1,066,217
	2.5%	2.5%	2.4%	2.4%	2.4%	2.4%	2.5%	2.7%	2.6%	2.7%
Commercial	6,119,859	6,463,027	6,838,821	7,290,549	7,203,211	7,065,832	6,943,049	6,520,623	6,779,526	7,013,667
	14.7%	14.4%	14.7%	15.7%	16.2%	16.3%	17.1%	16.8%	17.2%	17.8%
Residential	32,963,886	35,800,611	36,882,473	36,352,336	34,525,308	33,676,562	30,890,678	29,672,937	30,046,068	30,316,996
	79.1%	79.7%	79.4%	78.3%	77.6%	77.6%	76.3%	76.4%	76.1%	75.7%
Calendar	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Year	% of Total									

Source: Wisconsin Department of Revenue

<sup>(1)</sup> The District is comprised of almost all three counties. Kenosha and Walworth counties are 100% in the District while Racine county is approximately 96% within the District. Therefore, the above total column will be greater than the actual total equalized value for the District.

<sup>(2)</sup> Due to varying assessment policies in the municipalities contained in the District, the District uses equalized value of taxable property for tax levy purposes. This equalized value of property approximates estimated actual (full) value of taxable property in the State of Wisconsin. The District equalized value of property, excluding tax incremental financing districts within the District.

# Ratio of Net Debt to Equalized Value and Net Debt Per Capita Fiscal Years 2007-2016

					<u>-</u>		Net o	debt	
	Population <sup>(1)</sup>	Personal	Equalized Value-	Gross Debt <sup>(4)</sup>	Less Amounts Available (5)	Amount	Ratio to equalized valuation	Ratio to Personal Income	Per <u>Capita</u>
			(Dollars in	n thousands, excep					
2007	457,155	14,153,727	41,173,445	27,000	672	26,328	0.06	0.19	58
2008	459,730	16,484,553	44,361,307	28,460	840	27,620	0.06	0.17	60
2009	460,431	16,159,069	45,908,303	29,650	892	28,758	0.06	0.18	62
2010	461,172	16,707,802	45,905,855	33,145	1,101	32,044	0.07	0.19	69
2011	464,342	17,076,214	43,959,559	36,135	1,062	35,073	0.08	0.21	76
2012	464,739	18,156,777	42,914,419	39,735	1,202	38,533	0.09	0.21	83
2013	464,688	18,495,164	40,025,114	44,580	625	43,955	0.11	0.24	95
2014	465,556	(6)	38,398,101	48,155	638	47,517	0.12	(6)	102
2015	465,446	(6)	39,011,537	53,170	701	52,469	0.13	(6)	113
2016	465,544	(6)	39,949,946	56,325	613	55,712	0.14	(6)	120

- (1) Wisconsin Department of Administration, Demographic Services Center. (2015 is an estimate.)
- (2) U.S. Department of Commerce Bureau of Economic Analysis
- (3) The equalized value includes the TID in.
- (4) Includes general obligation promissory notes and bonds. Details regarding the District's outstanding debt can be found in the notes to the basic financial statements.
- (5) Equals the amount restricted for debt service on the Statement of Net Position.
- (6) Information not yet available.

# Legal Debt Margin Information<sup>(1)</sup> **Last Ten Fiscal Years**

# Calculation of Legal Debt Margin for Fiscal Year 2015

2015 Equalized Valuation - TID In \$ 39,949,946,311 Total debt limit - 5% of total equalized valuation

1,997,497,316

Debt applicable to limit:

Total gross indebtedness (includes general obligation notes and bonds) \$ 56,325,000 Less Net Position Restricted for Debt Service (GAAP basis) (612,563)

Total amount of debt applicable to debt limit 55,712,437

Legal debt margin \$ 1,941,784,879

# Legal Debt Margin, Last Ten Fiscal Years

# Debt Applicable to Limit

				Dent Applic	able to Littli	:		
				( Dollars in	thousands)		-	Total
								Net Debt
			General	General	Less Net	Total Net Debt		Applicable
	Equalized	Legal Debt	Obligation	Obligation	Position	Applicable to		to Debt
 Fiscal Year	Valuation TID In	Limit 5%	Bonds	Notes	Available	Limit	Legal Debt Margin	Limit
2007	41,173,445	2,058,672	4,625	22,375	672	26,328	2,032,344	1.28
2008	44,361,307	2,218,065	4,525	23,935	839	27,621	2,190,444	1.25
2009	45,908,303	2,295,415	4,425	25,225	892	28,758	2,266,657	1.25
2010	45,905,855	2,295,293	1,035	32,110	1,101	32,044	2,263,249	1.40
2011	43,959,559	2,197,978	530	35,605	1,062	35,073	2,162,905	1.60
2012	42,914,419	2,145,721	-	39,735	1,202	38,533	2,107,188	1.80
2013	40,025,114	2,001,256	-	44,580	625	43,955	1,957,301	2.20
2014	38,398,101	1,919,905	-	48,155	638	47,517	1,872,388	2.47
2015	39,011,537	1,950,577	-	53,170	-	53,170	1,897,407	2.73
2016	39,949,946	1,997,497		56,325	613	55,712	1,941,785	2.79

<sup>(1)</sup> Total indebtedness may not exceed 5% of equalized valuation (including all tax incremental financing districts-TIDs) and bonded indebtedness may not exceed 2% of equalized valuation.

# Computation of Direct and Overlapping Debt For the Year ended June 30, 2016

			Α	pplicab	le to
		Net Debt	Gateway Te	chnical	College District
<u>Jurisdiction<sup>(1)</sup></u>		Outstanding	Percentage (2	2)	<u>Amount</u>
District:					
Gateway Technical College District	\$	56,325,000	100%	\$	56,325,000
Towns:					
Racine County <sup>(3)</sup>		2,160,043	varies		2,020,558
Kenosha County		29,003,437	100%		29,003,437
Walworth County		5,411,988	100%		5,411,988
Town Total		36,575,468			36,435,983
Villages:					
Racine County		100,699,177	100%		100,699,177
Kenosha County		125,141,262	100%		125,141,262
Walworth County		82,611,104	100%		82,611,104
Village Total		308,451,543			308,451,543
Cities:					
Racine County		108,110,000	100%		108,110,000
Kenosha County		210,973,852	100%		210,973,852
Walworth County		64,518,497	100%		64,518,497
City Total		383,602,349			383,602,349
Counties:					
Racine County		62,125,000	98.45%		61,162,684
Kenosha County		109,695,000	100%		109,695,000
Walworth County		18,150,000	100%		18,150,000
County Total		189,970,000			189,007,684
School Districts:					
Racine County		137,572,935	98.45%		135,441,930
Kenosha County		190,950,997	100%		190,950,997
Walworth County		151,335,602	100%		151,335,602
School District Total		479,859,534			477,728,529
Sanitary Districts Total	-	39,211,149	varies		39,211,149
Total Direct and Overlapping debt	\$	1,493,995,043		\$	1,490,762,237

Source: Survey of each governmental unit-June 2016. (Sanitary district number from R.W. Baird & Co. report.)

<sup>(1)</sup> Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses located in the District boundaries. This process recognizes that, when considering the District's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.

<sup>(2)</sup> The percentage of overlapping debt applicable to the District is the equalized property value of property of the overlapping government located in the District as a percentage of total equalized value of all property for the overlapping government.

<sup>(3)</sup> All towns are 100%, except the Town of Norway, which is 39.49% in the Gateway District

# Demographic Statistics for Kenosha, Racine, and Walworth Counties Historical Comparisons 2007-2016

		Number of				Public and private
	District	Housing	Total Personal	Per Capita	Unemployment	school
	Population	Units	Income	Income	Rate	enrollment
<u>Year</u>	<u>(1)</u>	<u>(1)</u>	<u>(2)</u>	<u>(3)</u>	<u>(4)</u>	<u>(5)</u>
2007	457,155	198,488	14,153,727	33,676	5.1%	87,500
2008	459,730	199,841	16,484,553	35,145	5.3%	87,861
2009	460,431	200,559	16,159,069	34,290	10.3%	87,714
2010	461,172	202,983	16,707,802	35,609	9.5%	87,266
2011	464,342	203,365	17,076,214	36,340	8.8%	86,767
2012	464,739	203,752	18,156,777	38,698	8.7%	86,827
2013	464,688	204,062	18,495,164	39,711	7.2%	85,490
2014	465,556	204,729	18,957,535	40,564	7.0%	85,616
2015	465,446	205,314	(6)	(6)	5.6%	85,222
2016	465,544	(6)	(6)	(6)	4.8%	83,633

<sup>(1)</sup> Wisconsin Department of Administration, Demographic Services Center. (2016 is a preliminary estimate)

<sup>(2)</sup> U.S. Department of Commerce Bureau of Economic Anyalysis.

<sup>(3)</sup> U.S. Department of Commerce Bureau of Economic Anyalysis. (Amounts in thousands.)

<sup>(4)</sup> Wisconsin Department of Workforce Development, Office of Economic Advisors.

<sup>(5)</sup> Wisconsin Department of Public Instruction

<sup>(6)</sup> Information not yet available.

# Principal Employers Current Year and Nine Years Ago

Year Ended June 30, 2007

Year Ended June 30, 2016

									I
			Number of		Percent of District	Number of		Percent of District	
County	Name of Business	Type of Business	Employees	Rank	Population	Employees	Rank	Population	
Racine	All Saints Health Care Racine Unified School District CNH Global <sup>(1)</sup> S. C. Johnson & Son, Inc. The District <sup>(2)</sup> In-Sink-Erator Division Rudd Lighting Lincoln Lutheran Racine County City of Racine <sup>(2)</sup> Modine Manufacturing Regency Mall	Hospital and Medical Centers Education Manufacturing, agricultural & construction equipment & Implements Manufacturing, commerical & institutional cleaning products Vocational Education Manufacturer of disposer systems, hot water dispensers Manufactures industrial, commercial & residential; lighting fixtures Rehabilitation and skilled nursing for older adults Government Heat exchanger manufacturing Retail shopping center	3,500 2,569 2,200 2,127 1,128 1,000 1,000 880 853 733	- 7 8 4 9 9 P 8 9 D D D D D D D D D D D D D D D D D D	0.75 % 0.55 0.47 0.46 0.24 0.21 0.19 0.18	3,742 2,472 3,000 2,900 1,100 1,148 895 1,328 6,56	-cc4 & root c	0.82 0.54 0.66 0.63 0.24 0.25 0.20 0.29	%
(1)Formerly (2)Includes	(1)Formerly known as J.I. Case Corporation (2)Includes full-time and part-time employees.		15,990		%	20,241		4.43	%
Kenosha P P P P P P P P P P P P P P P P P P P	Kenosha KRT/Amazon Kenosha Unified School District No. 1 <sup>(1)</sup> Kenosha Memorial Hospital Uline, Inc. (Route 165 LLC) Aurora Medical Center Kenosha County City of Kenosha <sup>(2)</sup> Snap-On Tools Corporation Carthage College Kenosha Beef University of Wisconsin-Parkside Jockey International Ocean Spray Cranberries Daimler-Chrysler Corp. (1)Includes full-time and part-time employees.	Commercial Education Health care services Commercial Health care services Government Government Manufacturer, hand tools & electronics Education Meat processing Education Manufacturer, clothing Manufacturer, clothing Manufacturer, jeep engines Manufacturer, jeep engines Kenosha county sub-total	3,000 2,490 2,253 1,800 1,500 1,054 800 600 500 500 - - - - - - - - - - - - - - -	- 2 c 4 c c c c c c c c c c c c c c c c c	0.64 % 0.53 0.48 0.39 0.23 0.17 0.11 0.11	2,570 1,500 1,001 762 1,000 - 350 679 320 303 1,800 1,800	- e 4 o o o c o c o c o c o c o c o c o c o	0.56 0.33 0.22 0.02 0.08 0.05 0.07 0.07	% %
Walworth	Duiversity of Wisconsin-Whitewater Grand Geneva, Timber Ridge Lodge Walworth County Birds Eye Foods LLC Miniature Precision Components Aurora Health Care Abbey Resort Wal-Mart Pentair, Inc. Elkhorn Area School District School District of Delavan-Darien	College Resort Government agency Manufacturer, fruits & vegetables Automotive industry parts supplier Medical Facilities Resort Retail Water & fluid power pumps Elementary/Secondary school Elementary/Secondary school	1,333 1,100 1,083 700 500 500 490 485 485 400 388	- 7	0.29 % 0.24 0.23 0.15 0.11 0.11 0.09 0.08 0.08 0.08 0.08 0.08 0.08 0.08	1000+ 500-999 1000+ 500-999 500-999 500-999 500-999 250-499 250-499	10 10 10 10 10 10 10 10 10 10 10 10 10 1	na na na na na na na na	%

%

8.18

37,401

%

8.06

Total 37,506

Source: Robert W. Baird reports

# Employment Trends by Equal Employment Opportunity Categories Historical Comparisons 2006-2015

<u>Category</u>	<u>2006</u>	2007	2008	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
Administrative/Managerial:	54	53	54	52	55	60	71	79	82	80
Female percent	59	62	59	62	62	65	68	48	45	65
Minority percent	9	8	7	10	7	8	11	16	17	23
Faculty:	266	263	265	265	266	268	265	252	253	249
Female percent	57	57	58	58	59	58	59	49	48	59
Minority percent	9	9	10	11	10	11	12	12	12	15
Professional/Noninstructional:	34	34	33	32	33	32	35	33	30	29
Female percent	71	71	73	75	76	78	80	64	53	72
Minority percent	21	24	24	25	24	22	31	30	30	45
Secretarial/Clerical:	106	106	104	96	108	98	91	89	81	75
Female percent	88	99	99	99	99	97	93	80	77	95
Minority percent	22	21	23	23	23	22	20	28	23	28
Technical/Paraprofessional:	104	104	101	97	105	103	120	122	148	136
Female percent	62	62	61	61	59	55	57	42	56	45
Minority percent	26	37	24	23	25	22	22	20	27	31
Service/Maintenance:	36	35	38	37	39	38	40	40	40	39
Female percent	11	11	8	8	10	11	18	10	10	10
Minority percent	36	34	34	35	33	32	35	33	30	36
Total:	600	595	595	579	606	599	622	615	634	608
Female percent	62	64	64	64	64	63	63	50	48	58
Minority percent	16	16	17	17	17	17	17	16	18	24

Information provided by the Gateway Technical College District Human Resources Department.

# Enrollment Statistics Historical Comparisons Last Ten Fiscal Years

Student Enrollment (1)

		Aidable			Non-Aidable	
				Non-post-	Community	
Fiscal year	Associate	Technical	Vocational	secondary	service	Unduplicated
ended June 30	degree	Diploma	Adult	(ABE)	program	Total
2007	9,046	2,803	9,425	6,595	0	23,999
2008	8,564	2,989	8,599	6,456	0	22,789
2009	9,197	3,478	8,203	6,721	0	23,085
2010	10,003	4,281	8,057	7,347	0	24,322
2011	11,256	4,559	7,050	6,481	0	23,756
2012	12,823	4,787	7,069	5,976	0	23,703
2013	11,320	2,357	5,952	5,284	0	21,130
2014	10,704	2,409	5,902	4,863	0	20,142
2015	9,718	2,136	5,409	4,110	0	18,336
2016	9,280	2,054	5,316	3,818	0	17,636

Full-Time Equivalents (2)

		Aidable			Non-Aidable	
Fiscal year	Associate	Technical	Vocational	Non-post- secondary	Community service	
•				•		
ended June 30	degree	Diploma	Adult	(ABE)	program	Total
2007	3,600	414	158	831	0	5,003
2008	3,477	401	148	807	0	4,833
2009	3,910	394	140	744	0	5,188
2010	4,634	430	152	769	0	5,985
2011	5,157	437	128	660	0	6,382
2012	5,075	455	139	548	0	6,217
2013	4,751	467	124	471	0	5,813
2014	4,313	498	128	479	0	5,418
2015	3,930	464	117	408	0	4,919
2016	3,815	451	125	392	0	4,783

Source: Wisconsin Technical College System Board

<sup>(1)</sup> Student enrollment represents the unduplicated count of students enrolled in District courses. A student may be enrolled in more than one program, but is counted only once in the Unduplicated Total. Therefore, the Unduplicated Total column does not equal the sum of the individual programs.

WTCS Portal System Data (CLI620C)

<sup>(2)</sup> A full-time equivalent (FTE) is equal to 30 annual student credits based on a mathematical calculation which varies somewhat by program and which is subject to state approval and audit of student and course data. (CLI620C)

# Per Credit Course Fee History Last Ten Fiscal Years

	Pos	st Secondary/ V	ocational Adult	(1)	Non-Aidal	ole <sup>(2)</sup>
	Resident		Out of State			
	Program	Percent	Program	Percent	Avocational	Percent
<u>Year</u>	Fees	change	Fees <sup>(3)</sup>	change	programs	change
2007	87.00	8.1	536.30	5.1	120.00	4.3
2008	92.05	5.8	570.55	6.4	127.00	5.8
2009	97.05	5.4	594.25	4.2	130.00	2.4
2010	101.40	4.5	152.10	(74.4)	137.00	5.4
2011	106.00	4.5	53.00	(65.2)	143.00	4.4
2012	111.85	5.5	55.95	5.6	150.15	5.0
2013	116.90	4.5	58.45	4.5	150.15	0.0
2014	122.20	4.5	61.10	4.5	150.15	0.0
2015	125.85	3.0	62.95	3.0	154.00	2.6
2016	128.40	2.0	64.20	2.0	162.00	5.2

# Additional Per Credit Fees

# Material Fees

Fees for instructional materials consumed by students and instructors are required by s.38.24(1)( c), Wisconsin Statutes. These material fees are to be charged to all students on a uniform basis unless exempted by state statute, administrative code, or State Board action. There are 21 material fee categories ranging from \$4.00 per credit to \$300 per credit. Courses are assigned to one of the material fee categories based on the amount of instructional materials required for the course. The minimum fee that is to be charges for any non-exempt enrollment is \$4.00, regardless of the credit value.

# Student Activity Fee

A supplemental fee is charged to all students enrolling in post-high school courses. This fee supports cocurricular activities including Student Government, student newspaper, multicultural and entertainment activities, and student organizations and clubs. The fee was set at 5% of program fees.

### Notes

- (1) Postsecondary/Vocational Adult program fees are established by the Wisconsin Technical College System Board.
- (2) Avocational fees are established by the Gateway District Board.
- (3) The total per credit cost requires adding the resident fee to out-of-state tuition. Out-of-state tuition excludes those students covered by reciprocal agreements. In FY 2010, the state budget bill reduced the out-of-state tuition rate to 150% of the program fee rate, effective with the Fall 2009 semester.

# Program Graduate Follow-up Statistics<sup>(1)</sup> Historical Comparisons Last Ten Fiscal Years

Year	Number of graduates	Number of respondents	Total number in labor force	Percent employed	Percent employed in related occupation	Percent employed in District	Average Hourly Salary <sup>(2)</sup>	Percent Satisfied with Training
2006	1,745	1,403	1,213	91	66	57	15.51	96
2007	1,795	1,379	1,157	92	67	60	16.04	95
2008	1,845	1,383	1,156	90	68	63	16.36	96
2009	1,659	1,288	1,056	86	59	73	16.44	98
2010	1,986	1,518	1,199	87	58	76	16.43	97
2011	2,308	1,808	1,449	85	55	74	16.84	96
2012	2,271	1,887	1,475	86	58	75	16.69	97
2013	2,174	1,779	1,308	85	59	75	17.46	97
2014	2,167	1,758	1,199	87	64	68	17.39	98
2015	1,855	1,522	1,103	87	69	73	17.93	98

Source: Gateway Technical College Research, Planning & Development Department.

<sup>(1)</sup> Based on a survey of district graduates conducted six months after graduation. Only graduates of associate degree and technical diploma programs are included.

<sup>(2)</sup> Salary is reported only for graduates who are employed full-time in their field of training.

# Square Footage of District Facilities Last Ten Fiscal Years

000	<u>Location</u> Racine Campus	2016	2015	<u>2014</u>	<u>2013</u>	2012	2011	2010	2009	2008	2007
Kacine Campus Lincoln Building Lake Building Tech Building Racine Building Connecting Passages	90 90 90	10,880 81,127 87,605 68,786 3,270	10,880 81,127 87,605 68,786 3,270	10,880 81,127 87,605 68,786 3,270	10,880 81,127 87,605 68,786 3,270	10,880 79,172 87,605 68,786 3,270	10,880 79,172 85,589 68,786 3,270	10,880 79,172 85,589 68,786 3,270	16,115 76,362 109,336 69,490 3,270	16,115 76,362 109,336 69,490 3,270	16,115 76,362 109,336 69,490 3,270
iMET (formerly CATI) Burn Building-Town o	f Dover (Land lease)	53,370	53,370	53,370	53,370	37,370	37,370	37,370	1,440	42,186	42,186
Kenosha Campus Administration Building Conference Building Bioscience Building Child Care (ECP) Academic Building Horticultural Building Science Building	ding gg gg <sup>(2)</sup>	17,772 29,954 28,352 18,085 92,000 15,648	17,772 29,954 28,352 18,085 92,000 15,648	17,772 29,954 28,352 18,085 88,000 15,648	17,772 29,954 28,352 18,085 88,000 14,233	17,772 29,954 28,352 18,085 88,000 14,233	17,772 29,954 28,352 18,085 88,000 6,502 41,302	17,772 29,954 28,352 18,085 88,000 6,502 41,302	17,353 29,365 30,405 18,085 113,965 5,873	17,353 29,365 30,405 113,965 5,873	17,353 29,365 30,405 18,085 113,965 5,873
Student Commons Storage Buildings Technical Building Kenosha Carr	toe building ent Commons ge Buildings nical Building Kenosha Campus Sub-Total	45, 167 17,130 4,550 62,880 331,558	45,167 17,130 4,550 49,480 318,158	41,302 17,130 4,550 49,480 310,273	4,502 17,130 4,550 49,480 308,858	41,302 17,130 4,550 49,480 308,858	41,302 17,130 4,550 49,480 301,127	41,302 17,130 4,550 49,480 301,127	23,892 13,456 2,350 63,634 350,478	25,992 13,456 2,350 63,634 350,478	23,892 13,456 2,350 63,634 350,478
Leased Facilities: Center for Sustainable Living Horizon Center (Aviation - Ian Horizon Center Storage Bldg Lakeview Technology Center Kenosha County Job Center Gateway Medical Park - East Launch Box "1 Stop Center" SIM House Kenosha County Sub-T	eased Facilities: Center for Sustainable Living Horizon Center (Aviation - land lease) Horizon Center Storage Bldg Lakeview Technology Center Kenosha County Job Center Gateway Medical Park - East Launch Box "1 Stop Center" SIM House Kenosha County Sub-Total	1,844 38,755 1,800 14,000 1,026 1,227 390,220	1,844 38,755 1,800 14,000 1,026 4,724 2,668 1,237 384,212	1,844 38,755 1,800 14,000 1,026 4,724 - - 372,422	1,844 38,755 1,800 14,000 1,162 - - 366,419	1,844 38,755 1,800 14,000 1,162	38,755 1,800 14,000 1,162 - - 356,844	38,755 1,800 14,000 1,162 - - 356,844	24,277	23,200 1,026	24,277 23,200 1,026 - - - 398,981
Elkhorn Campus Alternative High School South Building North Building Veterinary Sciences (pr Garage Building Elkhom Campus 3	v Job Center) Sub-Total	7,600 44,372 49,341 6,468 1,673 109,454	7,600 40,772 49,341 6,468 1,673	7,600 39,072 49,341 6,468 1,673	7,600 39,072 49,341 6,468 1,673	7,600 39,072 49,341 6,468 1,673	7,600 39,072 42,241 6,468 1,673	7,600 39,072 42,241 6,468 1,673 97,054	7,474 38,596 42,230 6,500 1,673	7,474 38,596 42,230 6,500 1,673	7,474 38,596 42,230 6,500 1,673
Burlington Campus (Leased) 380 Building 496 Building Walworth County Sut	-Total	19,694 33,512 162,660	22,255	19,694 33,512 157,360	19,694 33,512 157,360	19,694 33,512 157,360	19,694 33,512 150,260	9,439 33,512 140,005	9,439 33,000 138,912	9,439 33,000 138,912	9,439 33,000 138,912
Total District Square Footage	Footage	859,358	852,311	836,260	830,257	812,302	793,611	783,356	856,092	856,092	856,092

Source: Effective with FY 2010 numbers were revised using information from Gallagher Bassetts Services, Inc report. Prior years were not restated and are based on Stragetic Facility Planning Guide prepared by Architectural Associates LTD (June 2003) and District staff. (1) Renamed from Main to Lincoln, correction made to total for FY 2010 - 2013.

2016 FISCAL YEAR - INSURANCE SUMMARY (UNAUDITED)

Type of Coverage Property Coverage	Insurance Company DMI	Policy Period 7/1/15 - 6/30/16	Details of Coverage  Covers all real and personal property, all risk; \$25,000 Deductible		its of Coverage Ann	nual Premi 89,0
. Jps, serolage		17.7.10 0/00/10	Blanket Property Limit (Per Occurrence)	\$	400,225,000	00,0
			Certified Terrorism	\$	400,225,000	
			Non-Certified Terrorism	\$	400,225,000	
			Accounts Receivable	\$	25,225,000	
			Fine Arts	\$	15,225,000	
			Valuable Papers and Records	\$	25,225,000	
			Extra Expense	\$	25,225,000	
			Electronic Data Processing Equipment	\$	20,225,000	
			Miscellaneous Unnamed Locations	\$	25,000,000	
			Newly Acquired Property (180 days reporting)	<u>Ψ</u> \$	25,225,000	
			Building Ordinance including Demolition & ICC & Increased Time to Rebuild	\$	25,225,000	
			Debris Removal - the greater of 25% of the loss or	\$	15,000,000	
			Earth Movement and Volcanic Action (Annual Aggregate)	<del>Φ</del>	25,225,000	
			Flood and Water Damage (Annual Aggregate)	<u>Ψ</u> \$	25,225,000	
			Flood in FEMA Zones designated using letters	\$ \$	25,225,000	
			A or V (Annual Aggregate)	•		
			Property in the Course of Construction	\$	20,225,000	
			Transit	\$	2,725,000	
			Ingress/Egress (1 mile limitation, 30 days limitation)	\$	5,225,000	
			Interruption by Civil Authority (1 mile radius limitation, 30 day limitation)	\$	5,225,000	
			Leasehold Interest	\$	2,725,000	
			Service Interruption - Property Damage & Time Element	\$ \$	10,000,000	
			Combined (Water, Communication including overhead transmission lines, Power including overhead transmission lines)	Ψ	10,000,000	
			Mobile Equipment	\$	1,000,000	
			Expediting Expenses	<u>Ψ</u>	5,000,000	
			Pollutant Clean-Up and Removal (Annual Aggregate)	<del>-</del>	1,225,000	
			Claims Preparation Expenses (Subject to max. 5% of	\$	250,000	
			combined PD & TE Loss)  Defense Costs	\$	250,000	
			Exhibition, Exposition, Fair or Trade Show	\$	1,225,000	
			Fire Department Service Charges	\$	475,000	
			Protection of Property	φ	325,000	
			Radioactive Contamination	<del>-</del> \$	250,000	
			Royalties	\$	250,000	
uipment Breakdown	DMI	7/1/15 - 6/30/16	Comprehensive coverage; \$25,000 deductible	\$	100,000,000 \$	4,7
			Combined property/time element	\$	1,000,000	,
			Property Damage	*	Included	
			Off-Premises Property Damage	\$	25,000	
			Business Income	Ψ	Included	
			Extra Expense		Included	
			Service Interruption	\$	1,000,000	
			·	<u>Ψ</u>		
			Contingent Business Income  Perishable Goods (Spoilage/Ammonia Contamination)		25,000	
			Perishable Goods (Spoilage/Ammonia Contamination)	\$	250,000	
			Data Restoration	\$	250,000	
			Demolition Ordinance or Law	\$	1,000,000	
			Ordinance or Law	\$	1,000,000	
			Expediting Expenses	\$	250,000	
			Hazardous Substances	\$	250,000	
			Newly Acquired Locations (365 days) Broad Comprehensive Coverage (Including Production	\$	15,000,000 Included	
			Machines, Computer Equipment)			
			Repair or Replacement		Yes	
			Green Upgrade	\$	25,000	
orkers' Compensation	DMI	7/1/15 - 6/30/16	Workers' Compensation - Wisconsin Benefits		Statutory	342,
			- Bodily injury by accident, each accident	\$	100,000	
		Employer's Liability	- Bodily injury by disease, policy limit	\$	500,000	
			- Bodily injury by disease, each employee	\$	100,000	
neral Liability	DMI	7/1/15 - 6/30/16	Each occurrence limit	\$	5,000,000	82,
cludes Professional, Autor	nobile, and Educators	Legal Liability)	Fire Damage limit (any one fire)	\$	500,000	
			Limited Above Ground Pollution Liability	-		
			- Each Claim and Policy Aggregate	\$	1,000,000	
			Under/Uninsured motorists	\$	100,000	
			Garagekeepers Coverage (ACV up to)	\$	350,000	
			- Comprehensive deductible (each customer auto/each event)		\$500 / \$2,500	
			· · · · · · · · · · · · · · · · · · ·			
			- Collision deductible (each customer auto)	\$	500	
			· · · · · · · · · · · · · · · · · · ·	\$ \$	500 5,000	

2016 FISCAL YEAR - INSURANCE SUMMARY (UNAUDITED)

Type of Coverage	Insurance Company	Policy Period	Details of Coverage	Limit	s of Coverage	Annual	Premiun
[Educators Legal Liability	(includes, Directors & O	fficers, Employment P	Practices, and Employee Benefits Liability)]				
			- Per Wrongful Act	\$	5,000,000		
			- Per Wrongful Act Deductible	\$	100,000		
Compute Violent Acto*	DMI	7/4/45 6/20/46	Policy Aggregate Limit	\$	250,000	\$	1,355
Campus Violent Acts*	DMI	7/1/15 - 6/30/16	Policy Deductible	\$	25,000		
			Equipment or Property Improvements	\$	25,000		
			Policy Aggregate Limit of Liability	\$	1,000,000	\$	19,042
Cybor Liability	DMI	714145 6120146	,	т	.,,		
Cyber Liability	DMI	7/1/15 - 6/30/16	Coverage for Privacy Breach and Response Services	\$	500,000		
Cyber Liability	DMI	7/1/15 - 6/30/16		\$	, ,		
Cyber Liability	DMI	7/1/15 - 6/30/16	Coverage for Privacy Breach and Response Services	\$	, ,		
Cyber Liability	DMI	7/1/15 - 6/30/16	Coverage for Privacy Breach and Response Services Computer Expert Services, Legal Services, Public Relations and	\$ \$ \$	500,000		
Cyber Liability	DMI	7/1/15 - 6/30/16	Coverage for Privacy Breach and Response Services Computer Expert Services, Legal Services, Public Relations and Crisis Management Expense	\$ \$ \$	500,000		

TOTAL ANNUAL INSURANCE PREMIUMS PAID TO DISTRICTS MUTUAL INSURANCE: \$ 538,861

# INSURANCE COVERAGES PURCHASED THROUGH WISCONSIN TECHNICAL COLLEGE INSURANCE TRUST

INSUNAN	CL COVERAGES	ONCHASED II	INCOGIT WISCONSIN TECHNICAL COLLE	.GL INSUN	ANCE INUSI	
Crima	National Union Fire	7/1/15 - 6/30/16	Employee Theft	\$	750,000 \$	4,944
Crime	Insurance Company	1/1/15 - 0/30/10	Forgery or Alteration	\$	750,000	
	•		ERISA Fidelity	\$	750,000	
			On-Premises / In-Transit	\$	750,000	
			Computer Fraud	\$	750,000	
			Computer Program and Electronic Data Restoration	\$	750,000	
			Funds Transfer Fraud	\$	750,000	
			Personal Accounts Forgery or Alteration	\$	750,000	
			Identity Fraud Expense Reimbursement	\$	25,000	
			Claim Expense	\$	25,000	
			Employee Dishonesty	\$	25,000	
			Deductible	\$	5,000	•
Foreign Travel Liability*	ACE American	7/1/15 - 6/30/16	Foreign general liability - Each occurrence	\$	1,000,000 \$	2,893
Foreign Travel Liability	Insurance Company	1/1/13 - 0/30/10	General Aggregate	\$	5,000,000	
				_		-

Foreign Travel Liability*	ACE American	7/1/15 - 6/30/16	Foreign general liability - Each occurrence	\$	1,000,000	\$ 2,893
Foreign Travel Liability	Insurance Company	7/1/13 - 0/30/10	General Aggregate	\$	5,000,000	
			Personal and Advertising Injury - Aggregate	\$	1,000,000	
			Products - Completed Operations - Aggregate	\$	2,000,000	
			Premises Damage Limit - Each Occurrence	\$	1,000,000	
			Medical Expense Limit - Any one person	\$	25,000	
			Contingent Auto Liability - Combined Single Limit			
			- Each Accident	\$	1,000,000	
			Foreign Hired Auto Physical Damage			 
			- Any One Accident	\$	50,000	
			- Any one policy period	\$	50,000	
			Foreign Employee Benefits Liability (\$1,000 Deductible)			
			- Each Claim	\$	1,000,000	
			- Aggregate	\$	1,000,000	
			Foreign Voluntary Workers' Compensation			
			- State of Hire Benefits		Statutory	
			- North American	Sta	te of Hire Benefits	
			- Third Country Nationals		Country of Origin	
			- Local Nationals		Country of Origin	
			Foreign Employers Liability			
			- Bodily injury by accident, each accident	\$	1,000,000	
			- Bodily injury by disease, each employee	\$	1,000,000	
			- Bodily injury by disease, policy limit	\$	1,000,000	
			Executive Assistance (per covered person)	\$	1,000,000	
			Kidnap and Extortion (per cause of loss)	\$	250,000	

<b>Business Travel Accident</b>	CIGNA	7/1/15 - 6/30/16	Principal Sum	\$ 100,000 \$	284
(for Local Boards of	CIGNA		- Loss of Life		
Director Members)			- Other Covered Losses as Scheduled		

<sup>\*</sup>This coverage is provided on a request basis.

TOTAL ANNUAL INSURANCE PREMIUMS PAID TO WISCONSIN TECHNICAL COLLEGE INSURANCE TRUST: \$ 8,121

Insurance Coverages Purchased through Arthur J. Gallagher Risk Management Services, Inc.

Multimedia Liability	Arthur J. Gallagher	7/1/15 - 6/30/16	Errors and Omissions	\$ 4	4,550
WGTD 91.1 FM			Maximum Limit of liability for each claim	5,000,000	
(Year 3 of 3 year policy)	Executive Risk Indemnity		Retentions each and every claim	10,000	
	Policy No. 8177-2134				

TOTAL ANNUAL INSURANCE PREMIUMS PAID TO ARTHUR J. GALLAGHER RISK MANAGEMENT SERVICES INC.: \$ 4,550

2016 FISCAL YEAR - INSURANCE SUMMARY (UNAUDITED)

Type of Coverage Insurance Company Policy Period			Details of Coverage	Limits of Coverage	Annual Premiu	
	Aviation Ins	urance Covera	ges Purchased through Wenk Insurance Age	ency		
Aviation Insurance	Wenk Aviation	7/1/15 - 6/30/16	Liability Coverage		\$	20,282
	Insurance Agencies	1/1/13 - 0/30/10	Single Limit Including Passengers and Property Damage	3,000,000		
			Medical Payments at Each Person/Each Occurrence	3,000/15,000		
	Coverages & Premiums		Aircraft Physical Damage Coverages as indicated in policy	130,000 and 385,000		
renewed with Old Re	public Insurance through Phoe	nix Aviation Managers	Hangarkeepers (per occurrence)	250,000		
	Policy AVC 1037 15		Deductible	5,000		
			Products	1,000,000		

TOTAL ANNUAL INSURANCE PREMIUMS PAID TO WENK INSURANCE AGENCY: \$ 20,282

TOTAL ANNUAL PREMIUMS: \$ 571,814



# 2016-2017 Gateway Technical College Associate Degree Programs

	Elkhorn Ca	Burlington Center	Cen	ъ "	Horizon Ce	Lakeview C	Racine Car	MET Cente		Associate Degree Programs	
	orn	ng.	0	Kenosha	on:	vie	Je	ပ	e	(current as of date printed)	l amouth of
	ķ	ırli	HERO (	ou e	oriz	ke	i i	<u> </u>	Online	Most programs may be started on any campus.	Length of Program
	ᇳ	Щć	뿔	ي پخ	ĭ	La	Ra	≅	ō		(full time)
										Accounting (10-101-1)	2 Years
										Administrative Professional (10-106-6)	2 Years
										Aeronautics – Pilot Training (10-402-1)	2 Years
										Air Conditioning, Heating, and Refrigeration Technology (10-601-1A)	2 Years
										Architectural – Structural Engineering Technician (10-614-6)	2 Years
										Automated Manufacturing Systems Technology (10-628-3)	2 Years
	_					_				Automotive Technology (10-602-3)	2 Years
										Business Management (10-102-3)	2 Years
										Civil Engineering Technology – Highway Technology (10-607-4)	2 Years
										Civil Engineering Technology – Fresh Water Resources (10-607-9)	2 Years
										Criminal Justice - Law Enforcement (10-504-1)	2 Years
										Culinary Arts (10-316-1)	2 Years
										Diesel Equipment Technology (10-412-1)	2 Years
										Early Childhood Education (10-307-1)	2 Years
										Electrical Engineering Technology (10-662-1A)	2 Years
										Biomedical Engineering Technology (Concentration Area 10-662-1B)	
										Sustainable Energy Systems (Concentration Area 10-662-1C)	
S										Electro - Mechanical Technology (10-620-1)	2 Years
Ħ										Electronics (10-605-1)	2 Years
										Fire Medic (10-531-2)	2 Years
8										Foundations of Teacher Education (10-522-2)	2 Years
G										Geospatial Surveying Technician (10-607-7)	2 Years
П										Graphic Communications (10-204-3)	2 Years
Ω										+ Health Information Technology (10-530-1)	2 Years
										Horticulture (10-001-1)	2 Years
Ш										Greenhouse & Marketing (Concentration Area 10-001-1A)	
Ü										Landscape (Concentration Area 10-001-1B)	
Е										Hospitality Management (10-109-2)	2 Years
4										Hotels and Lodgings (Concentration Area 10-109-2A)	
										Food and Beverage (Concentration Area 10-109-2B) Tourism & Attractions (Concentration Area 10-109-2C)	
S										Human Service Associate (10-520-3)	2 Years
0	_									+ Individualized Technical Studies (10-825-1)	2 Years
										Technical Studies – Journeyworker (10-499-5)	2 10010
S										Information Technology – Computer Support Specialist (10-154-3)	2 Years
S										Information Technology – Network Specialist (10-150-2A)	2 Years
⋖										Cybersecurity Specialist (Concentration Area 10-150-2B)	
										Information Technology – Software Developer (10-152-1)	2 Years
										Information Technology – Web Developer (10-152-3A)	2 Years
										SharePoint Developer (Concentration Area 10-152-3B)	
										Interior Design (10-304-1)	2 Years
										Marketing (10-104-3)	2 Years
										General Marketing (Concentration Area 10-104-3A)	
										Business to Business (Concentration Area 10-104-3B)	
										Marketing Communications (Concentration Area 10-104-3D)	
										Mechanical Design Technology (10-606-1)	2 Years
										Mechanical Engineering Tech (Concentration Area 10-606-1A)	
										Mechatronics (Concentration Area 10-606-1B)	
										+ Nursing – Associate Degree (ADN/RN) (10-543-1)	2 Years
										Paramedic Technician (10-531-1)	2 Years
										+ Physical Therapist Assistant (10-524-1)	2 Years
										Professional Communications (10-699-1)	2 Years
	•									Supervisory Management (10-196-1)	2 Years
										+ Surgical Technology (10-512-1)	2 Years
										Veterinary Technician (10-091-1)	2 Years

**CAMPUS/CENTER LOCATIONS** 

<sup>■</sup> Most program courses taught at this location – some travel may be required to other locations. General Studies courses are offered on all campuses.

<sup>+</sup> Special Conditions; Contact Student Services



# **CAMPUS/CENTER LOCATIONS**

TECHNICAL DIPLOMAS	MAS	
	•	Elkhorn Campus
• •		Burlington Center
		HERO Center
	Kenosha Campus	Kenosha Campus
	•	Horizon Center
		Lakeview Center
	•	Racine Campus
		iMET Center
:	•	Online

# 2016-2017 Gateway Technical College Technical Diploma Programs

	(current as of date printed)  Most programs may be started on any campus.	Length of Program (full time)
	Advanced EMT (30-531-6)	20 Weeks
	Accounting Assistant (31-101-1)	1 Year
	Automotive Maintenance Technician (31-404-3)	1 Year
	Barber Technologist (30-502-5)	1 Year
	Business Services Manager (31-102-5)	1 Year
	CNC Production Technician (31-444-2)	1 Year
	CNC Programmer (31-444-3)	1 Year
	Cosmetology (31-502-1)	1 Year
	Criminal Justice – Law Enforcement 720 Academy (30-504-2)	18 Weeks
+	Dental Assistant (31-508-1)	1 Year
	Diesel Equipment Mechanic (31-412-1)	1 Year
	Emergency Medical Technician (30-531-3)	20 Weeks
	EMT-Paramedic (31-531-1)	1 Year
	Facilities Maintenance (31-443-2)	1 Year
	Firefighter Technician (31-503-1)	1 Year
	Gas Utility Construction and Service (31-469-2)	1 Year
+	Health Unit Coordinator (30-510-2)	1 Year
	IT Computer Support Technician (31-154-6)	1 Year
	IT – Junior SharePoint Developer (31-152-5)	1 Year
	IT – Junior Web Developer (31-152-4)	1 Year
+	Medical Assistant (31-509-1)	1 Year
	Nursing Assistant (30-543-1)	6 Weeks
	Office Assistant (31-106-1)	1 Year
+	Pharmacy Technician (31-536-1)	1 Year
	Small Business Entrepreneurship (31-145-1)	1 Year
	Tool and Die Technician (31-439-1)	1 Year
	Veterinary Assistant (31-091-3)	1 Year
	Welding (31-442-1)	1 Year
	Robotics (Concentration Area 31-442-1A)	
	Advanced Welding (Concentration Area 31-442-1B)	
	Pipe Welding (Concentration Area 31-442-1C)	
	Welding/Maintenance and Fabrication (30-442-2)	18 Weeks

### **CAMPUS/CENTER LOCATIONS**

Elkhorn Campus	Burlington Center	HERO Center	Kenosha Campus	Horizon Center	Lakeview Center	Racine Campus	iMET Center	Online	
			•			•		•	



(current as of date printed)
Contact Student Services for enrollment information.

Contact Gladerit del vices for enforment information.

Game Programming (10-810-16) Gerontological and Rehabilitative Nursing Care (10-810-21) Oracle (10-810-4) Urban Farming (10-810-20)

Most program courses taught at this location – some travel may be required to other locations. General Studies courses are offered on all campuses.

<sup>+</sup> Special Conditions; Contact Student Services

### **Administration Center**

3520 - 30th Avenue Kenosha, WI 53144-1690 262.564.3300

### **Burlington Center**

496 McCanna Pkwy. Burlington, WI 53105-3623 262.767.5200

### SC Johnson iMET Center

2320 Renaissance Blvd. Sturtevant, WI 53177-1763 262.898.7500

# Center for Bioscience and Information Technology

3520 - 30th Avenue Kenosha, WI 53144-1690 262.564.3600

### Elkhorn Campus

400 County Road H Elkhorn, WI 53121-2046 262.741.8200

### **HERO Center**

380 McCanna Pkwy Burlington, WI 53105-3622 262.767.5204

# Horizon Center for Transportation Technology

4940 - 88th Avenue (Highway H) Kenosha, WI 53144-7467 262.564.3900

### Kenosha Campus

3520 - 30th Avenue Kenosha, WI 53144-1690 262.564.2200

# LakeView Advanced Technology Center

9449 - 88th Avenue Pleasant Prairie, WI 53158-2216 262.564.3400

### **Racine Campus**

1001 South Main Street Racine, WI 53403-1582 262.619.6200

### **WGTD HD**

Your Gateway to Public Radio wgtd.org 262.564.3800

262.741.8492 TTY 866.971.7688 VP



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